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VICE PRESIDENT

Claire Biancalana

SECRETARY

Gun Ruder

CHIEF FINANCIAL

OFFICER Pegi Ard

PAST PRESIDENT

William Ow

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COLLEGE TRUSTEE REPRESENTATIVES

Ed Banks Rachael Spencer Donna Ziel

COLLEGE STAFF REPRESENTATIVES

Matthew E. Wetstein President

Sue Gochis
VP Student Services

Kathleen Welch

VP Instruction

Kristin Wilson Faculty Representative

EXECUTIVE DIRECTOR

Eileen Hill

MEMORANDUM

DATE: May 5, 2020

TO: Rob Allen, Pegi Ard, Ed Banks, Michele Bassi, Claire Biancalana, Linda

Burroughs, Ceil Cirillo, Linda Downing, Sue Gochis, David Heald, Matt Huffaker, Kelly Nesheim, Amy Newell, Ed Newman, Bradley Olin, William Ow, June Padilla Ponce, Patty Quillin, Maria Esther Rodriguez, Gun Ruder, Karen Semingson, Rachael Spencer, Kate Terrell, Rachel Wedeen,

Kathleen Welch, Matt Wetstein, Kristin Wilson, Donna Ziel

FROM: CCF President, Owen Brown

GUESTS: Kristin Fabos, Director of Marketing & Communications

SUBJECT: Cabrillo College Foundation Board of Directors Regular Meeting

Tuesday, May 12, 2020 12:00 pm – 2:00 pm Zoom Virtual Meeting

Item	Responsibility	Page

A. Regular Open Session

1. Welcome and Call to Order

O. Brown

2. Approval of Agenda

We reserve the right to change the order in which agenda items are discussed and/or acted upon at this meeting. Subject to further action, the agenda for this meeting is to be approved as presented. Items may be added to this agenda for discussion or action only as permitted by the Brown Act.

O. Brown

Any open session writings distributed either as part of the agenda packet, or within 72 hours of a regular meeting, can be viewed at the Foundation office, 6500 Soquel Drive, Aptos, CA 95003.

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1. Adjournment	O. Brown	

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2020-21 BOARD MEETINGS:

Tuesdays, 12:00 pm – 2:00 pm

September 8, 2020 November 10, 2020 February 9, 2021 May 11, 2021

BOARD OF DIRECTORS ATTENDANCE CHART

Board of Directors	9/10/19		2/11/20	5/12/20
Rob Allen	Р	Р	Р	
Pegi Ard	Р	Р	Р	
Ed Banks	Р	Р	Р	
Michele Bassi	Р	Р	Р	
Claire Biancalana	Α	Р	Р	
Owen Brown	Р	Р	Р	
Linda Burroughs	Р	Α	Р	
Ceil Cirillo	Р	Р	Р	
Linda Downing	Α	Р	Α	
Sue Gochis	Р	Р	Р	
David Heald	Р	Р	Α	
Matt Huffaker	Р	Р	Р	
Kelly Nesheim	Р	Р	Р	
Amy Newell	Р	Р	Р	
Ed Newman	Р	Р	Α	
Bradley Olin	Р	Р	Р	
William Ow	Р	Р	Р	
June Padilla Ponce	Р	Α	Р	
Patty Quillin	Α	Р	Р	
Maria Esther Rodriguez	Р	Α	Р	
Gun Ruder	Р	Р	Α	
Karen Semingson	Α	Р	Α	
Rachael Spencer	Р	Р	Α	
Kate Terrell	Р	Α	Α	
Rachel Wedeen	Р	Α	Р	
Kathleen Welch	Р	Α	Р	
Matt Wetstein	Р	Р	Р	
Kristin Wilson	Р	Р	Р	
Donna Ziel	Р	Р	Α	

P=Present, A=Absent, N/A=Not applicable, not on the Board at the time. Based on Board of Director's meeting minutes. Please contact Cabrillo College Foundation if you believe this chart is in error.



Board of Trustees Report, May 4, 2020 Matt Wetstein

CARES Act Funding and Distribution of Resources

The college has received just over \$4 million in federal stimulus relief in the CARES Act, with 50% of that funding designated for direct student support in the manner of emergency grants. The first wave of \$500 grants was distributed on Thursday and Friday of last week to roughly 1400 students. The college is using information from the FAFSA to identify students with the most need (zero estimated family contribution to the cost of education). Starting today, a second wave of students will apply for grants using an application process. The college's \$2 million share of institutional dollars have been applied for and those funds will be used to cover the cost of technology, software, and professional development costs to get faculty trained this summer for online instruction. The college learned last week that it will receive a third wave of CARES Act funding (\$268,000) because of its designation as a Hispanic Serving Institution. Those funds will be used to support technology and software costs that assist the continued enrollment and success of Hispanic and first generation students from low income backgrounds. For more information on the CARES Act, click here. Many thanks to Carrie Mulcaire for applying for the funds and to Tootie Olsen and her staff in Financial Aid for working so diligently to get funds into the hands of students so quickly.

