MEMORANDUM

PRESIDENT Gun Ruder

OFFICERS

VICE PRESIDENT Patty Quillin

SECRETARY Rachel Wedeen

CHIEF FINANCIAL OFFICER Pegi Ard

> PAST PRESIDENT Claire Biancalana

COMMUNITY REPRESENTATIVES Rob Allen Michele Ceil C Karen Cog..... Kathryn Cowan Matt Huffaker Kelly Nesheim Ed Newman Erica Ow Cory Ray Maria Esther Rodriguez Karen Semingson Trevor Strudley Kate Terrell Julie Thiebaut

> **COLLEGE TRUSTEE** REPRESENTATIVES Dan Rothwell Rachael Spencer Donna Ziel

COLLEGE STAFF REPRESENTATIVES Matthew E. Wetstein President

Amy Lehman-Sexton **VP** Student Services

Bradley Olin **VP** Administrative Services Kristin Wilson

Faculty Representative

EXECUTIVE DIRECTOR Eileen Hill

DATE: May 3, 2022

TO: Rob Allen, Pegi Ard, Michele Bassi, Claire Biancalana, Ceil Cirillo, Karen Cogswell, Kathryn Cowan, Amy Lehman-Sexton, Robin McFarland, Kelly Nesheim, Ed Newman, Bradley Olin, Erica Ow, Patty Quillin, Cory Ray, Maria Esther Rodriguez, Dan Rothwell, Karen Semingson, Rachael Spencer, Trevor Strudley, Kate Terrell, Julie Thiebaut, Rachel Wedeen, Matt Wetstein, Kristin Wilson, Donna Ziel

FROM: CCF President, Gun Ruder

GUESTS: Cabrillo Student Scholarship Recipients Dan Tichenor, Graystone Consulting

SUBJECT: Cabrillo College Foundation Board of Directors Regular Meeting Tuesday, May 10, 2022 12:00 pm - 2:00 pm VAPA Room 1001

Item	Responsibility	Page
A. Regular Open Session		
1. Welcome and Call to Order	G. Ruder	
2. Approval of Agenda We reserve the right to change the order in which agenda items are discussed and/or acted upon at this meeting. Subject to further action, the agenda for this meeting is to be approved as presented. Items may be added to this agenda for discussion or action only as permitted by the Brown Act.	G. Ruder	

Any open session writings distributed either as part of the agenda packet, or within 72 hours of a regular meeting, can be viewed at the Foundation office, 6500 Soquel Drive, Aptos, CA 95003.

ltem	Responsibility	Page
B. Public Comment		
1. Public Comment Opportunity	G. Ruder	
C. Special Procentation		
C. Special Presentation		
1. Cabrillo Student Scholarship Recipients	A. Lehman-Sexton	
D. Reports		
1. College President Report	M. Wetstein	
2. Executive Director Report	E. Hill	5
2.1 2021-22 Fundraising Targets		6
2.2 Fundraising Totals and Goal		7
July 1, 2021 to May 1, 2022		
Outright Gifts: \$3,330,750		
Unbooked Revocable Planned Gifts: \$2,351,600		
Total: \$5,682,350		
2.3 2021-22 Disbursements as of 3.31.22		8
 2. 4 Total Net Assets, Endowed Net Assets and Historical Gifts Chart as of March 31, 2022 E. Action Items 		9
1. February 8, 2022 meeting minutes	G. Ruder	10 – 16
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2. March 31, 2022 Financial Statements	P. Ard	
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2.2 Balance Sheet		18 – 21
2.3 Income Statement by Fund		22 – 24
2.4 Income Statement Budget-to-Actual		25 - 27
3. Operating Budget July 1, 2022 – June 30, 2023	E. Hill	
	L. I IIII	20
3.1 Overview of 2022-23 Operating Budget		28
3.2 Draft of 2022-23 Budget		29 – 30
4. Operating Reserve Increase to 9 Months	G. Ruder	31
5. July 1, 2022 – June 30, 2023 Fundraising Goals	E. Hill	32
5. July 1, 2022 Julie 50, 2025 Fullulaising Goals	L. I IIII	52

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ltem E. Action Items (cont.)	Responsibility	Page
 6. Board Member Recommendations 6.1 New Board Members 6.2 2022-23 Officers 6.3 College Representatives 6.4 Audit Committee Members 6.5 Terms of Office 	G. Ruder	33 – 38
7. Form 990	E. Hill	39 Emailed
F. Informational Items		separately
 Graystone Reports Graystone Reports Review of CCF Investments as of March 31, 2022 Peer Comparison – NACUBO-TIAA Study of Endowments 	D. Tichenor	Presented at meeting
2. President's Circle Campaign Update	C. Biancalana	40 – 44
3. Women's Educational Success Update	P. Quillin	45
4. Scholarships	R. Spencer	46
5. Cabrillo Advancement Program	R. Allen	47
 6. Honoring Board Members 6.1 Retiring Board Members Claire Biancalana Ceil Cirillo Matt Huffaker Kelly Nesheim 6.2 President Gun Ruder 	M. Wetstein	
7. Investment Advisor Search RFP Update	E. Hill	48
8. Committee Calendar and Roster	G. Ruder	49 – 50
G. Adjournment		

1. Adjournment

Board Meeting Agenda May 10, 2022 Page 4 of 4

2022-23 BOARD MEETINGS:

Tuesdays, 12:00 pm – 2:00 pm

------September 13, 2022 November 8, 2022 February 14, 2023 May 9, 2023

BOARD OF DIRECTORS ATTENDANCE CHART

BOARD OF DIRECTORS ATTENDANCE CHART				
Board of Directors	9/14/21	11/9/21	2/8/22	5/10/22
Rob Allen	Р	A	Р	
Pegi Ard	Р	Р	Р	
Michele Bassi	Р	Р	Р	
Claire Biancalana	Α	Р	Р	
Ceil Cirillo	Α	Р	Р	
Karen Cogswell	Р	Р	Р	
Kathryn Cowan	Р	Р	Р	
Matt Huffaker	Р	A	А	
Amy Lehman-Sexton	Р	Р	Р	
Kelly Nesheim	Р	Р	Р	
Ed Newman	Р	Р	Р	
Bradley Olin	Р	Р	Р	
Erica Ow	Α	Р	Р	
Patty Quillin	Α	Р	Р	
Cory Ray	Р	Р	Р	
Maria Esther Rodriguez	Р	Р	Р	
Dan Rothwell	Р	Р	Р	
Gun Ruder	Р	Р	Р	
Karen Semingson	Р	Р	Р	
Rachael Spencer	Р	Р	Р	
Trevor Strudley	Р	Α	Р	
Kate Terrell	Р	Р	Р	
Julie Thiebaut	Р	Р	Р	
Rachel Wedeen	Р	Α	Р	
Matt Wetstein	Р	Р	Р	
Kristin Wilson	Α	Р	Р	
Donna Ziel	Р	Р	Р	

P=Present, A=Absent, N/A=Not applicable, not on the Board at the time. Based on Board of Director's meeting minutes. Please contact Cabrillo College Foundation if you believe this chart is in error.

Executive Director Report: May 2022

Administration

- Return to in person work!
- Investment Consultant RFP process
- 2022-23 Budget work, Form 990
- Nominating Committee / Board Recruitment
- Planning for in-person events and meetings

Fundraising

- \$5.6M raised so far!
- President's Circle: \$497,000 raised towards \$465,000 goal
- Women's Educational Success: \$247,729 raised, \$100,000 available to award this year in emergency grants, launching new campaign
- Cabrillo Retirees: gathering input for first newsletter, planning first event, launching listserv
- Employee Payroll Deduction match: 23 employees responded (12 new, 11 increased giving)
- Scholarships: stewardship and solicitation of over 500 existing scholarship donors, four new endowed scholarships established
- Proposals funded: Monterey Peninsula Foundation \$81,500 for homeless student support, PAMF/Sutter \$17,500 for Allied Health, CA Pathways Grant \$40,000 for foster youth
- Pending proposals: Watsonville Rotary \$5,000 for student Veterans, Foundation of CA Comm Colleges \$212,665 for Nursing
- Additional funding for Emergency Grants \$100k, Tutoring \$10k, and Digital Textbook Rentals \$23k, Umoja \$77k, Foster Youth \$75k
- Legacy Giving: received two estate gifts, working with three new donors, working on MOCIs for existing donors
- Cabrillo Gallery lighting project and matching opportunity

Upcoming Events

- President's Circle Winemaker's Dinner: May 4, 6:00 9:00 pm
- Board of Directors Meeting: May 10, 12:00 2:00 pm (in person!)
- President's Circle Summer Musical: June 26, 12:00 pm







MEMORANDUM

DATE: May 3, 2022

TO: Board of Directors

FROM: Eileen Hill

SUBJECT: 2021-22 Fundraising Targets

BACKGROUND

The Board approved a \$3M fundraising goal in outright and unbooked planned gifts. The following is an outline of the specific fundraising targets for the year to reach \$3M. The \$3M goal includes a target of \$850,000 in endowed gifts and \$500,000 in unbooked planned gifts. Focusing efforts on endowed gifts and legacy giving will help ensure the long-term health and sustainability of the Foundation.

Amount Raised 7/1/21-5/1/22	2021-22 Target	
\$495,246	\$430,000	President's Circle
\$0	\$50,000	Annual Fund
\$237,894	\$175,000	Women's Educational Success
\$554,804	\$200,000	Cabrillo Advancement Program (Endowed)
\$587,663	\$500,000	Scholarships (Endowed)
\$236,273	\$250,000	Scholarships (Nonendowed)
\$841,805	\$395,000	Faculty/Department Support (Faculty Grants, Allied Health, Athletics, VAPA, etc.)
\$295,565	\$250,000	Student Support Services (foster youth, internships, tutoring, food resources, Veterans, etc.)
\$81,500	\$250,000	Donor directed interests
\$2,351,600	\$500,000	Unbooked Planned Gifts
\$5,682,350	\$3,000,000	TOTAL

DATE: May 3, 2022

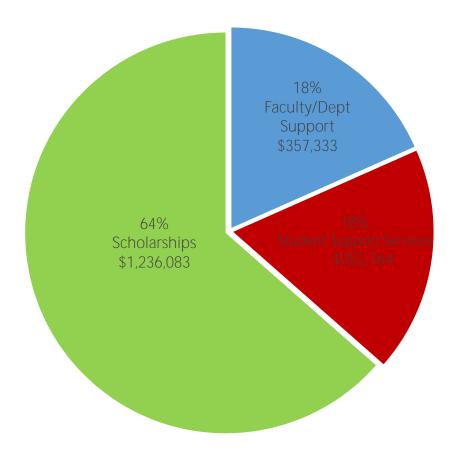
TO: Board of Directors

FROM: Eileen Hill

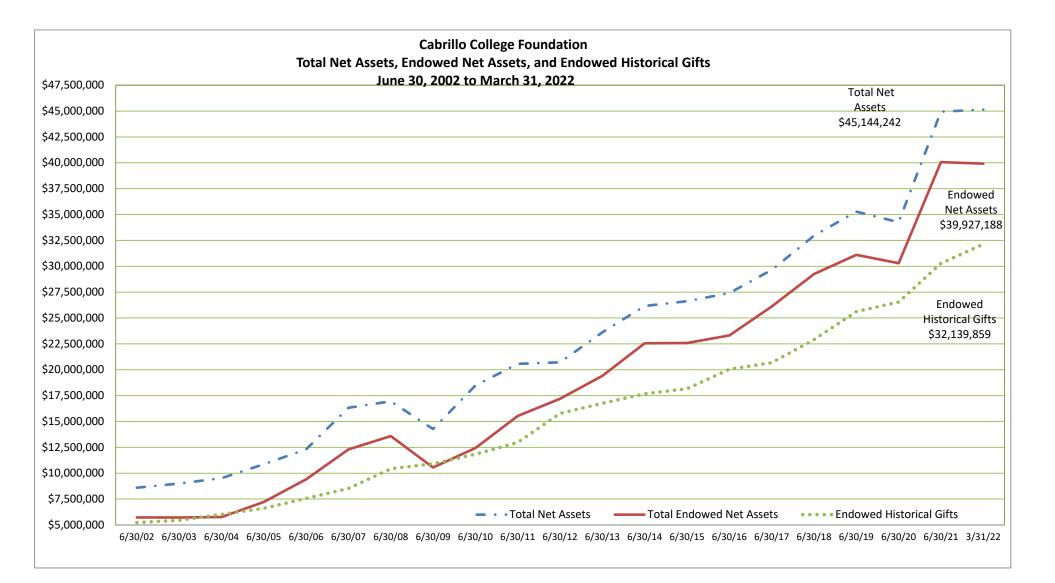
2021-22 Goal for Outright and Unbooked Revocable Planned Gifts\$ 3,000,000Recorded Gifts 07-01-21 to 05-01-22:SD Trombetta Foundation (Peace Library, Internships\$ 407,000& Scholarship)\$ 256,457Estate of Patricia Bowden (CAP)\$ 256,457Anonymous (Scholarship)\$ 164,000Anonymous (Umoja & Guardian Scholars)\$ 164,000The Barbara Samper Foundation (CAP)\$ 125,000Richard & Theresa Crocker (Emergency Grants, President's Circle)\$ 108,500Paul & Pat Shirley (Scholarship & CAP)\$ 100,000Monterey Peninsula Foundation (Scholarship)\$ 81,500Brian & Patti Herman (Digital Textbook Rentals, Scholarship, WES)\$ 70,000Joan Griffiths (Scholarships)\$ 61,644President's Circle)Tom & Sara Karn (Scholarships)\$ 52,212Scholarships)\$ 54,000Kathryn Shephard Cowan (President's Circle, WES, Student Vets\$ 52,212Scholarships)\$ 24,000Rachael Spencer & Kevin Rooney (Scholarship, President'S Circle)\$ 31,442Vertical Raise (Baseball)\$ 27,570Tony Nethercutt (President's Circle, CAP & Tutoring)\$ 26,000Rachel Wedeen (WES, President's Circle, Scholarship)\$ 25,000Michael & Priscilla Watson (Scholarship)\$ 21,300Craig Rowell & Corinda Ray (Scholarship)\$ 21,300Craig Rowell & Corinda Ray (Scholarship)\$ 20,000Kathryn Shepharot (Scholarship)\$ 20,000Kathryn Shepharot (Scholarship)\$ 20,000Michael & Priscilla Watson (Scholarship)\$ 21,300Craig Rowell	July 1, 2021 to May 1, 2022 Outright Gifts Unbooked Revocable Planned Gifts Total	\$ 3,330, <u>\$ 2,351,</u> \$ 5,682,	<u>600</u>	
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Total Unbooked Revocable Planned Gifts <u>\$ 2,351,600</u>	Gifts under \$17,500 (1,482 of 1,511 total donors)	\$	1,202,066	
	Total Outright Gifts	\$	3,330,750	
TOTAL \$ 5,682,350	Total Unbooked Revocable Planned Gifts	<u>\$</u>	<u>2,351,600</u>	
	TOTAL	\$	5,682,350	

Notes: 1. For 2021-22, The Cabrillo College Foundation has been notified of three planned gifts.
 2. The cumulative unbooked revocable planned gifts total is \$28,146,600.

Disbursements to Cabrillo College and Students July 1, 2021 to March 31, 2022 Total: \$1,946,180



	TOTAL	\$1,946,180
Scholarships	64%	\$1,236,083
Student Support Services (Tech for Students, Foster Youth, CAP, Peace Library)	18%	\$352,764
Faculty/Department Support (Allied Health, Horticulture, Stroke Center, VAPA, Engineering)	18%	\$357,333



Total Net Assets highest level was \$46,478,063 as of December 31, 2021 Endowed Net Assets highest level was \$41,298,284 as of December 31, 2021 Endowed Historical Gifts highest level was \$32,139,859 on March 31, 2022

CABRILLO COLLEGE FOUNDATION BOARD OF DIRECTORS MEETING Minutes of February 8, 2022

Directors Present: Rob Allen, Pegi Ard, Michele Bassi, Claire Biancalana, Ceil Cirillo, Karen Cogswell, Kathryn Cowan, Amy Lehman, Kelly Nesheim, Ed Newman, Bradley Olin, Erica Ow, Patty Quillin, Cory Ray, Maria Esther Rodriguez, Dan Rothwell, Gun Ruder, Karen Semingson, Rachael Spencer, Trevor Strudley, Kate Terrell, Julie Thiebaut, Rachel Wedeen, Matt Wetstein, Kristin Wilson, Donna Ziel

Directors Absent: Matt Huffaker

Staff Present: Eileen Hill, Nancy Machado, Lori Hood, Caitlin Bonura, Kate Staveland

GUESTS:Aloha Sargent, Technology Services Librarian
Allison Gong, Biology Instructor
Lisa Gilbert, Chair, Geology, Oceanography, & Environmental Science
Dusty McKenzie, Chair, Anthropology

Call to Order

Gun Ruder called the meeting to order at 12:03 pm.

Approval of Agenda

Motion: MSC: P. Quillin/R. Spencer. The Board voted unanimously to approve the Board agenda.

<u>Public Comment Opportunity</u> There were no members of the public in attendance.

Special Presentations

Gun gave an overview of the Foundation's Faculty and Staff grants program and then introduced four grant recipients who described their projects.

Aloha Sargent received \$9,680.65 to fund a library project that provides online access to textbooks from the library course reserves. These textbooks are available for students to check out in person, and will now be accessible online 24/7. The price of textbooks can be a barrier for many students, so this project aims to increase student success and enrollment. The program has been running for two weeks, and already textbooks have been accessed online 2,491 times.

Allison Gong received \$746.58 to purchase dissolved oxygen meters for student fieldwork. Allison described how measuring oxygen levels in water is important to establishing water quality. Her Biology Field Ecology students can use these meters to quickly, easily and safely take these measurements. She emphasized the importance of this type of fieldwork for students headed to four-year institutions and into the workforce. Board Meeting Minutes February 8, 2022 Page 2 of 7

Lisa Gilbert received a grant for \$3,822 to purchase supplies needed for her Geology and Environmental Studies students to study thin sections of mineral and rocks with special microscopes that use polarized light to enhance details. This type of analysis is not typically available to community college students and increases their success when entering four-year institutions.

Dusty McKenzie received \$4,650 to replace and upgrade archeological equipment for his Archeology/Anthropology students working in the field. Each year he takes 25 students into the field for one month to survey, find sites and excavate. He is using the grant money to purchase 8 full sets of camping gear for the field class so that students who cannot afford their own equipment can participate. He is also upgrading very outdated field study equipment. Dusty reported that 8 students got jobs immediately following his last field class.

Approve Board Meeting Minutes Motion: MSC: C. Cirillo/K. Terrell.

The following Board Members voted to approve the minutes of November 9, 2021:

Rob Allen, Pegi Ard, Michele Bassi, Claire Biancalana, Ceil Cirillo, Karen Cogswell, Kathryn Cowan, Amy Lehman, Kelly Nesheim, Ed Newman, Bradley Olin, Erica Ow, Patty Quillin, Cory Ray, Maria Esther Rodriguez, Dan Rothwell, Karen Semingson, Rachael Spencer, Kate Terrell, Julie Thiebaut,

Matt Wetstein, Kristin Wilson, Donna Ziel

The following Board Members abstained:

Rob Allen, Trevor Strudley, Rachel Wedeen

The following Board Members were absent:

Matt Huffaker

Approve Financial Statements

Pegi Ard reported as of December 31, 2021, the total assets were \$48.1M, \$4.4M over prior year. Net assets were \$46.5M, \$4.6M over prior year. The total revenue for unrestricted, non-endowed and endowed funds was \$3.0M. Total expenses were \$1.4M with a surplus for all funds of \$1.6M. The total operating revenue was \$675K and expenses \$503K. The operating surplus was \$172K.

Motion: MSC: K. Cowan/R. Allen. The Board voted unanimously to approve the December 31, 2021 Financial Statements.

Cabrillo College President Report

Matt reported that enrollment is down 13%, which is on par with a community college systematic decline. Matt, Donna Ziel, Adam Spickler and a Student Trustee attended a legislative conference last week and learned that 55 community college districts are being funded through emergency funding and/or hold harmless funding. The good news is that the Governor is proposing the extension of hold harmless and establishing a floor of funding based on enrollment in 2024-25. This puts Cabrillo in better shape with state funding for the next few years.

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Matt reported that most classes will return to face-to-face instruction on February 22. Already Visual and Performing Arts classes have seen an increase in enrollment due to the face-to-face format and the hope is other departments will see similar increases in enrollment. Interestingly, certain departments, such as Math, saw an increase in enrollment with the online class format. Staff will be monitoring these trends to adjust which courses should continue to be offered online.

Support services are up and running including services targeting special population such as Dreamers, Student Veterans, Foster Youth and a new program to support African American students.

The college learned that their proposal for student and faculty housing is 1 of 71 planning grant proposals submitted. The college will not know until March if Cabrillo has been selected for funding for the housing project.

Matt reported that the Cabrillo College Name Exploration Committee will be writing their recommendation to the Board of Trustees over the summer, and expect to submit the report to the Trustees in fall of 2022.

Executive Director Report

Eileen Hill reported that Foundation staff are preparing to return to the office on February 22 when the college reopens for in-person classes.

The Foundation awarded 113 students a total of \$83,876 in WES and Emergency Grants within days of request (for fall semester)

The Nominating Committee will meet soon to review new Board member prospects. Three Board members will be terming off on June 30, 2022 and the goal is to recruit 3-5 new members.

Eileen reported that as of January 28, 2022, the Cabrillo College Foundation has raised \$2,816,303 towards a goal of \$3M.

The Monterey Peninsula Foundation recently funded a proposal from the Foundation for \$81,500 for homeless student support.

Eileen continues to work with donors on their legacy giving and MOCIs (Memorandum of Charitable Intent). Recently former professor and longtime Foundation supporter, Tom Sourisseau passed away leaving his home to the Foundation. Eileen and staff will work to ensure the funds received from this gift will be allocated as Tom designated in his MOCI.

A Cabrillo Gallery lighting project mini campaign and matching opportunity is being launched with a goal of reaching \$13K by fall.

Net Assets, Endowed Net Assets and Historical Gifts Chart

The ending net assets balance as of December 31, 2021 was \$46,478,063. The endowed net assets balance was \$41,298,284. The endowed historical gifts value was \$31,314,995.

Board Meeting Minutes February 8, 2022 Page 4 of 7

Discussion

The group engaged in a round robin discussion on whether or not to return to in-person meetings and what types of precautions might be taken if in-person meeting were to resume.

Investment Report as of December 31, 2021

• Our return on investments for the MS Long-Term Pool fiscal year to date as of December 31, 2021 (6 months) is as follows:

Actual Return:	1.73%
Benchmark Return:	2.64%
Difference:	-0.91%

• Our return on investments for the MS ESG Long-Term Pool fiscal year to date as of December 31, 2021 (6 months) is as follows:

Actual Return:	2.80%
Benchmark Return:	3.18%
Difference:	-0.38%

• Our return on investments for the MS Intermediate-Term Pool year to date as of December 31, 2021 (6 months) is as follows:

Actual Return:	-0.68%
Benchmark Return:	-0.56%
Difference:	-0.12%

• Our return on investments for the MS Short-Term Pool fiscal year to date as of December 31, 2021 (6 months) is as follows:

Actual Return:	-0.22%
Benchmark Return:	0.02%
Difference:	-0.24%

• Our return on investments for the MS Title III Pool fiscal year to date as of December 31, 2021 (6 months) is as follows:

Actual Return:	0.44%
Benchmark Return:	0.92%
Difference:	0.48%

• Our return on investments for the MS Title V Pool fiscal year to date as of December 31, 2021 (6 months) is as follows:

Actual Return: 1.14%

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Benchmark Return:	1.63%
Difference:	-0.49%

Investment Consultant Review Process

Gun Ruder reported that on January 13, 2022 the Finance and Investments Committee reviewed a proposal from Community Capital Advisors to conduct the review and selection process of an investment consultant at the cost of \$15,000 to \$20,000 versus handling the process "in-house" driven by Foundation Staff with an Ad Hoc Committee. The Finance and Investment Committee recommended to the Executive Committee to hire Community Capital Advisors. On January 27, the Executive Committee approved hiring Community Capital Advisors for the proposed full scope of work at \$20,000 for the Investment Consultant review process.

President's Circle

Claire Biancalana reported that as of February 7, the committee has raised \$441,374 toward the goal of \$465,000–this is over \$25,000 ahead of what they had raised last year at this time. They have 26 NEW members and 17 rejoining members increased their support this year. Foundation staff are preparing to send a renewal reminder to all President Circle donors who gave last year, but have yet to respond to the invitation mailing this year. Both a mailed version and an electronic version will be sent.

<u>WES</u>

Patty Quillin reported that the WES Committee had an extremely successful fundraising year for Women's Educational Success. They raised \$247,729 from nearly 500 donors, which is over \$40,000 more than what was raised in 2020. The Foundation is able to award a total of \$100,000 in WES grants to students this academic year, which is the most ever awarded.

Scholarships

Karen Cogswell reported that in December, Scholarship Committee members helped to personalize the annual year-end solicitation that was mailed to over 500 scholarship donors. They added hand-written notes to some of the letters, thanking donors for their support. To date, they have received over \$225,000 from this mailing.

Scholarship opportunities are now being publicized for Cabrillo students and applications are open. Most scholarship applications will close in mid-March, at which point the selection committees will begin the task of reviewing applicants and selecting recipients. Students will be notified of their scholarship awards in May and in most cases, the funds are disbursed at the beginning of the fall semester.