Fun in Zoomland - Virtual Graduation & College Meetings



Last week several of us congregated under social distancing regulations to tape graduation speeches for the virtual commencement ceremony that is planned for May 22 at 4 pm. Thank you to student leaders Madison Raasch and Ana Lopez for taking part in that event, along with Robin McFarland, Jessica Carroll, and Leticia Mendoza. I also attended two Faculty Senate meetings this month and both were outstanding. Last week's meeting included discussions of online teaching techniques and the plans for summer distance education academies (Francine Van Meter and Aloha Sargent), barriers to success for minority students Keith Johnson), and a terrific presentation on "pedagogical yoga" (Rachel Mitchell). A screen shot of the Senate meeting

is featured here, including at top, left to right, "zoom" head shots of Robin McFarland, myself, Anna Zagorska, Carolyn Jackson, Francine Van Meter, Claire Thorsen, Marina Ramon, Liz Soluri, Ashley Gipson, Rachel Mitchell, Jim Weckler, Sue Gochis, Diane Putnam, Carrie Mulcaire, Tobin Keller, Cheryl Chaffin, Marcy Alancraig, Laurie Shipley, Paul Harvell, Joanne Noto, Beth Regardz, Laura Dickie, Aloha Sargent, Jackie Logg, and Sally Larter.

A final note on zoom meetings...an all-college budget meeting last week had attendance of more than 270 people. Kudos to Bradley Olin for his presentation. Anyone who missed the meeting can access it here.

Library Supervision

In March, we made the decision to halt the recruitment for five faculty positions, several classified positions, and the Director of Library. Since then, we have begun discussions with library faculty and staff on how the supervision and evaluation of employees will be conducted while the Library position remains vacant. The tentative plan is for the faculty to receive release time units for some of the scheduling and operations work that has been done by the Director, while supervision and evaluation will be overseen by CTE and Workforce Development Dean Gerlinde Brady. The plan will be in place for a year and then reviewed.

Below are some of the events and activities I have been involved with over the last month (since April 6, 2020).

College Events, Meetings and Visits	Community Events and Visits
Meeting with Scott Johnson, 4/8	CCLC CEO COVID-19 Webinar, 4/7
All-College Zoom Meeting, 4/8	Chancellor's Office COVID-19 Webinar, 4/8
Library Director Meeting, 4/9	Region 6 CEO Meeting, 4/9
Associated Student Govt. Meeting, 4/9	Aptos/Capitola Rotary Meeting, 4/9
EOC Meeting, 4/10	Meeting with Ken Doctor, 4/13
Employee Survey Meeting, 4/10	CCLC CEO COVID-19 Webinar, 4/14
Meeting with Dawn Nakanishi, 4/10	Santa Cruz County Business Council, 4/16
Meeting with Sandra Paiva, 4/10	Cabrillo Foundation Executive Committee, 4/16
Meeting with HR re: Classification Study, 4/10	Aptos/Capitola Rotary Meeting, 4/16
Meeting to discuss CARES Act funds, 4/10	UC Davis Wheelhouse Interview re: COVID, 4/17
Faculty Senate Meeting, 4/14	CCLC CEO COVID-19 Webinar, 4/21
College Planning Committee, 4/15	Chancellor's Office Legislative Webinar, 4/22
Associated Student Govt. Meeting, 4/16	Black Student Success Webinar, 4/22
EOC Meeting, 4/17	Santa Cruz Symphony Board Meeting, 4/23
GOAL Adult Ed Board Meeting, 4/20	Aspen Fellowship Webinar, 4/23
Guided Pathways Monthly Meeting, 4/21	Cabrillo Foundation Finance Report, 4/24
Meeting with Skye Gentile, 4/22	Meeting with County re: Disaster Workers, 4/27
Budget Committee, 4/22	Interview with Scotts Valley Press Banner, 4/27
Associated Student Govt. Meeting, 4/23	CCLC CEO COVID-19 Webinar, 4/28
EOC Meeting, 4/24	SC Symphony Task Force, 4/28
EOC Meta-Planning, 4/24	Chancellor's Office COVID-19 Webinar, 4/29
Meeting with Leticia Mendoza, 4/27	MBEP Regional Summit, 4/29
Graduation Videos, 4/27	Aptos/Capitola Rotary, 4/30
Meeting re: Library Staffing, 4/28	SCFF Equity Lobbying Coalition, 5/4
Faculty Senate, 4/28	
Athletics Report Discussion, 4/29	
All-College Zoom Meeting, 4/29	
Title V Steering Committee, 4/30	
Associated Student Govt. Meeting, 4/30	
Classified/Confidential Appreciation Day, 5/1	
Classification Study Committee Mtg., 5/1	
EOC Meeting, 5/1	
Zoom Meetings with Board Members, 5/4	
Faculty Interviews Nursing, 5/4	

Executive Director Report: May 2020

Administration

- Moving Foundation team to work remotely
- 2020-21 Budget work
- Developing new procedures for remote work
- Suspending Annual Fund phone campaign
- Distributing over 750 emergency grants to students and counting