Cabrillo Advancement Program

Eileen Hill gave an overview of the CAP program. She described how the CAP team has adapted to the challenge of delivering services to CAP students due to the pandemic. CAP Staff are meeting with students virtually (Zoom, Google meets), and checking in on families by phone. Two cohorts per school of 6th graders and 7th graders (7th graders that would have been

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selected as 6th graders spring 2021) will be selected this year. Mini CAP ceremonies are being planned in lieu of the historically large (500+ person) ceremonies of previous years.

Cabrillo Employee Giving – Payroll Deduction

Eileen Hill reported that the Foundation is working to increase engagement and giving from current faculty and staff. The team has announced a matching opportunity using the Pelz Family Endowment to match new and existing payroll deduction gifts through December 2022. They sent an all campus email on 1/18/22 with quotes from current employee donors and sent individual emails to those currently giving asking them to encourage their colleagues during department meetings. So far, they have received 12 new or increased gifts.

Cabrillo Retirees

Eileen Hill reported that the Foundation is developing a new outreach plan to increase Cabrillo Retirees engagement with the foundation. In May 2021, they held a happy hour with 16 Cabrillo Retirees to gather input on what kind of opportunities would be enjoyable to connect with fellow retirees. From this, a smaller group of seven retirees volunteered to help with retiree engagement planning. In January 2022, they held a Retiree Committee Meeting and made plans for next steps.

2022-23 Budget Timeline

Nancy Machado provided a budget timeline for 2022-23. The Executive Committee will receive the budget for approval at its April 21, 2022 meeting.

<u>990 Timeline</u> Nancy Machado reviewed a schedule for the 2020-21 990 filing.

<u>Committee Calendar & Roster</u> Gun Ruder reviewed the Committee Calendar and Roster.

<u>Adjournment</u> The meeting was adjourned at 1:34 pm

Respectfully submitted,

Eulenfill

Eileen Hill, Executive Director

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2021-22 Board Meetings: Tuesdays, 12:00 pm – 2:00 pm

May 10, 2022

BOARD OF DIRECTORS ATTENDANCE CHART										
Board of Directors	9/14/21	11/9/21	2/8/22	5/10/22						
Rob Allen	Р	Α	Р							
Pegi Ard	Р	Р	Р							
Michele Bassi	Р	Р	Р							
Claire Biancalana	А	Р	Р							
Ceil Cirillo	А	Р	Р							
Karen Cogswell	Р	Р	Р							
Kathryn Cowan	Р	Р	Р							
Matt Huffaker	Р	Α	Α							
Amy Lehman	Р	Р	Р							
Kelly Nesheim	Р	Р	Р							
Ed Newman	Р	Р	Р							
Bradley Olin	Р	Р	Р							
Erica Ow	А	Р	Р							
Patty Quillin	А	Р	Р							
Cory Ray	Р	Р	Р							
Maria Esther Rodriguez	Р	Р	Р							
Dan Rothwell	Р	Р	Р							
Gun Ruder	Р	Р	Р							
Karen Semingson	Р	Р	Р							
Rachael Spencer	Р	Р	Р							
Trevor Strudley	Р	Α	Р							
Kate Terrell	Р	Р	Р							
Julie Thiebaut	Р	Р	Р							
Rachel Wedeen	Р	Α	Р							
Matt Wetstein	Р	Р	Р							
Kristin Wilson	А	Р	Р							
Donna Ziel	Р	Р	Р							

BOARD OF DIRECTORS ATTENDANCE CHART

P=Present, A=Absent, N/A=Not applicable, not on the Board at the time. Based on Board of Director's meeting minutes. Please contact Cabrillo College Foundation if you believe this chart is in error.

CABRILLO COLLEGE FOUNDATION March 31, 2022 Narrative Updated April 28, 2022

(1) Balance Sheet

• Total Assets:

Total assets of \$46.7M are \$1.4M over prior year primarily due to the increase in value of the assets in the bank and investment accounts.

• Liabilities:

Total Liabilities of \$1.6M are \$109K less than prior year. CAP Scholarship liabilities are lower than normal because there were no CAP recipients awarded in 20/21. There will be two CAP cohorts of new CAP students this fiscal year. The liability will increase by \$210,000 as of June 30, 2022.

• Net Assets:

Total net assets of \$45.1M are \$1.5M more than prior year.

(2) Income Statement

• Revenue:

Total Revenue is \$9M lower than prior year. Earned income is -\$738K compared to the prior year balance of \$6.3M due to lower investment returns during the 1st nine months of 21/22. Contributed income of \$3.2M is \$2.0M lower than prior year.

• **Expenses:** Total Expenses of \$2.2M are \$166K more than prior year.

• **Surplus/Deficit:** There is a \$241K surplus compared to prior year's surplus of \$9.4M.

(3) Operational Budget to Actual

- **Revenue:** Operating revenue of \$853K is \$35K unfavorable vs budget. Contributed income is \$52K favorable vs budget.
- **Expenses:** Operating expenses of \$742K are \$58K favorable vs projection.

Surplus/Deficit: The operating fund surplus is \$111K.

With Comparative Totals as of March 31, 2021

	Operating 03/31/22 A	Nonendowed 03/31/22 B	Endowed 03/31/22 C	Total 03/31/22 D	Total 03/31/21 E
ASSETS					
CASH AND INVESTMENTS					
CASH					
SANTA CRUZ COUNTY BANK	(\$21,867)	\$302,205	(\$128,203)	\$152,135	\$201,177
SANTA CRUZ COUNTY BANK	\$2,152	\$42,140	\$225,469	\$269,761	\$56,349
PAYPAL	\$722	\$2,850	\$900	\$4,472	\$5,001
BAY FEDERAL CREDIT UNION	\$6,174	\$0	\$1,290	\$7,463	\$7,462
BAY FEDERAL CREDIT UNION	\$176,998	\$0	\$0	\$176,998	\$176,583
MORGAN STANLEY MID TERM POOL	\$1,044,727	\$1,122,318	\$0	\$2,167,046	\$889,621
MORGAN STANLEY NONENDOWED	\$677,827	\$2,217,184	\$206,593	\$3,101,604	\$4,133,487
MORGAN STANLEY GIFT RECEIPT	\$7,652	\$0	\$1,000	\$8,652	\$9,090
SUBTOTAL CASH	\$1,894,386	\$3,686,697	\$307,048	\$5,888,131	\$5,478,770
INVESTMENTS	·				
MORGAN STANLEY TITLE III/V HOLDING	\$0	\$0	\$0	\$0	\$16,012
MORGAN STANLEY LONG TERM POOL	\$264,873	\$1,475	\$33,778,303	\$34,044,651	\$32,994,491
MORGAN STANLEY TITLE V	\$0	\$0	\$1,227,180	\$1,227,180	\$1,248,119
MORGAN STANLEY TITLE III	\$0	\$0	\$542,868	\$542,868	\$291,079
MORGAN STANLEY ESG	\$33,128	\$0	\$4,313,994	\$4,347,122	\$4,204,111
SUBTOTAL INVESTMENTS	\$298,001	\$1,475	\$39,862,345	\$40,161,821	\$38,753,811
TOTAL CASH AND INVESTMENTS	\$2,192,387	\$3,688,172	\$40,169,393	\$46,049,952	\$44,232,581
RECEIVABLES					
PLEDGES					
PLEDGES - UNRESTRICTED	\$6,879	\$0	\$0	\$6,879	\$10,169
PLEDGES - ANNUAL FUND	\$0	\$0	\$0	\$0	\$50
PLEDGES - RESTRICTED	\$0	\$43,583	\$382,419	\$426,002	\$832,440
ALLOWANCE FOR UNCOLLECTIBLE PLEDGES	\$0	\$0	\$0	\$0	(\$18)
SUBTOTAL PLEDGES	\$6,879	\$43,583	\$382,419	\$432,881	\$842,642
ACCOUNTS RECEIVABLE					
ACCOUNTS RECEIVABLE	\$0	\$0	\$0	\$0	\$585
TOTAL ACCOUNTS RECEIVABLE		\$0	\$0	\$0	\$585

With Comparative Totals as of March 31, 2021

·	Operating 03/31/22 A	Nonendowed 03/31/22 B	Endowed 03/31/22 C	Total 03/31/22 D	Total 03/31/21 E
OTHER RECEIVABLES					
SPLIT INTEREST AGREEMENTS	\$37,046	\$43,179	\$11,426	\$91,652	\$98,210
SUBTOTAL OTHER RECEIVABLES	\$37,046	\$43,179	\$11,426	\$91,652	\$98,210
TOTAL RECEIVABLES	\$43,925	\$86,763	\$393,845	\$524,532	\$941,437
FIXED ASSETS					
OFFICE EQUIPMENT	\$36,303	\$0	\$0	\$36,303	\$36,303
ACCUMULATED DEPRECIATION	(\$35,597)	\$0	\$0	(\$35,597)	(\$34,386)
TOTAL FIXED ASSETS (NET)	\$706	\$0	\$0	\$706	\$1,917
PREPAID EXPENSES	\$5,697	\$0	\$0	\$5,697	\$5,020
PREPAID RETIREMENT EXPENSE	\$8,699	\$0	\$0	\$8,699	\$8,545
DEFERRED OUTFLOWS - FY PERS EXPENSE	\$40,124	\$0	\$0	\$40,124	\$34,190
DEFERRED OUTFLOWS - PENSION INVESTMENTS	\$41,841	\$0	\$0	\$41,841	\$55,821
DEFERRED OUTFLOWS- OPEB PENSION INVESTMENTS	\$30,211	\$0	\$0	\$30,211	\$35,486
TOTAL ASSETS	\$2,363,591	\$3,774,935	\$40,563,237	\$46,701,763	\$45,314,997

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With Comparative Totals as of March 31, 2021

	Operating 03/31/22 A	Nonendowed 03/31/22 B	Endowed 03/31/22 C	Total 03/31/22 D	Total 03/31/21 E
LIABILITIES AND NET ASSETS					
LIABILITIES					
PAYABLES AND ACCRUED EXPENSES					
ACCOUNTS PAYABLE	\$1,797	\$15,962	\$1,046	\$18,805	\$3,233
ACCRUED PTO	\$58,607	\$0	\$0	\$58,607	\$55,789
ACCRUED HEALTH BENEFITS	\$100,558	\$0	\$0	\$100,558	\$95,476
SECTION 125 WITHHOLDINGS	\$1,597	\$0	\$0	\$1,597	\$2,191
EMPLOYEE PORTION OF BENEFITS	\$9	\$0	\$0	\$9	\$0
ACCRUED RETIREE MEDICAL BENEFITS	\$160,009	\$0	\$0	\$160,009	\$158,975
UNFUNDED PERS PENSION LIABILITY	\$515,027	\$0	\$0	\$515,027	\$476,536
DEFERRED INFLOWS - PERS	\$3,673	\$0	\$0	\$3,673	\$18,951
SUBTOTAL PAYABLES, ACCRUED EXPENSES	\$841,276	\$15,962	\$1,046	\$858,284	\$811,152
SCHOLARSHIPS AWARDED					
CAP SCHOLARSHIPS	\$0	\$33,997	\$619,578	\$653,575	\$739,500
ENDOWED SCHOLARSHIPS	\$0	\$0	\$15,425	\$15,425	\$6,000
NONENDOWED SCHOLARSHIPS	\$0	\$30,236	\$0	\$30,236	\$102,653
SUBTOTAL SCHOLARSHIPS AWARDED	\$0	\$64,233	\$635,003	\$699,236	\$848,153
WES GRANTS PAYABLE				······································	
WES GRANTS	\$0	\$0	\$0	\$0	\$7,320
SUBTOTAL WES GRANTS PAYABLE	\$0	\$0	\$0	\$0	\$7,320
TOTAL LIABILITIES	\$841,276	\$80,195	\$636,049	\$1,557,520	\$1,666,624
NET ASSETS					
OPERATING NET ASSETS					
DESIGNATED-OPERATING RESERVE	\$541,766	\$0	\$0	\$541,766	\$509,995
DESIGNATED-PRESIDENT'S CIRCLE ENDOWMEN	\$10,000	\$0	\$0	\$10,000	\$10,000
DESIGNATED-EQUIPMENT	\$15,000	\$0	\$0	\$15,000	\$15,000
DESIGNATED-HURD TRIBUTE	\$255,759	\$0	\$0	\$255,759	\$294,302
DESIGNATED-RETIREE MEDICAL BENEFITS	\$75,003	\$0	\$0	\$75,003	\$67,727
UNDESIGNATED	\$624,787	\$0	\$0	\$624,787	\$508,878
SUBTOTAL OPERATING NET ASSETS	\$1,522,314	\$0	\$0	\$1,522,314	\$1,405,902
NET ASSETS - NONENDOWED	\$0	\$3,694,740	\$0	\$3,694,740	\$3,528,422

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With Comparative Totals as of March 31, 2021

	Operating 03/31/22 A	Nonendowed 03/31/22 B	Endowed 03/31/22 C	Total 03/31/22 D	Total 03/31/21 E
MET ASSETS - ENDOWED	\$0	\$0	\$39,927,188	\$39,927,188	\$38,714,048
TOTAL NET ASSETS	\$1,522,314	\$3,694,740	\$39,927,188	\$45,144,242	\$43,648,372
TOTAL LIABILITIES AND NET ASSETS	\$2,363,591	\$3,774,935	\$40,563,237	\$46,701,763	\$45,314,997
BEGINNING BALANCE WITH CURRENT YEAR ADJUSTMEN	FS \$1,411,410	\$3,425,654	\$40,066,211	\$44,903,276	\$34,218,137
NET SURPLUS/(DEFICIT)	\$110,904	\$269,086	(\$139,023)	\$240,966	\$9,430,235
ENDING NET ASSETS	\$1,522,314	\$3,694,740	\$39,927,188	\$45,144,242	\$43,648,372

Cabrillo College Foundation Income Statement by Fund as of March 31, 2022

With Comparative Totals as of March 31, 2021

	Operating 3/31/22 A	Nonendowed 3/31/22 B	Endowed 3/31/22 C	Total 3/31/22 D	Total 3/31/21 E
REVENUE				· · ·	
EARNED INCOME					
INTEREST AND DIVIDENDS	\$78,340	\$0	\$543,972	\$622,312	\$464,154
UNREALIZED GAIN/LOSS ON SECURITIES	(\$189,130)	\$0	(\$3,592,295)	(\$3,781,425)	\$4,673,200
REALIZED GAINS/LOSSES	(\$28,920)	\$0	\$1,953,428	\$1,924,508	\$740,422
FEE INCOME	\$40,295	\$0	\$0	\$40,295	\$51,623
OPERATIONAL ENDOWMENT PAYOUT	\$18,002	\$0	\$0	\$18,002	\$14,359
ENDOWMENT MANAGEMENT FEE	\$438,061	\$0	\$0	\$438,061	\$364,569
TOTAL EARNED INCOME	\$356,648	\$0	(\$1,094,895)	(\$738,247)	\$6,308,326
CONTRIBUTED INCOME				·	
RESTRICTED CONTRIBUTIONS	\$0	\$932,326	\$1,750,179	\$2,682,505	\$4,574,396
OTHER INCOME	\$140	\$0	\$0	\$140	\$358
ANNUAL FUND	\$325	\$0	\$ 0	\$325	\$615
PRESIDENT'S CIRCLE GIFTS	\$440,291	\$0	\$0	\$440,291	\$439,842
UNRESTRICTED GIFTS	\$36,688	\$0	\$0	\$36,688	\$16,978
PPP LOAN FORGIVENESS	\$0	\$0	\$0	\$0	\$102,569
INTERFUND CONTRIBUTIONS	\$1	(\$140,592)	\$141,841	\$1,250	\$0
IN KIND REVENUE-PROGRAM	\$250	\$13,112	\$0	\$13,362	\$17,627
IN KIND REVENUE-RENT	\$18,560	\$0	\$0	\$18,560	\$17,788
TOTAL CONTRIBUTED INCOME	\$496,255	\$804,846	\$1,892,020	\$3,193,121	\$5,170,174
TOTAL REVENUE	\$852,903	\$804,846	\$797,125	\$2,454,874	\$11,478,500
EXPENSES					
SALARIES & WAGES					
SALARIES & WAGES	\$387,964	\$0	\$8,803	\$396,767	\$286,983
PPP LOAN PAYROLL COSTS	\$0	\$0	\$0	\$0	\$92,561
TOTAL SALARIES & WAGES	\$387,964	\$0	\$8,803	\$396,767	\$379,544
PAYROLL TAXES, BENEFITS					
PAYROLL TAXES, BENEFITS	\$193,504	\$0	\$809	\$194,313	\$177,134
PPP LOAN BENEFITS & TAXES	\$0	\$0	\$0	\$0	\$10,008
TOTAL PAYROLL TAXES, BENEFITS	\$193,504	\$0	\$809	\$194,313	\$187,142
PRINTING	\$17,404	\$0	\$0	\$17,404	\$12,107

Cabrillo College Foundation Income Statement by Fund as of March 31, 2022

With Comparative Totals as of March 31, 2021

	Operating 3/31/22 A	Nonendowed 3/31/22 B	Endowed 3/31/22 C	Total 3/31/22 D	Total 3/31/21 E
PHOTOS	\$2,200	\$0	\$0	\$2,200	\$0
ACCOUNTING/LEGAL/PROFESSIONAL SERVICES	\$38,140	\$0	\$0	\$38,140	\$23,485
FUNDRAISING/EVENTS/PUBLIC RELATIONS	\$16,452	\$0	\$0	\$16,452	\$10,294
OFFICE EQUIP & MAINTENANCE					
OFFICE EQUIPMENT	\$10,125	\$0	\$0	\$10,125	\$2,304
DEPRECIATION EXPENSE	\$908	\$0	\$0	\$908	\$908
SOFTWARE MAINTENANCE	\$10,621	\$0	\$0	\$10,621	\$9,646
SOFTWARE	\$0	\$0	\$0	\$0	\$34
TOTAL OFFICE EQUIP & MAINTENANCE	\$21,654	\$0	\$0	\$21,654	\$12,892
BOOKS/PUBLICATIONS/MEMBERSHIPS	\$581	\$0	\$0	\$581	\$1,630
OFFICE SUPPLIES	\$2,837	\$0	\$0	\$2,837	\$1,858
POSTAGE & MAILING SERVICE	\$9,092	\$0	\$0	\$9,092	\$6,212
BOARD EXPENSES	\$28	\$0	\$0	\$28	\$0
OTHER EXPENSES					
MISCELLANEOUS	\$75	\$0	\$0	\$75	\$483
UNCOLLECTIBLE PLEDGES	\$0	\$1,000	\$100	\$1,100	\$1,893
MILEAGE & PARKING	\$314	\$0	\$0	\$314	\$453
INTERNET SERVICE	\$732	\$0	\$0	\$732	\$475
IT HOSTING SERVICE	\$10,115	\$0	\$0	\$10,115	\$10,314
BANK CHARGES	\$7,409	\$0	\$0	\$7,409	\$6,767
INVESTMENT FEES	\$7,919	\$0	\$118,256	\$126,175	\$103,356
MANAGEMENT FEES	\$0	\$0	\$438,061	\$438,061	\$364,569
DIRECTOR/OFFICER LIABILITY INS	\$2,486	\$0	\$0	\$2,486	\$2,485
LIABILITY AND PROPERTY INSURANCE	\$2,927	\$0	\$0	\$2,927	\$2,929
CYBER INSURANCE	\$1,357	\$0	\$0	\$1,357	\$0
TOTAL OTHER EXPENSES	\$33,334	\$1,000	\$556,417	\$590,751	\$493,723
IN KIND EXPENSE-PROGRAM	\$250	\$13,112	\$0	\$13,362	\$17,627
IN KIND EXPENSE - RENT	\$18,560	\$0	\$0	\$18,560	\$17,788
NONENDOWED PROGRAM EXPENSES	\$0	\$314,667	\$0	\$314,667	\$214,484
ENDOWED PROGRAM EXPENSES	\$0	\$0	\$226,579	\$226,579	\$180,894
SCHOLARSHIPS	\$0	\$206,982	\$143,541	\$350,522	\$488,585

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Cabrillo College Foundation Income Statement by Fund as of March 31, 2022

With Comparative Totals as of March 31, 2021

	Operating 3/31/22 A	Nonendowed 3/31/22 B	Endowed 3/31/22 C	Total 3/31/22 D	Total 3/31/21 E
TOTAL EXPENSES	\$741,999	\$535,760	\$936,148	\$2,213,907	\$2,048,265
NET SURPLUS/(DEFICIT)	\$110,904	\$269,086	(\$139,023)	\$240,966	\$9,430,235

Cabrillo College Foundation Income Statement - Operating Budget as of 3/31/22 With Comparative Totals as of 3/31/21

	20/21 Actual 9 Months A	21/22 Actual 9 Months B	21/22 Budget 9 Months C	21/22 Actual To 21/22 Budget D	21/22 9 Mos. Actual & 3 Mos. Projected E	21/22 Annual Budget (Approved 5/11/21) F	Variance 21/22 9 Mos. Actual & 3 Mos. Projected to 21/22 Budget G
REVENUE							
EARNED INCOME							
INTEREST AND DIVIDENDS	\$31,036	\$78,340	\$12,761	\$65,579	\$78,340	\$17,015	\$61,325
UNREALIZED GAIN/LOSS ON SECURITIES	(\$29,665)	(\$189,130)	\$0	(\$189,130)	(\$189,130)	\$0	(\$189,130)
REALIZED GAINS/LOSSES	\$13,553	(\$28,920)	\$0	(\$28,920)	(\$28,920)	\$0	(\$28,920)
FEE INCOME	\$51,623	\$40,295	\$30,251	\$10,044	\$91,189	\$91,303	(\$114)
OPERATIONAL ENDOWMENT PAYOUT	\$14,359	\$18,002	\$18,317	(\$315)	\$18,002	\$18,317	(\$315)
ENDOWMENT MANAGEMENT FEE	\$364,569	\$438,061	\$382,646	\$55,415	\$548,000	\$510,194	\$37,806
TOTAL EARNED INCOME	\$445,474	\$356,648	\$443,974	(\$87,327)	\$517,481	\$636,829	(\$119,348)
CONTRIBUTED INCOME						· · · · · · · · · · · · · · · · · · ·	
OTHER INCOME	\$358	\$140	\$1,500	(\$1,360)	\$2,000	\$2,000	\$0
ANNUAL FUND	\$615	\$325	\$5,000	(\$4,675)	\$325	\$50,000	(\$49,675)
PRESIDENT'S CIRCLE GIFTS	\$439,842	\$440,291	\$405,000	\$35,291	\$465,000	\$428,000	\$37,000
UNRESTRICTED GIFTS	\$16,978	\$36,688	\$15,000	\$21,688	\$36,688	\$20,000	\$16,688
PPP LOAN FORGIVENESS	\$102,569	\$0	\$0	\$0	\$0	\$0	\$0
INTERFUND CONTRIBUTIONS	\$0	\$1	\$0	\$1	\$0	\$0	\$0
IN KIND REVENUE-PROGRAM	\$0	\$250	\$0	\$250	\$0	\$0	\$0
IN KIND REVENUE-RENT	\$17,788	\$18,560	\$17,784	\$777	\$24,636	\$23,712	\$925
TOTAL CONTRIBUTED INCOME	\$578,150	\$496,255	\$444,284	\$51,971	\$528,649	\$523,712	\$4,938
TOTAL REVENUE	\$1,023,624	\$852,903	\$888,258	(\$35,355)	\$1,046,130	\$1,160,541	(\$114,411)
EXPENSES							
SALARIES & WAGES							
SALARIES & WAGES	\$279,412	\$387,964	\$418,340	\$30,377	\$520,782	\$556,620	\$35,838
PPP LOAN PAYROLL COSTS	\$92,561	\$0	\$0	\$0	\$0	\$0	\$0
TOTAL SALARIES & WAGES	\$371,973	\$387,964	\$418,340	\$30,377	\$520,782	\$556,620	\$35,838
PAYROLL TAXES, BENEFITS							
PAYROLL TAXES, BENEFITS	\$176,316	\$193,504	\$201,441	\$7,937	\$260,396	\$268,588	\$8,192
PPP LOAN BENEFITS & TAXES	\$10,008	\$0	\$0	\$0	\$0	\$0	\$0
TOTAL PAYROLL TAXES, BENEFITS	\$186,324	\$193,504	\$201,441	\$7,937	\$260,396	\$268,588	\$8,192
ADVERTISING	\$0	\$0	\$1,000	\$1,000	\$1,000	\$1,000	\$0