Fundraising

- 2019-20 fundraising goal is \$3M and \$2,732,172 has been raised and \$1,670,000 has been added in unbooked planned gifts
- Rapidly secured \$381,500 so far for emergency funds for students experiencing hardships during Covid-19 crisis
- President's Circle: \$422,377 raised towards \$380K goal
- Women's Educational Success: \$80,000 is allocated this year in emergency grants for students
- Scholarships: fundraising for existing and new scholarships is ongoing (7 new endowed scholarships)
 - administration: applications, selecting, awarding
- Legacy Giving: working on MOCI for \$1M estate gift, 2 MOCIs established for new donors
- Proposals: Foundation for California Community Colleges, Kaiser, PAMF/Sutter

Upcoming Events

- In person events cancelled or postponed until further notice
- President's Circle Happy Hour for \$5,000+ donors on May 14th
- Additional virtual events in the works!







MEMORANDUM

DATE: May 5, 2020

TO: Board of Directors

FROM: Eileen Hill

SUBJECT: 2019-20 Fundraising Targets

The Board approved a \$3M fundraising goal in outright and unbooked planned gifts. The following is an outline of the specific fundraising targets for the year to reach \$3M. The \$3M goal includes a target of \$760,000 in endowed gifts and \$500,000 in unbooked planned gifts. Focusing some effort on legacy giving will help ensure the long-term health and sustainability of the Foundation.

Amount Raised 7/1/19 – 4/30/20	2019- 20 Target	
\$422,327	\$385,000	President's Circle
\$10,000	\$50,000	Annual Fund
\$200,287	\$175,000	Women's Educational Success
\$216,963	\$150,000	Cabrillo Advancement Program (Endowed)
\$306,578	\$500,000	Scholarships (Endowed)
\$470,092	\$250,000	Scholarships (Nonendowed)
\$541,220	\$490,000	Faculty/Department Support (Faculty Grants, Allied Health, Athletics, VAPA, etc.)
\$280535	\$250,000	Student Support Services (Disabled student services, internships, tutoring, etc.)
\$284,170	\$250,000	Donor directed interests
\$1,670,000	\$500,000	Unbooked Planned Gifts
\$4,402,172	\$3,000,000	TOTAL



MEMORANDUM

DATE: May 5, 2020

TO: Board of Directors

FROM: Eileen Hill

SUBJECT: July 1, 2019 to April 30, 2020

 2019-20 Outright Gifts Fundraising Total
 \$ 2,732,172

 2019-20 Unbooked Revocable Planned Gifts
 \$ 1,670,000

 Total
 \$ 4,402,172

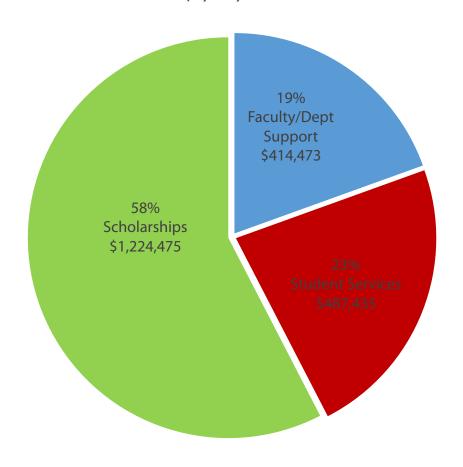
2019-20 Fundraising Goal for Outright and Unbooked Revocable Planned Gifts	\$	3,000,000	
Recorded Gifts 07-01-19 to 04-30-20:	_		
Anonymous (Emergency Grants)	\$	250,000	
SD Trombetta Foundation (ECE & Scholarships)	\$	250,000	
Monterey Peninsula Foundation (Web Design for Cabrillo)	\$	200,000	
Anonymous (Math Plus)	\$	150,000	
The Barbara Samper Foundation (CAP)	\$	125,000	
Pat & Rowland Rebele (Journalism, Scholarships, President's Circle, WES, Cabrillo Stage)	\$	79,350	
Brian & Patti Herman (WES, Scholarships, Cabrillo Stage)	\$	61,375	
Joan Griffiths (President's Circle, WES & Scholarships)	\$	60,508	
Paul & Pat Shirley (CAP)	\$	50,500	
Pajaro Valley Community Health Trust (Scholarship)	\$	42,600	
The Peggy & Jack Baskin Foundation (WES, Girls in Engineering, Emergency Grants)	\$	38,000	
Elliott Mozée Estate (Scholarships)	\$	35,000	
Betty Ann Altman (Scholarship)	\$	34,923	
Nancy Gregg Estate (Unrestricted)	\$	34,170	
Richard & Theresa Crocker (Emergency Grants, President's Circle)	\$	26,500	
Davidson Family Foundation (Engineering)	\$	25,000	
Vertical Raise Trust Account (Baseball)	\$	20,613	
Sheri Watson-Riley (Scholarship)	\$	20,030	
Patty Quillin & Reed Hastings (WES & President's Circle)	\$	16,000	
Esther & Gerry Levandoski (President's Circle & CAP)	\$	15,386	
Rick & Ruth Moe (President's Circle, WES)	\$	15,364	
Edward & Debra Menges (Scholarship)	\$	15,100	
Bruce Berwald (Scholarship)	\$	15,000	
William & Lupe Burgstrom (CAP)	\$	15,000	
Edward Newman & Leslie Christie (President's Circle)	\$	15,000	
Sarah Hulick (Scholarship)	\$	14,605	
Foundation for California Community Colleges (Scholarships)	\$	13,500	
Craig Rowell & Corinda Ray (Scholarship & WES)	\$	13,300	
Rachael Spencer & Kevin Rooney (President's Circle, WES & Scholarship			
Hall of Fame, Transfer Success STEM)	\$	13,250	
Janet Heien (WES, President's Circle, Emergency Grants)	\$	13,000	
Gifts under \$13,000 (1,770 of 1800 total donors)	\$	1,054,098	
Total Secured Gifts		2,732,172	
Total Unbooked Revocable Planned Gifts	\$	1,670,000	
TOTAL		4,402,172	