Cabrillo College Foundation Income Statement - Operating Budget as of 3/31/22

With Comparative Totals as of 3/31/21

	20/21 Actual 9 Months A	21/22 Actual 9 Months B	21/22 Budget 9 Months C	21/22 Actual To 21/22 Budget D	21/22 9 Mos. Actual & 3 Mos. Projected E	21/22 Annual Budget (Approved 5/11/21) F	Variance 21/22 9 Mos. Actual & 3 Mos. Projected to 21/22 Budget G
PRINTING	\$12,107	\$17,404	\$16,500	(\$904)	\$22,000	\$22,000	\$0
PHOTOS	\$0	\$2,200	\$3,075	\$875	\$4,100	\$4,100	\$0
ACCOUNTING/LEGAL/PROFESSIONAL SERVICES	\$23,485	\$38,140	\$34,900	(\$3,240)	\$49,100	\$49,100	\$0
FUNDRAISING/EVENTS/PUBLIC RELATIONS	\$10,294	\$16,452	\$47,419	\$30,966	\$65,046	\$65,046	\$0
OFFICE EQUIP & MAINTENANCE							
OFFICE EQUIPMENT	\$2,304	\$10,125	\$1,500	(\$8,625)	\$10,125	\$1,500	(\$8,625)
DEPRECIATION EXPENSE	\$908	\$908	\$908	\$0	\$1,211	\$1,211	\$0
SOFTWARE MAINTENANCE	\$9,646	\$10,621	\$10,490	(\$131)	\$13,986	\$13,986	\$0
SOFTWARE	\$34	\$0	\$0	\$0	\$0	\$0	\$0
TOTAL OFFICE EQUIP & MAINTENANCE	\$12,892	\$21,654	\$12,898	(\$8,756)	\$25,322	\$16,697	(\$8,625)
BOOKS/PUBLICATIONS/MEMBERSHIPS	\$1,630	\$581	\$1,369	\$789	\$1,827	\$1,826	(\$1)
OFFICE SUPPLIES	\$1,858	\$2,837	\$5,797	\$2,961	\$7,730	\$7,730	\$0
POSTAGE & MAILING SERVICE	\$6,212	\$9,092	\$7,817	(\$1,274)	\$10,423	\$10,423	\$0
BOARD EXPENSES	\$0	\$28	\$2,672	\$2,644	\$3,563	\$3,563	\$0
OTHER EXPENSES							
MISCELLANEOUS	\$483	\$75	\$487	\$412	\$650	\$650	\$0
UNCOLLECTIBLE PLEDGES	\$1,793	\$0	\$0	\$0	\$0	\$17,500	\$17,500
MILEAGE & PARKING	\$453	\$314	\$559	\$245	\$745	\$745	\$0
INTERNET SERVICE	\$475	\$732	\$1,260	\$528	\$1,680	\$1,680	\$0
IT HOSTING SERVICE	\$10,314	\$10,115	\$10,314	\$199	\$10,314	\$10,314	\$0
BANK CHARGES	\$6,767	\$7,409	\$6,750	(\$659)	\$9,000	\$9,000	\$0
INVESTMENT FEES	\$3,138	\$7,919	\$3,525	(\$4,394)	\$14,800	\$4,700	(\$10,100)
DIRECTOR/OFFICER LIABILITY INS	\$2,485	\$2,486	\$2,995	\$510	\$3,994	\$3,994	\$0
LIABILITY AND PROPERTY INSURANCE	\$2,929	\$2,927	\$3,408	\$481	\$4,544	\$4,544	\$0
CYBER INSURANCE	\$0	\$1,357	\$0	(\$1,357)	\$1,810	\$0	(\$1,810)
TOTAL OTHER EXPENSES	\$28,836	\$33,334	\$29,299	(\$4,035)	\$47,537	\$53,127	\$5,590
IN KIND EXPENSE-PROGRAM	\$0	\$250	\$0	(\$250)	\$0	\$0	\$0
IN KIND EXPENSE - RENT	\$17,788	\$18,560	\$17,784	(\$777)	\$24,636	\$23,712	(\$925)
'OTAL EXPENSES	\$673,400	\$741,999	\$800,311	\$58,312	\$1,043,462	\$1,083,532	\$40,070

4/28/2022 10:37:23AM

Cabrillo College Foundation Income Statement - Operating Budget as of 3/31/22

With Comparative Totals as of 3/31/21

NET SURPLUS/(DEFICIT)	\$350,224	\$110,904	\$87,947	\$22,957	\$2,668	\$77,009	(\$74,341)
						·	
						1	
						:	

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MEMORANDUM

DATE: May 3, 2022

TO: Board of Directors

FROM: Eileen Hill

SUBJECT: 2022-23 Operating Budget Overview

Overview of 2022-23 Operating Budget Compared to 2021-22 Projected Actual

Revenue:

The 2022-23 operating revenue of \$1,244,344 is projected to be \$114,186 higher than the 2021-22 projected actual operating revenue of \$1,130,254.

- Graystone projects \$40,286 interest in dividends and do not anticipate significant changes in Unrealized gains/losses and Realized gains/losses
- Increase of \$11,250 in Endowment Management Fee based on projection of \$750k in new endowed gifts at 1.5%

Expenses:

The 2022-23 operating expenses of \$1,156,877 are projected to be \$113,540 over the 2021-22 projected actual operating expense of \$1,043,241.

- \$55,691 increase in salaries
 - o includes standard salary schedule increases
 - o increasing part-time staff from .49FTE to .75FTE to replace vacant positions
- \$75,902 increase in payroll taxes, benefits, training and conferences
- Bringing staffing closer to pre-pandemic level
 - o 6.5 FTE pre-pandemic, 5.5 FTE through pandemic, current increase to 6.25 FTE

Operating Reserve:

The 2021-22 projected surplus will increase the operating reserve to 6.5 months totaling \$628,683, exceeding the 6 month operating reserve goal. Projections show a surplus of \$87,467 2022-23 and a surplus for the following three years.

RECOMMENDED MOTION:

The Finance Committee and the Executive Committee recommends to the Board of Directors to approve the proposed 2022-23 Operating Budget.

Cabrillo College Foundation Draft 2021-2022 to 2025-26 Budget

			21-22 Projected (7 Months				
			Actual and 5				
		21-22 Board	Months	22-23	23-24	24-25	25-26
	20-21 Actual	Approved	Projected)	Projected	Projected	Projected	Projected
REVENUE INTEREST AND DIVIDENDS	\$46,151	\$17,015	\$75,341	\$40,286	\$40,286	\$40,286	\$40,286
UNREALIZED GAIN/LOSSES	-\$39,028	\$17,015	-\$95,614	\$40,280 \$0	\$40,280 \$0	\$40,280 \$0	\$40,280 \$0
REALIZEDGAIN/LOSSES	\$14,787	\$0 \$0	-\$18,585	\$0	\$0 \$0	\$0 \$0	\$0
FEE INCOME - PROPOSAL INDIRECT	\$3,563	\$5,000	\$0		\$2,500		\$2,500
FEE INCOME - OTHER	\$72,732	\$68,226	\$68,226	\$75,043	\$72,007	\$74,253	\$76,601
FEE INCOME-GIFT FACILITATION	\$32,287	\$18,077	\$22,963	\$26,483	\$25,782	\$27,054	\$25,602
OPERATIONAL ENDOWMENTS PAYOUT	\$14,359		\$18,002	\$23,961	\$23,961	\$23,961	\$23,961
ENDOWMENT MANAGEMENT FEE	\$529,602	\$510,194	\$548,000	\$559,250	\$570,500	\$581,750	\$593,000
PPP FORGIVEN	\$102,569	\$0	\$0	\$0	\$0	\$0	\$0
OTHER INCOME	\$368	\$2,000	\$2,000	\$2,000	\$2,000	\$2,000	\$2,000
ANNUAL FUND	\$795	\$50,000	\$285	\$0	\$0	\$0	\$0
PRESIDENT'S CIRCLE GIFTS	\$484,526	\$428,000	\$465,000	\$470,000	\$475,000	\$480,000	\$485,000
UNRESTRICTED GIFTS	\$21,595	\$20,000	\$20,000	\$20,000	\$20,000	\$20,000	\$20,000
IN KIND REVENUE	\$23,712	\$23,712	\$24,636	\$24,821	\$24,821	\$25,745	\$25,930
TOTAL REVENUE	\$1,308,018	\$1,160,541	\$1,130,254	\$1,244,344	\$1,256,857	\$1,277,549	\$1,294,880
EXPENSES							
PPP SALARIES AND WAGES	\$92,561	\$0	\$0	\$0	\$0	\$0	\$0
TOTAL SALARIES	\$500,758	\$556,620	\$520,782	\$576,473	\$596,298	\$617,104	\$638,950
PPP BENEFITS & TAXES	\$10,008	\$0	\$0	\$0	\$0	\$0	\$0
TOTAL PAYROLL TAXES AND BENEFITS	\$303,040	\$268,588	\$260,396	\$336,298	\$342,831	\$357,465	\$372,357
ADVERTISING	\$0	\$1,000	\$1,000	\$1,000	\$1,000	\$1,000	\$1,000
PRINTING	\$12,371	\$22,000	\$22,000	\$23,000	\$24,000	\$25,000	\$26,000
РНОТОЅ	\$1,060	\$4,100	\$4,100	\$4,200	\$4,300	\$4,400	\$4,500
ACCOUNTING/LEGAL/PROFESSIONAL FEES	\$27,505	\$49,100	\$49,100	\$43,250	\$48,150		\$52,350
FUNDRAISING/EVENTS/PUBLIC RELATIONS	\$19,168	\$65,046	\$65,046	\$68,148	\$71,406	\$74,826	\$78,417
OFFICE EQUIPMENT	\$2,304	\$1,500	\$10,000	\$1,580	\$1,660		\$1,820
DEPRECIATION EXPENSE	\$1,211	\$1,211	\$1,211	\$302	\$0		\$0
SOFTWARE MAINTENANCE	\$13,311	\$13,986	\$13,986	\$14,736	\$15,486	\$16,236	\$16,986

Cabrillo College Foundation Draft 2021-2022 to 2025-26 Budget

			21-22 Projected (7				
			Months				
			Actual and 5				
		21-22 Board	Months	22-23	23-24	24-25	25-26
	20-21 Actual	Approved	Projected)	Projected	Projected	Projected	Projected
SOFTWARE	\$34	\$0	\$0	\$0	\$0	\$0	\$0
BOOKS/PUBLICATIONS/MEMBERSHIPS	\$3,325	\$1,826	\$1,826	\$1,917	\$2,013	\$2,114	\$2,220
OFFICE SUPPLIES	\$1,987	\$7,730	\$7,730	\$8,117	\$8,522	\$8,948	\$9,396
POSTAGE & MAILING SERVICE	\$7,327	\$10,423	\$10,423	\$10,523	\$10,623	\$10,723	\$10,823
BOARD EXPENSES	\$0	\$3,563	\$3,563	\$3,741	\$3,928	\$4,125	\$4,331
MISCELLANEOUS	\$6,188	\$650	-	\$700	\$750	\$800	\$850
UNCOLLECTIBLE PLEDGES - 35%	\$3,489	\$17,500		\$0	\$0	\$0	\$0
BOND CAMPAIGN SUPPORT	\$0	\$0		\$0	\$0	\$0	\$0
MILEAGE & PARKING	\$690	\$745	\$745	\$795	\$845	\$895	\$945
INTERNET SERVICE	\$582	\$1,680	\$1,680	\$1,800	\$1,920	\$2,040	\$2,160
IT HOSTING SERVICE	\$10,314	\$10,314	\$10,314	\$10,314	\$11,124	\$11,124	\$11,124
BANK CHARGES	\$7,897	\$9,000	-	\$9,500	\$10,000	\$10,500	\$11,000
INVESTMENT MANAGEMENT FEES (Mid Term Pool)	\$4,340	\$4,700	\$14,800	\$4,900	\$5,100	\$5,300	\$5,500
DIRECTOR/OFFICER LIABILITY INS	\$3,314	\$3,994	\$3,994	\$4,154	\$4,320	\$4,493	\$4,672
LIABILITY AND PROPERTY INSURANCE	\$3,905	\$4,544	\$4,544	\$4,726	\$4,915	\$5,111	\$5,316
CYBER INSURANCE	\$0	\$0	\$1,810	\$1,882	\$1,958	\$2,036	\$2,117
IN KIND EXPENSE	\$23,712	\$23,712	\$24,636	\$24,821	\$24,821	\$25,745	\$25,930
TOTAL EXPENSES	\$957,832	\$1,083,532	\$1,043,337	\$1,156,877	\$1,195,970	\$1,239,824	\$1,288,764
SURPLUS/DEFICIT	\$350,186	\$77,009	\$86,917	\$87,467	\$60,887	\$37,725	\$6,116
LESS PPP LOAN FORGIVEN	-\$102,569						
SURPLUS/DEFICIT WITHOUT PPP LOAN FORGIVEN	\$247,617						
Beginning Reserve	\$541,766						
Projected Surplus 21-22	\$86,917						
Ending Reserve (6.5 Months of operating reserve)	\$628,683						
2022-23 6 Months operating reserve is \$578,438 (1/2	6570 400						

MEMORANDUM

DATE:May 3, 2022TO:Board of DirectorsFROM:Gun RuderSUBJECT:Cabrillo College Foundation Operational Reserve Increases

BACKGROUND

The current Cabrillo College Foundation policy is to have a goal of maintaining a six-month operational reserve. At the January 13, 2022 meeting the Finance and Investment Committee members suggested discussing increasing the operational reserve to nine months after the 2022-23 budget is developed at the March 31, 2022 meeting.

As of January 31, 2022, the six-month operational reserve is \$541,766 based on the \$1,083,532 budget for 2021-22. A nine-month operational reserve based on the 2022-23 budget is \$867,658. An additional \$325,892 is needed to meet the nine-month reserve goal.

Source to fulfill an increase to the operational reserve

• \$633,750 in undesignated (accumulated surplus)

RECOMMENDED MOTION

The Finance Committee and the Executive Committee recommends to the Board of Directors to approve increase the Operational Reserve goal to nine-months.