Notes: 1. For 2019-20, The Cabrillo College Foundation has been notified of five planned gifts.

^{2.} The cumulative unbooked revocable planned gifts total is \$25,795,000.



Disbursements to Cabrillo College and Students July 1, 2019 to March 31, 2020 Total: \$2,176,382*



Faculty/Department Support (Nursing, Stroke Center, Dental Hygiene, Peace Library)	19%	\$414,473
Student Support Services (Foster Youth, Tutoring, CAP, Girls in Engineering)	23%	\$487,435
Scholarships	58%	\$1,224,475
	SUB TOTAL	\$2,126,383
Cabrillo Measure R Campaign Contribution		\$49,999
	TOTAL	\$2,176,382

CABRILLO COLLEGE FOUNDATION BOARD OF DIRECTORS MEETING Minutes of February 11, 2020

Directors Present: Rob Allen, Pegi Ard, Ed Banks, Michele Bassi, Claire Biancalana, Linda

Burroughs, Ceil Cirillo, Sue Gochis, Matt Huffaker, Kelly Nesheim, Amy Newell, Bradley Olin, William Ow, June Padilla Ponce, Patty Quillin, Maria Esther Rodriguez, Rachel Wedeen, Kathleen Welch, Matt Wetstein, Kristin Wilson

Directors Absent: Linda Downing, David Heald, Ed Newman, Gun Ruder, Karen Semingson,

Rachael Spencer, Kate Terrell, Donna Ziel

Staff Present: Eileen Hill, Nancy Machado, Lori Hood, Caitlin Bonura

Guests Present: Marcy Alancraig, Brandon Napoli, Rick Nolthenius, Mark Ramsey, Brian Sharpes,

Trevor Strudley

Call to Order

Owen Brown called the meeting to order at 12:12 pm.

Approval of Agenda

Motion: MSC: C. Cirillo /W. Ow. The Board voted unanimously to approve the Board agenda with the correction that Michele Bassi would report on the President's Circle Committee instead of Claire Biancalana.

Public Comment Opportunity

There were no members of the public in attendance.

Special Presentations

Five Faculty and Staff Grant recipients described their projects funded this year.

Brandon Napoli received funding for an Entrepreneurship Lab to connect students with business owners. The money will be used for new equipment to enable business to be done. This includes an interactive Viewboard, web camera, and four laptops for presentations, video conferencing, and collaboration. Additionally, pod-casting equipment will be used to capture and promote learning as well as build connections.

Mark Ramsey received three grants for Athletics. One is to fund new helmets for Football to improve safety. Another is to purchase a new volleyball net system to replace a failing, outdated system. The third grant is to purchase pitching machines for both men's baseball and women's softball.

Rick Nolthenius received a grant to purchase a new asteroid occultation camera. This equipment will help teach students how precision astronomical data is acquired and will contribute real science data

Cabrillo College Foundation Board of Directors Meeting Minutes of February 11, 2020 Page 2 of 8

to astronomers to better understand the nature and origins of asteroids. The scientific value of the data is much higher with a third camera to track the asteroids. This will enable more students to be involved and will open more possibilities for collaborations with professional astronomers.

Marcy Alancraig received funding for student lounges to support Guided Pathways. In various surveys in recent years, students have asked for places where they can "hang out" with fellow students to socialize and study. The STEM Center already exists for those in STEM disciplines, but the creation of Career and Academic Pathway (CAP) Lounges will help fulfill this need for students in other academic areas and help raise the visibility of the other CAPs. The lounges will provide a place to help students build community and find out more about their career and academic pathway.

June Ponce received funding for the Samper Fourth Grade Experience. Annually, Cabrillo hosts 3,000 fourth graders that attend schools within Cabrillo's service district. The purpose of the Fourth Grade Experience is to instill college readiness into fourth graders' minds and that they see their future in their local community college.

Approve Board Meeting Minutes Motion: MSC: R. Allen /A. Newell.

The following Board Members voted to approve the minutes of November 12, 2019:

Rob Allen, Pegi Ard, Ed Banks, Michele Bassi, Claire Biancalana, Ceil Cirillo, Sue Gochis, Matt Huffaker, Kelly Nesheim, Amy Newell, Bradley Olin, William Ow, Patty Quillin, Matt Wetstein, Kristin Wilson

The following Board Members abstained:

Linda Burroughs, June Padilla Ponce, Maria Esther Rodriguez, Rachel Wedeen, Kathleen Welch

The following Board Members were absent:

Linda Downing, David Heald, Ed Newman, Gun Ruder, Karen Semingson, Rachael Spencer, Kate Terrell, Donna Ziel

Motion carries

Foundation Contribution to Measure R

Claire Biancalana reported that The Friends of Cabrillo College, Yes on Measure R Committee is raising \$305,000 to fund the campaign to pass Measure R. To date, \$210,000 has been raised. She explained that according to the Fair Political Practice Commission (FPPC) the Cabrillo College Foundation is legally able to contribute up to \$49,999 to Measure R without being listed as Major Donor on all bond campaign materials. Furthermore, per FPPC rules, the foundation is legally able to provide funding to Measure R by using non donor funds. The proposed contribution of \$49,999 is within legal limits and provides significant support to the campaign. On January 23, 2020, the Executive Committee approved recommending to the Board of Directors a donation of \$49,999 from the Cabrillo College Foundation to support Measure R.

Cabrillo College Foundation Board of Directors Meeting Minutes of February 11, 2020 Page 3 of 8

Motion: MSC: W. Ow / R. Allen.

The following Board Members voted to approve a donation in the amount of \$49,999 from the Cabrillo College Foundation from operational reserves, comprised of non donor funds, and within the IRS 501(h) election limits, to support Measure R:

Rob Allen, Pegi Ard, Ed Banks, Michele Bassi, Claire Biancalana, Linda Burroughs, Ceil Cirillo, Matt Huffaker, Kelly Nesheim, Amy Newell, William Ow, Patty Quillin, Maria Esther Rodriguez, Rachel Wedeen

The following Board Members abstained:

Sue Gochis, Bradley Olin, June Padilla Ponce, Kathleen Welch, Matt Wetstein, Kristin Wilson

The following Board Members were absent:

Linda Downing, David Heald, Ed Newman, Gun Ruder, Karen Semingson, Rachael Spencer, Kate Terrell, Donna Ziel

Motion carries

Employee Paid Time Off Policy Revision

Owen Brown reported that the Cabrillo College Foundation would like to follow Cabrillo College District policy and allow employees who have reached their maximum PTO level to cash out up to 80 hours between July 1st and June 30th annually, provided they retain a minimum balance of 80 hours of PTO. On January 23, 2020, the Executive Committee approved recommending to the Board of Directors updating the PTO accrual policy to allow employees who have reached their maximum PTO level to cash out up to 80 hours per year, provided a minimum balance of 80 hours of PTO is retained.

Motion: MSC: L. Burroughs/ M. Huffaker. The Board voted unanimously to approve updating the PTO accrual policy to allow employees who have reached their maximum PTO level to cash out up to 80 hours per year, provided a minimum balance of 80 hours of PTO is retained.

Approve Financial Statements

Pegi Ard reported as of December 31, 2019, the total assets were \$39M, \$5M over prior year. Net assets were \$37.3M, \$1.5M over prior year. The total revenue for unrestricted, non-endowed and endowed funds was \$3.4M. Total expenses were \$1.4M with a net surplus for all funds of \$2M. The total operating revenue was \$663K and expenses \$447K. The operating surplus was \$216K.

Motion: MSC: C. Cirillo/ C. Biancalana. The Board voted unanimously to approve the December 31, 2019 Financial Statements.

Cabrillo College Foundation Board of Directors Meeting Minutes of February 11, 2020 Page 4 of 8

Cabrillo College President Report

Matt Westein gave a brief summary of college projects he has been working on. Bond work is ongoing and fundraising is going well. He reported that there are many new endorsements for the bond including the Monterey Bay Economic Partnership, the Farm Bureau and the Santa Cruz County Fire Chiefs.

Matt announced that on January 30, 2020, the Accreditation Committee reaffirmed accreditation for Cabrillo College for seven years. Kathy Welch led the efforts and the college received several commendations. The Commission commended the college's commitment to its mission, its equity-focused professional development and its participatory decision making process.

Matt reported that the governor's budget proposal does not include improvements to the unfavorable Community College funding formula but efforts to affect change to the formula are ongoing and the hold harmless category has been extended for 2 years.

Executive Director Report

Eileen reported that she has been working with Nancy Machado to prepare the 2020-21 Budget. She reported that the Annual Fund phone campaign is starting in March. The campaign has been scaled down but still generates approximately \$60K in gifts and keeps a connection with donors who expect the calls. A recent \$10,000 estate gift to WES was received from an Annual Fund donor who had historically been giving \$25 per year for 10 years.