MEMORANDUM

TO:Board of DirectorsFROM:Eileen HillSUBJECT:Approve 2022-23 Fundraising Goal	DATE:	May 3, 2022
	TO:	Board of Directors
SUBJECT: Approve 2022-23 Fundraising Goal	FROM:	Eileen Hill
	SUBJECT:	Approve 2022-23 Fundraising Goal

BACKGROUND

The Cabrillo College Foundation staff recommends a \$3M fundraising goal in outright and unbooked planned gifts. The following is an outline of the specific fundraising targets for the year to reach \$3M. The \$3M goal includes a target of \$850,000 in endowed gifts and \$500,000 in unbooked planned gifts. Focusing efforts on endowed gifts and legacy giving will help ensure the long-term health and sustainability of the Foundation.

2022-23 Target	
ANNUAL APPEALS	
\$480,000	President's Circle
\$175,000	Women's Educational Success
\$200,000	Cabrillo Advancement Program (Endowed)
\$500,000	Scholarships (Endowed)
\$250,000	Scholarships (Nonendowed)
\$395,000	Faculty/Department Support (Faculty Grants, Allied
	Health, Athletics, VAPA, etc.)
\$250,000	Student Support Services (foster youth, internships,
	tutoring, etc.)
\$250,000	Donor directed interests
\$500,000	Unbooked Planned Gifts
\$3,000,000	TOTAL

RECOMMENDED MOTION

The Executive Committee recommends to the Board of Directors to approve setting a \$3,000,000 fundraising goal for outright and unbooked planned gifts for 2022-23.



MEMORANDUM

DATE: May 3, 2022

TO: Board of Directors

FROM: Gun Ruder

SUBJECT: Nominating Recommendations for 2022-23

BACKGROUND

The Executive Committee approved the following recommendations on 4/21/22.

New Board Members

- Sesario Escoto
- Diane Koenig
- Vance Landis-Carey
- Ron Sekkel

2022-23 Officers

President: Patty Quillin Vice President: Rachel Wedeen Chief Financial Officer: Pegi Ard Secretary: Ed Newman Assistant Secretary: Matt Wetstein Assistant Financial Officer: Bradley Olin Past President: Gun Ruder

College Representatives

President – Matthew Wetstein Vice President, Student Services – Amy Lehman-Sexton Vice President, Administrative Services – Bradley Olin Vice President, Instruction (Interim) –Robin McFarland Faculty – Kristin Wilson Trustee - Rachael Spencer Trustee – Donna Ziel Trustee – Dan Rothwell

Audit Committee

The Executive Committee is required to recommend to the Board, the Audit\Committee Members for approval.

David Heald Barbara Scherer Karen Semingson, Chair

RECOMMENDED MOTION

The Executive Committee recommends to the Board of Directors to approve the above-mentioned new Board members, officers, college representatives, and Audit Committee members.

New Board Members



Sesario Escoto - Sesario is the youngest of 7 children from a family of farm workers raised in East Los Angeles. He studied at the Universidad Ibero-Americana and the Instituto Cultural Tenochtitlán in Mexico City. He has a BA in Spanish from UC Berkeley and a MA in Education and K-12 with a Teaching Credential from Stanford University.

Sesario has 40 years of service in education. He was a Bilingual Resource Specialist at Chaffey Union High School District in Ontario, California, Vice Principal at Pájaro School in Watsonville, Principal at Live Oak and Del Mar Elementary Schools and the Dean of Student Services at Cabrillo College.

He is now retired and also serves as President on the CASA of Santa Cruz Board of Directors.



Diane Marvin Koeing – As the daughter of a college football coach, Diane moved around a lot; from Washington State University, UC Berkeley, and then to Aptos where her father Joe Marvin taught and coached at Cabrillo College (1970-89).

She attended Cabrillo College and later UCSC, majoring in Art. After graduation in 1976, she set up a ceramic studio in Corralitos and later, when she received her teaching credential, she taught at Ann Soldo School in Watsonville when it first opened. Following by ten years teaching 6th, 7th, and 8th grade art at Lakeview Middle School.

Always interested in the arts, she found reasons to return to Cabrillo College, taking dance from such luminaries as Roberta Bristol and Tandy Beal, building community theatre with Sara Wilbourne, and when she retired from teaching, singing in the Cabrillo Choir with Cheryl Anderson who commissioned new works from composer Eriks Esenvalds that premiered at Carnegie Hall.

Having served on the Tandy Beal Board, a strong supporter of the Arts

in our community, as well as the President's Circle, Diane would like to help others enrich their lives with the leadership and mentorship offered at Cabrillo College. She lives in Santa Cruz and Corralitos with her husband George.



Vance Landis-Carey- Vance is CEO & Founder of Gateway Health Management, a healthcare corporation specializing in industrial catastrophic injury management, since 1995. Her strengths include strategic planning, governance and fiscal oversight. Vance cares deeply about education and the role Cabrillo College and the Cabrillo Foundation play in the Santa Cruz community. She has been a member of the President's Circle since 2014, the President's Circle Committee since 2019, and served as co-chair of that committee 2020-2022. She was also on the board of the Santa Cruz Museum of Art & History from 2009-2016 (board President from 2012-2014), was Vice President of Big Brothers Big Sisters Santa Cruz Chapter, the UCSC Alumni Association and the Case Management Society of America. Vance is an avid sailor/cruiser and the 2022 Santa Cruz Yacht Club Commodore.

Vance holds a BA degree in Psychology from UCSC and a MA degree in Marriage, Family and Child Counseling from Azusa Pacific University.



Ron Sekkel – Ron Sekkel was 8 when he arrived in the U.S. with his parents. He earned a BA from UCLA, served as a Lieutenant in the US Navy Supply Corps, and then earned a 2nd BA and a Master's of Science from CSULB. In the early 1980's Ron became an Enrolled Agent (EA) and established his Income Tax & Representation Practice. In the 1990's he served on the "Win Win Rap Pack" as one of 4 EA's on a joint task force of IRS and EA's working toward processes benefiting taxpayers, tax practitioners (EA's) and the IRS. He currently volunteers as the SC County Treasury Oversight Committee Chair.

Ron joined Rotary in 1977, is a member of the Rotary Club of Scotts Valley, was a District 5170 Governor in Rotary's Centennial Year, 2004-2005, and was responsible for the addition of Youth Service as the 5th Avenue of Service at the Worldwide Rotary Congress in 2010. This occurred after 89 years of only having 4 Avenues of Service.

Ron was also on the Board of RotaCare Bay Area (They Manage 10 Free Medical clinics in the Bay Area) and was the Board Chair of RotaCare Free Clinics, Inc. (Their goal is to deploy Free Medical Clinics across the US that

also deal with the Social Determinants of Health).

Ron and Cindy met when Ron asked if Cindy would like to study for midterms. They married in 1973 and have been residents of the San Lorenzo Valley since 1979. They love attending the SC Symphony as subscribers since 1986 and about 4 years ago Ron joined the SC Symphony Board. Much of what Ron does is only possible with the support of Cindy whom Ron calls his better ³/₄'s.

New Cabrillo Representative Board Members



Amy Lehman-Sexton - Amy Lehman-Sexton has been serving Cabrillo College since 2018, first as Dean of ACCESS, and then as Interim Vice President of Student Services. During this time, she has participated in and overseen a number of college-wide initiatives, including Guided Pathways reforms, changes to the college's onboarding programs, implementation and improvement of the college's technology systems, and has participated in the HSI taskforce, the Strategic Enrollment Management team, and a variety of equity and retention initiatives. Prior to working at Cabrillo, Amy held roles that focused on improving equitable access to students, including teaching experience as an ESL faculty member, supervising writing support programs and holding leadership roles in ESL programs, international programs and disability support services.

Amy is originally from Ohio, and has a bachelor's degree in English from Kent State University and a Master of Arts Degree in Teaching ESL from the University of Leeds. Amy is a mother to two adult college grads, who have both benefited from the California Community College system, and

two energetic, teenage step-children. She and her husband Leaf enjoy live music, spending time with the family, playing terrible golf, and travelling.



Robin McFarland – Robin McFarland is the interim Vice President of Instruction at Cabrillo College. Until recently she taught in the Biology Department at Cabrillo College. She earned a Ph.D. in physical (biological) anthropology from the University of Washington, where she studied the relationship between body fat and reproduction in primates. Robin subsequently conducted research on comparative ape anatomy with colleagues at the University of

California, Santa Cruz. Prior to graduate school, Robin was a Rotary Scholar for one year at University of Cape Town in South Africa. She also studied as an undergraduate for one year at l'Universite de Poitiers, France. She is a regular presenter at national conferences such as the Human Anatomy and Physiology Society (HAPS), and is a coauthor of an Anatomy and Physiology textbook published by McGraw-Hill.

Cabrillo College Foundation Board 2021-22 Terms of Office Effective July 1, 2021

	Name	Community Director/	Current Term	Current Term	Final Term			
		College Representative		Expires June 30	Expires June 30			
	Claire Biancalana	Community Director	2nd	2022	2022			
2	Ceil Cirillo	Community Director	2nd	2022	2022			
3	Kelly Nesheim	Community Director	2nd	2022	2022			
4	Patty Quillin	Community Director	2nd	2023	2023			
5	Maria Esther Rodriguez	Community Director	2nd	2023	2023			
6	Gun Ruder	Community Director	2nd	2023	2023			
7	Kate Terrell	Community Director	2nd	2024	2024			
8	Rob Allen	Community Director	1st	2022	2025			
9	Karen Semingson	*		2025				
	Rachel Wedeen	Community Director	1st	2022	2025			
11	Pegi Ard	Community Director	1st	2023	2026			
12	Michele Bassi	Community Director	1st	2023	2026			
13	Matt Huffaker	Community Director	1st	2023	2026			
14	Ed Newman	Community Director	1st	2023	2026			
15	Erica Ow	rica Ow Community Director		2024	2027			
16	Trevor Strudley	r Strudley Community Director		2024	2027			
17	Julie Thiebaut	baut Community Director 1st 2024		2024	2027			
18	Karen Cogswell	Community Director	initial	2022	2028			
	Kathy Cowan	Community Director	initial	2022	2028			
20	Cory Ray	y Ray Community Director initial 2022		2028				
	College Representatives	College Representatives						
21	Matt Wetstein	President	N/A	N/A	N/A			
22	Amy Lehman	Vice President	N/A	N/A	N/A			
23	Bradley Olin	Vice President	N/A	N/A	N/A			
24	Kristin Wilson	Faculty	1st	2022	N/A			
25	Rachael Spencer			2021	N/A			
26	Donna Ziel	Trustee	2nd	2023	N/A			
27	Dan Rothwell	Trustee	1st	2024	N/A			

The Board nominates and approves all members. Prior to 7/1/22, initial appointments were a one-year term.* Subsequent appointments were three-year terms. Community Directors were able to serve a maximum of seven years. Past Presidents serve additional bonus year beyond regular term limit. All appointments end June 30, of expiration year.

Eight (8) of the Directors shall be representatives of Cabrillo College, at least one (1) of whom shall be a full-time faculty member of Cabrillo College. The College's Superintendent/President, three (3) Vice Presidents, and three (3) College Trustees will be selected to serve on the Foundation Board.

Cabrillo College Representatives shall hold office for three (3) years, except in the event of an earlier termination of any such Director's status as a representative of the College. In that event, such a Director's term of office shall end at the same time as that Director ceases to be a College representative. There is no limit on the number of consecutive three-year terms a Director who is a representative of Cabrillo College may serve.

*Starting July 1, 2022, Board Member term limits were amended to two three year consecutive terms. Each Director's three-year term shall commence July 1 after elected at the May meeting and shall expire June 30 three years thereafter. No community Director shall hold office for more than two (2) consecutive full three-year terms.

Cabrillo College FOUNDATION

MEMORANDUM

DATE: May 3, 2022

TO: Board of Directors

FROM: Eileen Hill

SUBJECT: Form 990

Form 990 provides a snapshot of the organization's purpose, staffing, sources of financial support, and use of funds. It is required that the Form 990 draft is provided to the Board of Directors for review prior to filing.

Form 990 must be filed by Monday, May 16, 2022.

RECOMMENDED MOTION

Accept the 2020 Form 990 as presented.

Cabrillo College FOUNDATION

MEMORANDUM

DATE: May 3, 2022

Board of Directors TO:

Claire Biancalana FROM:

SUBJECT: **President's Circle Campaign**

2021-22 President's Circle Campaign

Vance Landis-Carey and Linda Burroughs are co-chairs of the 2021-22 President's Circle. Committee.

As of May 2, 2022: \$497,247 has been raised, surpassing our goal of \$465,000

• 222 members have rejoined

- 28 NEW members
- 17 renewing donors increased their support this year

The foundation held our Campaign Wrap-up Party for the President's Circle Committee on April 19th to celebrate this tremendous success.

A 2021-22 member list and history report are attached

President's Circle Events

Due to Covid-19, all events will be planned with an eye to safety and well-being of guests and staff. All events are subject to change.

<u>President Level (\$1,000+)</u>	
 Summer Musical and Reception: Grease 	June 26, 2022
 Back to School with Sandy Lydon 	Fall 2022
 President's Holiday Party 	December 2022
<u>President's Plus Level (\$1,500+)</u>	
 President's Plus Drive-Thru Picnic 	April 2, 2022
<u>Director Level (\$2,500+)</u>	
 Winemaker's Dinner at Sesnon House 	May 4, 2022
Trustee Level (\$5,000+)	
 Dinner at the home of Vance Landis Carey 	August 20, 2022
<u>Benefactor Level (\$10,000+)</u>	
Feasting with Faculty	Summer 2022
Luminary Level (\$15,000+)	
Homemade Pizza Party at the home of	
Claire Biancalana and Bill Kelsay	June 16, 2022

CABRILLO COLLEGE FOUNDATION

President's Circle Members 2021-22

Updated 05/02/2022

\$15,000+

Rick and Ruth Moe Edward Newman Family Charitable Fund

\$10,000+

Brian and Patti Herman Esther and Gerry Levandoski Julie Packard Patty Quillin and Reed Hastings Miles and Rosanne Reiter Thomas Sourisseau

\$5,000+

Claire Biancalana and William Kelsay John and Linda Burroughs Barbara Canfield Bob Davidson Vance Landis-Carey and Robert Carey Joe and Susan Mingione Gayle and Joe Ortiz Elio and Joy Rodoni Mary Solari Ginny Solari Mazry Rachel Wedeen

\$2,500+

Phillip and Robin Adkins Pegi and Tom Ard Jim Baker and Nancy Millslagle William and Pat Barton Harry and Mary Blanchard Owen Brown and Mary Akin Gordon and Mary Jane Chambers Karen Cogswell and John Maenchen Diane Craddock and David Hogye Ken and Kathy Doctor Lee and Emily Duffus Jack Farr **Duf and Paula Fischer** Joan Griffiths Trisha and Brandon Kett Leola Lapides and Bob Katz Rick Li Fo Sjoe and Virginia Morris Marilyn Manning Lonergan and Richard Lonergan John and Megan Martinelli /S. Martinelli & Co. Dominic and Karen Massaro **Robert Millslagle and Bjorg Yonts**

CABRILLO COLLEGE FOUNDATION President's Circle Members 2021-22

Bill and Karen Moncovich Ned Nemacheck Kelly and Maria Nesheim Amy Newell William and Erica Ow Kate and Ira Pohl Pat and Rowland Rebele Shadowbrook Restaurant **Burton and Cynthia Rees** Dan Rothwell and Marcy Wieland **Brian and Michelle Sharpes** Kathryn Shephard Cowan **Stephen and Gail Snodgrass** James Thompson Matt Wetstein and Cindy Ostberg Evans Whitaker and Deborah Bronstein Theo Wierdsma and Julie Hamilton Wierdsma W. Todd and Corinne Wipke Peppy and Ron Woll

Mike and Kalena Allard Ed and Kathleen Banks Carrie Birkhofer Blaine and Connie Brokaw John and Sydney Brokaw **Emily Burton and Daniel Gallo** Andrew and Marilyn Calciano Frederick and Kate Chen Ceil Cirillo Susan Cony **Richard and Theresa Crocker** Doug and Diane Deaver Elizabeth and David Doolin Dwayne and Linda Downing **Roberta Dunton** Gerald and Nancy Eidam Geoff and Sandy Eisenberg Charles and Sandra Eldridge **Esch Family** Lou Falek and Lyn MacDonald

1st Capital Bank/Michele Bassi Michael and Toby Alexander Walter and Janet Alexander Mary Altier Walker and John Walker Joe and Kathy Appenrodt Carlos and Jane Arcangeli Ann Asche/Locatelli Moving and Storage

\$1,500+

Peggy Flynn Mahlon and Joel-Ann Foote Joe Graney/Santa Cruz Bicycles Stephen Green Eileen and Dave Hill Kent and Marie Imai Mary James and George Cook Erik and Judy Johnson - Erik's DeliCafe Judy B. Jones Ralph and Julie Kimball Ko-Kahuna Trust Karen and Charles Leigh-Wood Keith and Della McKenzie Earleen Overend and Wayne Palmer Laura Pease and Bill Scurr Maria Esther and Jose Raul Rodriguez

Gunlek and Junko Ruder Santa Cruz County Bank/Jon Sisk Carol and Kirk Schmidt Robert Scott Greg and Tangie Solow Ashley and John Spencer **Gabrielle Stocker** Jeffrey and Adele Talmadge Julie Thiebaut James and Deborah Thoits Jerry and Robynn Walters Susan and Nels Westman Sue Wilson Thomas and Connie Wilson Neal and Paula Woods

\$1,000+

Charles and Janet Banovac Brian and Maryann Barry Philip and Kathryn Bates Susan and Richard Beach Ian and Kathy Blackwood Bob and Susan Bosso Debbie Brackeen and Terrie Sima Karen and Todd Bria Sue Broadston and Jim Ostendorf George and Elizabeth Bunch Thomas Bush and Grace Sanchez Nancy Campeau Margaret Campodonico and Reynie Lave Charles and Betty Canfield

CABRILLO COLLEGE FOUNDATION President's Circle Members 2021-22

Paul Carrubba and Teresa O'Connell Carrubba Patrick and Carla Carstens Brian and Kay Cayton Sara Clarenbach Michael and Barbara Clark Sarah Clark Joanne Clever Virginia Coe Lin Florinda Colavin **Donald Cooley** Margaret Cottle Arne and Carol Croce Martina Cummings Wallace Dale **Robert Darrow** Gerlinde and Willy de Broekert Daryl Dichek and Kenneth Smith **Romney and Priscilla Dunbar** James Emerson **Charles and Jillian Engbers** Catherine Erny and LaRoy Smith Kristin Fabos and Rye Livingston **Michele Finch** Finkelman Family Foundation/Herb Finkelman and Edda Tusinac Nancy and Fred Fischer Cynthia FitzGerald and James Day Lesley Franz Craig and Mimi French Don and Donelle Gartner Mary Gaukel and Les Forester Ken Haber Diane and Conrad Hamako Richard and DeAnne Hart Kathleen Hatfield David and Jacqueline Heald Janet Heien Chizuko and Joe Heney Donald and Diana Henrichsen

Joseph and Bette Hirsch Ron and Evelyn Hirsch David and Katharine Hopkins Jay Hughes and Juliette Bloxham John Hurd and Kate Kelly Stuart and Shiva Hurvitz Carolvn Hvatt Dorothy Hyde Ronald and Linda Israel Therese Johnson Helen Jones Mark Kalow and Marlene Pitkow Frances and Dean Kashino Tom and Nanette Kelsey **Richard and Diane Klein** George and Diane Koenig Agata Konopka and Flavio Cheng Ron Kusel and Carolyn Gong-Guy John Laird and John Flores Julie Lambert Amy Lehman Thomas Lehrer Nancy Lenox Victoria and David Lewis Mark Linder and Mary Dean Charlie and Georgia Mackh **Gerry Mandel** Allen and Janet Martin Mary Maselli Mike and Bertie McElroy Paul Meltzer Mark Mesiti-Miller and Donna Murphy Peter and Debbie Nelson Tony Nethercutt Linda and Bruce Nicholson Fane and Corie Opperman Gail Pellerin Rock Pfotenhauer and Linda Wilshusen James Poth

Muriel Prolo and Jack Samuelson **Redtree Partners** Ken Reed Randy Repass and Sally-Christine Rodgers George and Mary Reynolds Karl and Lindsey Rice Brenda Rogers Phyllis Rosenblum Craig Rowell and Corinda Ray Teri Ruega Cherri Rupert-Canfield Barbara and William Scherer Mark and Laurie Scurich Ronald and Cynthia Sekkel Karen Semingson Martha Shedden and John Buchanan Melinda and Thomas Silverstein Linda and James Snook Elaine-Maryse Solari Lee Slaff Steven and Kristin Smith **Rachael Spencer and Kevin Rooney** Carol and Stephen Spragens **Robert Stephens** Bruce and Barbara Swenson Kate Terrell and David Ryan Paul Thiltgen and Maureen Roll Lonnie Truax and Ian MacGregor Susan True and Ben Wolfe Anina Van Alstine Scott and Martha Walecka **Richard and Annette Weed Brooke White** Marv Wetstein Brad and Linda Wiles **Terrence Willett and Jennifer Cross** William J. Codiga Family Foundation Kathleen Willot and Glenn Joy

Founding President Robert E. Swenson's Lifetime Supporters*

Cornelia Ackley	Jim and Dolores Graefe	Eileen and Max Koppes	Porter Sesnon	Mary and Richard Solari
Kate Ashcraft	Granite Construction	Albert Leoni	Foundation	Rachael Spencer and
Jack Baskin and Peggy	Graniterock	Jeane and Les Ley	Rowland and Pat Rebele	Kevin Rooney
Downes Baskin	Joan and <i>Gerald</i> Griffiths	Josie and Bailey Little	Esther Rice	Robert and Frances
Mark and Barbara Beck	Penry and Marie Griffiths	Fred and Linda	Iris and J. Arthur Rodgers	Swenson
Greta Bell	Grove Foundation	McPherson	Barbara Samper	Union Bank of California
Neva Bournier	The William and Flora	Louella Mehne	Erica Schilling	James and Karen Watson
California Wellness	Hewlett Foundation	John Morgan	Ben Schneider	Alice Weisenberger
Foundation	Hewlett-Packard	Elice Neubauer	SD Trombetta	Wells Fargo Foundation
Mary Frances Callantine	Company	George Ow and Gail	Foundation	
Diane and Donald Cooley	Harold and Dorothy Hyde	Michaelis-Ow	Elinor and Keith Shaffer	
Richard and Theresa	James Irvine Foundation	The David and Lucile	Paul and Pat Shirley	
Crocker	Walter S. Johnson	Packard Foundation	Bill and Brigid Simpkins	
Dominican Hospital	Foundation	Rena Perlino	Phyllis and Alan Simpkins	

*Donors who gave \$100,000 cumulatively during Robert E. Swenson's life (1918-2007). Deceased donors have been recognized in italics.

CABRILLO COLLEGE FOUNDATION PRESIDENT'S CIRCLE HISTORY REPORT Updated 5/3/2022

	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	2021-22
Committee Chair	Diane Craddock & Owen Brown	Claire Biancalana & Owen Brown	Claire Biancalana & Mahlon Foote	Mahlon Foote & Ceil Cirillo	Ceil Cirillo & Michele Bassi	Duf and Paula Fischer & Michele Bassi	Duf and Paula Fischer &Vance Landis-Carey	Vance Landis-Carey & Linda Burroughs
# of Committee Members	29	36	33	37	44	50	45	42
# of Annual Members (\$1,000+)	189	206	214	227	227	232	239	250
# of Annual Members solicited for the first time through Annual Fund (\$1,000+)	1	2	3	2	1	0	0	0
# of New Annual Members (\$1,000+)	16	23	19	32	20	28	22	28
# of Rejoining Annual Members (\$1,000+)	179	183	192	195	207	204	217	222
% of Rejoining Members	94%	97%	93%	91%	91%	90%	94%	93%
# of \$15,000+			1	1	1	2	2	3
# of \$10,000+	3	3	2	3	3	5	7	6
# of \$5,000-\$9,999	7	8	7	9	10	9	8	12
# of \$2,500-\$4,999	13	14	15	23	27	33	40	41
# of \$1,500-\$2,499 (Starting 2011-2012)*	52	54	56	59	57	56	55	50
# of \$1,000 Donations	114	127	133	132	129	127	127	137
# of Donors Who Gave < \$1,000	8	9	8	3	4	5	12	13
# of Prospects Solicited	1,011	1,045	1,041	1,031	1,042	1,044	1,092	995
Donations from Annual Fund	\$1,000	\$1,000	\$3,000	\$2,000	\$1,000	\$0	0	0
Operational Budget Goal	\$285,000	\$317,000	\$318,000	\$332,000	\$380,000	\$386,000	\$398,000	\$465,000
Total Funds Raised Percent Increase/ Decrease Over	\$311,406	\$318,074	\$330,908	\$377,795	\$384,697	\$425,527	\$462,821	\$497,246.68
Previous Year	10%	2%	4%	14%	2%	11%	9%	7%



DATE: May 3, 2022

TO: Board of Directors

FROM: Patty Quillin

SUBJECT: 2022 Women's Educational Success (WES)

WES grants are a critical resource for faculty on campus, empowering them to send a lifeline to a struggling student. During the 2021-22 academic year, a total of \$100,000 was given out to students in need at Cabrillo through the WES program, keeping them in school and on track.

Mary Culley and Freny Cooper are co-chairs for the 2022 WES Campaign and they are busy recruiting new committee members and soliciting sponsorship donations to cover the cost of the campaign and event. Our first WES Committee meeting is scheduled for June 2nd.

We are delighted that the Sharanam Foundation and the Wedeen Hammer Locatelli Group at Morgan Stanley will be our Matching Grant Donors again this year. They will provide \$20,000 to match gifts of \$250 and greater to the endowment.

The WES Event is scheduled for Friday, September 30th (in person!) at Cabrillo College. Details to be determined.