Eileen informed the group that \$1,686,904 in outright gifts and \$1,620,000 in unbooked planned gifts has been raised towards the 2019-20 goal of \$3M. Eileen reported that a new \$20,000 scholarship has been established and she is working with another potential scholarship donor.

Eileen gave a graphical representation of the Foundation's disbursements to Cabrillo College and students from July 1, 2019 to December 31, 2019 totaling \$1.6M, \$1,019,392 in scholarships to students.

Investment Activity review

Brian Sharpes gave an overview of the market outlook, Cabrillo College Foundation's asset allocation and performance and a NACUBO Study peer comparison.

Brian indicated that due to the upcoming Presidential election, it is difficulty to predict any changes to the market. He reported that the Foundation's investments continue to perform well since we have a conservative, defensive portfolio.

He described a trend in gender lens investing which is the practice of investing for financial return while also considering the benefits to women by improving financial and leadership opportunities for women.

Cabrillo College Foundation Board of Directors Meeting Minutes of February 11, 2020 Page 5 of 8

Investment Report – December 31, 2019

• Our return on investments for the MS Long-Term Pool fiscal year to date as of December 31, 2019 (6 months) is as follows:

Actual Return: 5.77% Benchmark Return: 5.72% Difference: 0.05%

• Our return on investments for the MS ESG Long-Term Pool fiscal year to date as of December 31, 2019 (6 months) is as follows:

Actual Return: 7.03% Benchmark Return: 6.90% Difference: 0.13%

• Our return on investments for the MS Intermediate-Term Pool year to date as of December 31, 2019 (6 months) is as follows:

Actual Return: 1.14% Benchmark Return: 1.29% Difference: - 0.15%

• Our return on investments for the MS Short-Term Pool fiscal year to date as of December 31, 2019 (6 months) is as follows:

Actual Return: 0.91% Benchmark Return: 0.97% Difference: -0.06%

• Our return on investments for the MS Title III Pool fiscal year to date as of December 31, 2019 (6 months) is as follows:

Actual Return: 3.21%
Benchmark Return: 3.41%
Difference: -0.20%

 Our return on investments for the MS Title V Pool fiscal year to date as of December 31, 2019 (6 months) is as follows:

Actual Return: 3.71% Benchmark Return: 3.92% Difference: -0.22% Cabrillo College Foundation Board of Directors Meeting Minutes of February 11, 2020 Page 6 of 8

Net Assets, Endowed Net Assets and Historical Gifts Chart

The ending net assets balance as of December 31, 2019 was \$37,313,820. The endowed net assets balance was \$32,835,368. The endowed historical gifts value was \$26,209,049.

President's Circle

Michelle Bassi reported that the committee has surpassed the goal of \$386,000 and has raised over \$400K to date! There are 25 NEW members and 13 rejoining members increased their support this year. We recently mailed a reminder to all current President Circle members who have yet to respond to the invitation mailing. We will send an emailed version in the next few weeks. Looking at the list of consistent President Circle donors who have not rejoined yet, we expect even more gifts trickle in over the next month. Gifts received before 6/30/2020 will be counted toward this year's campaign.

Cabrillo Advancement Program

Eileen Hill reported that in 2018-19 a total of \$1,812,868 was raised for CAP. A solicitation will be sent in April to help us continue to grow the CAP Endowment for permanent and sustainable funding. The CAP ceremony will be held on March 24 at the Crocker Theater. This year a former CAP student, Lucy Sanchez will be one of the speakers. Lucy is a great CAP success story. After graduating from Cabrillo, she earned a four-year degree at UC Berkeley then a masters degree from CSUMB in Public Policy. She now works for the County of Monterey.

Scholarships

Ceil Cirillo reported that a Scholarship Donor Reception was held in October and we received nearly \$35,000 as a result of the event, including several new scholarship endowments that were established. The annual year-end scholarship solicitation letters went out in December we've received a great response. We've received nearly \$140,000 in scholarship support from this solicitation alone. Our scholarship committee members added personal notes to many of these letters again this year.

Faculty Grants

Owen Brown reported that Cabrillo College Foundation has three grant programs to support Cabrillo College faculty: Faculty Grants for Student Success, Crocker Endowment Grants, and the Engineering and Applied Science Endowment. This year, we have awarded \$107,787 to Cabrillo staff and faculty for over 30 different projects this year, which is the most we've ever awarded.

Committee Calendar

Owen Brown reviewed the committee calendar highlighting a few upcoming dates.