Yeovana is a past WES grant recipient and recently shared an update and her gratitude with the Cabrillo Foundation:

The Women's Educational Success Grant gave me an opportunity to overcome financial obstacles that I was facing during my time at Cabrillo College. Receiving this grant made a huge difference in reaching my educational goals. I was able to graduate from Cabrillo College and I am currently working on my Bachelor's Degree in Collaborative Health and Human Resources at California State University of Monterey Bay. Thank you for this grant and I hope that the WES program continues to help students in need.



DATE: May 3, 2022

TO: Board of Directors

FROM: Rachael Spencer, Scholarship Committee Chair

SUBJECT: Scholarship Program

Cabrillo is fortunate to have a robust scholarship program that helps alleviate some of the financial burdens students face, allowing them to reach their educational goals and achieve success.

SCHOLARSHIP PROGRAM

- Last year we awarded \$1.3 million in scholarships to nearly 1,300 students
- Recipient selection for the 2022 scholarship cycle is underway and the foundation is working closely with the Financial Aid office to administer nearly 450 scholarships in four different categories:
 - 1. Department Scholarships
 - Foundation works with 50+ staff and faculty members to ensure scholarships are awarded to eligible students
 - 2. Organization/Donor Scholarships
 - Foundation works with outside organizations and individual donors to create applications and/or supply eligible applicants from "general applicant pool", as well as provide guidance to selection committees and assistance in awarding scholarships.
 - 3. General Scholarships
 - Foundation provides Financial Aid office with a list of scholarships that are awarded through the General Scholarship application and selection process.
 - 4. High School Scholarships (for incoming Cabrillo students)
 - Foundation and Financial Aid office work with local high schools, encouraging students to complete online applications. Foundation manages awarding process.
- This year's scholarship recipients will be notified of their awards by the Financial Aid Office in May and will receive instructions on obtaining their scholarship funds. Awards will be distributed at the beginning of the fall semester.



Alejandra Medina: 2021 Recipinet of the Davidson Family Women in Engineering Scholarship

Cabrillo has always been a great place for me to help reach my goals while also getting assistance from the vast resources and connections provided here. Receiving a scholarship is a wonderful opportunity to keep me motivated and focused on my educational career to pursue my bachelor's degree in Civil Engineering once I transfer to a four-year university. I am so grateful to have this opportunity and your generosity. I am very honored.

Scholarship Committee Members: Rachael Spencer (Chair), Claire Biancalana, Jess Brown, Ceil Cirillo, Virginia Coe, Karen Cogswell, Kathryn Cowan, Linda Downing, Jan Furman, Rich Hart, Adele Miller, Corinne Miller, Cory Ray, Dan Rothewell, Julie Thiebaut, Rachel Wedeen and Jill Wilson



DATE: May 3, 2022

TO: Board of Directors

FROM: Rob Allen

SUBJECT: Cabrillo Advancement Program (CAP) Update

Background

The Cabrillo Advancement Program (CAP) is a scholarship and support program designed to increase the academic success of high risk, low income students and to support their preparation for attending college. CAP includes 350 participants in 12 schools throughout Santa Cruz County. CAP scholars are selected through a competitive process open to students who qualify for free or reduced lunches.

Beginning with the first year of middle school and continuing through high school, CAP students receive after-school tutoring and participate in counseling and extra-curricular activities that sustain their commitment to preparing for college. Students who complete CAP receive \$3,000 in scholarships upon high school graduation for their first and second year at Cabrillo.

- Two cohorts per school of 6th graders and 7th graders (7th graders that would have been selected as 6th graders spring 2021) have been selected
- A total of 140 new CAP students have been added to the program to receive services and activities to help guide them to college!
- CAP mini ceremonies to honor students will be held at each of the seven CAP middle schools
- The next CAP Committee meeting will be held on May 26th



Samantha Rocha started CAP at E.A. Hall Middle School and graduated from Watsonville High School in 2018. She is a first generation student, studying Electrical Engineering and will be transferring to Fresno State University in the fall. She recently told us:

At first I was intimidated by the field of Engineering because there is little representation. But I did not let that stop me. I'm passionate about engineering being a helping profession and also inspiring my community. The CAP program has reassured me that I have the resources to succeed in higher education and without this support, I wouldn't be where I am today.



DATE:May 3, 2022TO:Board of DirectorsFROM:Eileen HillSUBJECT:Investment Advisor Search RFP Update

Bert Feuss of Community Capital Advisors was hired to conduct the review and selection process of an investment consultant. The following timeline has been established for the process:

March 31 – RFP Kick-off

- Introduction
- Workplan
- Levels of discretion
- Committee preferences survey

April 13 – Set Priorities

- Survey results
- Establish priorities
- Discuss 10-12 candidates and their qualifications

May 2 – Select Recipients

- Select 4-5 RFP recipients
- Review draft RFP questions

July 13 – Select Finalists

- Review responses
- Select 2 finalists

July 27 & 29 – Presentations, Select Finalists

- Finalist presentations
- Select finalist

August 18 – Finance and Investment Committee Meeting

- Review recommendation to Executive Committee

2021-22 Cabrillo College Foundation Committee Meetings and Events

Updated 5/2/2022

BOARD OF DIRECTORS

Tuesdays, 12:00-2:00 pm **New Member Orientation** September 14, 2021 11:00 am-12:00 pm

Meetings:

September 14, 2021 November 9, 2021 February 8, 2022 May 10, 2022

<u>AUDIT</u>

10:00-11:00 am October 2021 TBD May 2022 TBD

EXECUTIVE

9:00-10:00 am August 26, 2021 (Zoom) (9:00 – 10:30 am) October 28, 2021 January 27, 2022 April 21, 2022 (9:00 – 10:30 am)

FINANCE AND INVESTMENT

9:00-10:00 am August 19, 2021 (Zoom) October 14, 2021 January 13, 2022 (9:00 – 10:30 am) March 31, 2022 (9:00 – 10:30 am) May 13, 2022

Investment Advisor Search

April 13, 2022 1:00 - 2:30 pmMay 2, 2022 2:00 - 3:00 pmJuly 13, 2022 9:30 - 11:00 amJuly 27, 2022 10:00 am - 12:00 pm 1:00 - 3:00 pmJuly 29, 2022 9:30 - 11:30 am1:00 - 3:00 pm

FACULTY GRANTS

November 29, 2021

NOMINATING March 25, 2022 2:30 – 3:30 pm

PRESIDENT'S CIRCLE

August 24, 2021 5:30 – 7:30 pm (kick-off party)

September 22, 2021 9:00 am – 12:00 pm (signing pick up)

April 19, 2022 5:00 pm – 7:00 pm (wrap-up party)

WOMEN'S EDUCATIONAL SUCCESS (WES) September 10, 2021

12:00 pm – 1:00 pm (Luncheon)

SCHOLARSHIP November 2021 TBD

CABRILLO ADVANCEMENT PROGRAM

February 2022 TBD May 2022 TBD 10:00 am

EXCLUSIVE EVENTS FOR PRESIDENT'S CIRCLE MEMBERS

Virtual Back to School Celebration \$1,000 + Members October 27, 2021 5:30 pm

Drive-Thru Picnic Sesnon House \$1,500+ Members April 2, 2022 10:30 am – 12:30 pm

Winemakers Dinner Sesnon House \$2,500+ Members May 4, 2022 6:00 - 9:00 pm

Cabrillo Stage Play and PC Reception \$1,000+ Members June 26, 2022 12:00 pm Sesnon House

Dinner Party at the home of Vance Landis-Carey and Robert Carey \$5,000 + Members August 20, 2022

Feasting with Faculty \$10,000+ Members Summer 2022 TBD

Homemade Pizza Party at the home of Claire Biancalana and Bill Kelsay \$15,000+ Members June 16, 2022

Sandy Lydon Virtual History \$1,000 + Members Summer/Fall 2022 TBD

EVENT DATES

Colligan Family Scholarship Ceremony July 20, 2021 10:00 am

Heritage Club Lunch November 5, 2021 12:00 pm – 1:00 pm

President's Holiday Treats Pick-Up December 4, 2021 10:00 am – 12:00 pm

Faculty and Staff Grants Awards January 20, 2022 3:00 pm – 4:30 pm

*Due to Covid-19, all events will be planned with an eye for safety and well-being of guests and staff. All events are subject to change.

2021-22 Cabrillo College Foundation Committee Roster - Updated 5/2/2022

BOARD OF DIRECTORS Rob Allen Pegi Ard, CFO Michele Bassi Claire Biancalana, Past President Ceil Cirillo Karen Cogswell Kathrvn Cowan Amy Lehman, VP Student Services Kellv Nesheim Ed Newman Bradley Olin, VP Admin. Services, Asst. Treasurer Erica Ow Patty Quillin, Vice President Cory Ray Maria Esther Rodriguez Dan Rothwell, College Trustee Gun Ruder. President Karen Semingson Rachael Spencer, College Trustee Trevor Strudley Kate Terrell Julie Thiebaut Rachel Wedeen, Secretary Matt Wetstein, Asst. Secretary, **CC** President Kristin Wilson, Faculty Representative Donna Ziel, College Trustee

<u>AUDIT</u>

Chair: Karen Semingson David Heald Barbara Scherer *Staff:* Eileen Hill Nancy Machado

EXECUTIVE

Pegi Ard, CFO Claire Biancalana, Past President Patty Quillin, Vice President Gun Ruder, President Rachael Spencer Rachel Wedeen Matt Wetstein, CC President *Staff:* Eileen Hill Nancy Machado

FINANCE & INVESTMENTS CFO: Pegi Ard Owen Brown Karen Cogswell Marshall Delk David Heald Michael W. Machado Kelly Nesheim Gun Ruder Steve Snodgrass Trevor Strudley *Staff:* Eileen Hill Nancy Machado

CABRILLO ADVANCEMENT PROGRAM (CAP)

Chair: Carrie Birkhofer Eva Acosta Rob Allen Enrique Buelna Sesario Escoto Leola Lapides Rachel Mayo June Padilla Ponce Maria Esther Rodriguez *College Advisors:* Liz Dominguez Michelle Donohue *Staff:* Eileen Hill, Caitlin Bonura

FACULTY GRANTS

Cherie Barkey Owen Brown Ted Burke Linda Burroughs Ceil Cirillo Les Forster Mary Gaukel Francisco Íñiguez Tobin Keller Amy Newell Gun Ruder David Schwartz Natalie Vanoli *Staff:* Eileen Hill, Caitlin Bonura

NOMINATING

Claire Biancalana Jess Brown Linda Burroughs Ceil Cirillo William Ow Gun Ruder Rachael Spencer *Lead Staff*: Eileen Hill

PRESIDENT'S CIRCLE

Co-chairs: Linda Burroughs Vance Landis-Carey Pegi Ard Jim Baker

Pat Barton Michele Bassi **Claire Biancalana** Mary Blanchard Owen Brown Ted Burke Ceil Cirillo Karen Cogswell Kathrvn Cowan Lee Duffus Jim Emerson Kristin Fabos **Duf Fischer** Paula Fischer Peggy Flynn Joel-Ann Foote Mahlon Foote **DeAnne Hart Rich Hart** Jackie Heald Kent Imai Julie Lambert Marilyn Manning Lonergan **Richard Lonergan** Fred McPherson Kelly Nesheim Ed Newman Erica Ow William Ow Burt Rees Steve Snodgrass Ginny Solari Mazry Rachael Spencer Julie Thiebaut Rachel Wedeen Matt Wetstein Theo Wierdsma Paula Woods Staff: Caitlin Bonura

SCHOLARSHIP

Chair: Rachael Spencer Claire Biancalana Jess Brown Ceil Cirillo Virginia Coe Karen Cogswell Kathryn Cowan Linda Downing Jan Furman **Rich Hart** Adele Miller **Corinne Miller** Cory Ray Dan Rothwell Julie Thiebaut Rachel Wedeen Jill Wilson Staff: Caitlin Bonura

WOMEN'S EDUCATIONAL SUCCESS (WES)

Co-chairs: Mary Culley Freny Cooper Peggy Downes Baskin, cofounder Shannon Brady Lynette Cleland Cathy Conway Kathryn Cowan Cvnthia Drulev Cynthia FitzGerald Corrine Flanagan Peggy Flynn Pam Goodman Amy Ivey Janet Krassow Chris Maffia Angie McClellan Martina O'Sullivan Carolyn Parham Gail Pellerin Karen Semingson Rachael Spencer, cofounder **Bunny Tavares** Kate Terrell Kristin Wilson

WES Advisors: Marcy Alancraig Leti Amezcua Jenna Becker **Rosemary Brogan** Sue Bruckner Lauren Cole Olga Diaz Mario Garcia Ofelia Garcia Irma Gil Holly Goodman Gabby Huezo Jav Jackson Michelle Morton Christina Ortega Beth Regardz Ana Rodriguez Barbara Schultz-Perez Nancy Spangler Tasha Sturm Laura Thurman Windy Valdez Marilyn Zanetti Staff: Caitlin Bonura