Adjournment

The meeting was adjourned at 1:16 pm

Cabrillo College Foundation Board of Directors Meeting Minutes of February 11, 2020 Page 7 of 8

Respectfully submitted,

Eileen Hill, Executive Director

BOARD OF DIRECTORS ATTENDANCE CHART

Board of Directors	9/10/19	11/12/19	2/11/20	5/12/20
Rob Allen	Р	Р	Р	
Pegi Ard	Р	Р	Р	
Ed Banks	Р	Р	Р	
Michele Bassi	Р	Р	Р	
Claire Biancalana	Α	Р	Р	
Owen Brown	Р	Р	Р	
Linda Burroughs	Р	Α	Р	
Ceil Cirillo	Р	Р	Р	
Linda Downing	Α	Р	Α	
Sue Gochis	Р	Р	Р	
David Heald	Р	Р	Α	
Matt Huffaker	Р	Р	Р	
Kelly Nesheim	Р	Р	Р	
Amy Newell	Р	Р	Р	
Ed Newman	Р	Р	Α	
Bradley Olin	Р	Р	Р	
William Ow	Р	Р	Р	
June Padilla Ponce	Р	Α	Р	
Patty Quillin	Α	Р	Р	
Maria Esther Rodriguez	Р	Α	Р	
Gun Ruder	Р	Р	Α	
Karen Semingson	Α	Р	Α	
Rachael Spencer	Р	Р	Α	
Kate Terrell	Р	Α	Α	
Rachel Wedeen	Р	Α	Р	
Kathleen Welch	Р	Α	Р	
Matt Wetstein	Р	Р	Р	
Kristin Wilson	Р	Р	Р	
Donna Ziel	Р	Р	Α	

P=Present, A=Absent, N/A=Not applicable, not on the Board at the time. Based on Board of Director's meeting minutes. Please contact Cabrillo College Foundation if you believe this chart is in error.

Cabrillo College Foundation Board of Directors Meeting Minutes of February 11, 2020 Page 8 of 8

2019-20 BOARD MEETINGS:

Tuesdays, 12:00 pm – 2:00 pm Sesnon House, Room 1804

May 12, 2020 (Watsonville Center)

CABRILLO COLLEGE FOUNDATION March 31, 2020 Condensed Narrative Updated April 28, 2020

(1) Balance Sheet

Total Assets:

Total assets of \$34.2M are \$1.4M less than prior year.

• Receivables:

Total pledges receivable are \$1.1M more than prior year.

• Liabilities:

Total Liabilities of \$1.5M are \$194K over prior year. This is primarily due to the increase in the amount of each CAP scholarship for all students in CAP and adding 10 more students from CAP Branciforte Middle School.

Net Assets:

Total net assets of \$32.7M are \$1.6M less than prior year.

(2) Income Statement

• Revenue:

Earned income as of March 31, 2020 is -\$2.9M compared to the prior year balance of \$637K due to investment performance. Contributed income of \$2.7M is \$228K less than prior year due to lower restricted contributions. Annual Fund is \$53K less due to cancellation of the Annual Fund appeal due to quarantine.

• Expenses:

Total Expenses of \$2.3M are \$230K more than prior year due to an increase in scholarship payments.

• Surplus/Deficit:

As of March 31, 2020, the Cabrillo College Foundation has a \$2.5M deficit compared to prior year income of \$1,5M.

(3) Operational Budget to Actual

• Revenue:

Operating revenue of \$930K is \$82K favorable vs budget. The President's Circle donations are ahead of plan by \$54K and unrestricted income is \$28K favorable due to receiving a \$32K unrestricted bequest.

• Expenses:

Operating expenses of \$717K are \$8K favorable vs projection.

• Surplus/Deficit:

The operating fund surplus is \$213K compared to \$258K last year.

(4) Investment Report

• The April 30, 2020 Investment Activity Reports will be provided at meeting.

	Operating 3/31/20 A	Nonendowed 3/31/20 B	Endowed 3/31/20 C	Total 3/31/20 D	TotaL 3/31/19 E
ASSETS			_		
CASH AND INVESTMENTS					
CASH					
WELLS FARGO BANK	\$0	\$0	\$0	\$0	\$51,507
SANTA CRUZ COUNTY BANK	(\$33,494)	\$2,437	\$32,447	\$1,389	\$73,798
SANTA CRUZ COUNTY BANK	\$52,755	\$190,863	\$4,605	\$248,224	\$307,122
BAY FEDERAL CREDIT UNION	\$6,170	\$0	\$1,290	\$7,459	\$7,452
BAY FEDERAL CREDIT UNION	\$175,547	\$0	\$0	\$175,547	\$173,286
MORGAN STANLEY MID TERM POOL	\$395,019	\$494,205	\$0	\$889,224	\$308,988
MORGAN STANLEY NONENDOWED	\$786,006	\$2,827,160	\$0	\$3,613,167	\$3,973,803
MORGAN STANLEY GIFT RECEIPT	\$10,097	\$4,003	\$2,462	\$16,562	\$8,081
SANTA CRUZ COUNTY BANK	\$79,277	\$0	\$0	\$79,277	\$207,446
SUBTOTAL CASH	\$1,471,377	\$3,518,668	\$40,804	\$5,030,849	\$5,111,484
INVESTMENTS					
MORGAN STANLEY TITLE III/V HOLDING	\$14	\$0	\$9,800	\$9,814	\$9,003
MORGAN STANLEY LONG TERM POOL	\$109,184	\$0	\$24,878,455	\$24,987,639	\$27,548,770
MORGAN STANLEY TITLE V	\$0	\$0	\$1,155,590	\$1,155,590	\$1,152,246
MORGAN STANLEY TITLE III	\$0	\$0	\$250,091	\$250,091	\$226,936
MORGAN STANLEY ESG	\$4,454	\$0	\$1,157,658	\$1,162,113	\$967,478
SUBTOTAL INVESTMENTS	\$113,652	\$0	\$27,451,594	\$27,565,246	\$29,904,434
TOTAL CASH AND INVESTMENTS	\$1,585,029	\$3,518,668	\$27,492,398	\$32,596,095	\$35,015,917
RECEIVABLES					
PLEDGES					
PLEDGES - UNRESTRICTED	\$18,595	\$0	\$0	\$18,595	\$24,045
PLEDGES - ANNUAL FUND	\$7,215	\$0	\$0	\$7,215	\$34,920
PLEDGES - RESTRICTED	\$0	\$290,138	\$1,066,173	\$1,356,311	\$272,431
ALLOWANCE FOR UNCOLLECTIBLE PLEDGES	(\$2,525)	\$0	\$0	(\$2,525)	(\$12,415)
SUBTOTAL PLEDGES	\$23,285	\$290,138	\$1,066,173	\$1,379,595	\$318,981
ACCOUNTS RECEIVABLE					

	Operating 3/31/20 A	Nonendowed 3/31/20 B	Endowed 3/31/20 C	Total 3/31/20 D	TotaL 3/31/19 E
ACCOUNTS RECEIVABLE	\$0	\$3,416	\$0	\$3,416	\$397
TOTAL ACCOUNTS RECEIVABLE	\$0	\$3,416	\$0	\$3,416	\$397
OTHER RECEIVABLES					
SPLIT INTEREST AGREEMENTS	\$59,557	\$63,657	\$11,707	\$134,920	\$148,625
SUBTOTAL OTHER RECEIVABLES	\$59,557	\$63,657	\$11,707	\$134,920	\$148,625
TOTAL RECEIVABLES	\$82,841	\$357,211	\$1,077,880	\$1,517,932	\$468,003
FIXED ASSETS					_
OFFICE EQUIPMENT	\$36,303	\$0	\$0	\$36,303	\$49,099
ACCUMULATED DEPRECIATION	(\$33,175)	\$0	\$0	(\$33,175)	(\$44,760)
TOTAL FIXED ASSETS (NET)	\$3,128	\$0	\$0	\$3,128	\$4,339
PREPAID EXPENSES	\$4,877	\$0	\$0	\$4,877	\$3,519
PREPAID RETIREMENT EXPENSE	\$13,543	\$0	\$0	\$13,543	\$14,201
DEFERRED OUTFLOWS - FY PERS EXPENSE	\$30,779	\$0	\$0	\$30,779	\$28,721
DEFERRED OUTFLOWS - PENSION INVESTMENTS	\$70,315	\$0	\$0	\$70,315	\$84,962
TOTAL ASSETS	\$1,790,512	\$3,875,879	\$28,570,277	\$34,236,668	\$35,619,663

	Operating 3/31/20 A	Nonendowed 3/31/20 B	Endowed 3/31/20 C	Total 3/31/20 D	TotaL 3/31/19 E
LIABILITIES AND NET ASSETS					
LIABILITIES					
PAYABLES AND ACCRUED EXPENSES					
ACCOUNTS PAYABLE	\$3,030	\$841	\$0	\$3,872	\$13,823
ACCRUED PTO	\$50,186	\$0	\$0	\$50,186	\$50,078
ACCRUED HEALTH BENEFITS	\$31,203	\$0	\$0	\$31,203	\$61,850
SECTION 125 WITHHOLDINGS	\$2,251	\$0	\$0	\$2,251	\$496
EMPLOYEE PORTION OF BENEFITS	\$80	\$0	\$0	\$80	\$0
ACCRUED RETIREE MEDICAL BENEFITS	\$120,755	\$0	\$0	\$120,755	\$117,453
UNFUNDED PERS PENSION LIABILITY	\$446,969	\$0	\$0	\$446,969	\$406,031
DEFERRED INFLOWS - PERS	\$18,324	\$0	\$0	\$18,324	\$13,198
SUBTOTAL PAYABLES, ACCRUED EXPENSES	\$672,799	\$841	\$0	\$673,640	\$662,928
SCHOLARSHIPS AWARDED					
CAP SCHOLARSHIPS	\$0	\$33,997	\$657,503	\$691,500	\$509,847
ENDOWED SCHOLARSHIPS	\$0	\$0	\$18,500	\$18,500	\$10,500
NONENDOWED SCHOLARSHIPS	\$0	\$113,986	\$0	\$113,986	\$120,699
SUBTOTAL SCHOLARSHIPS AWARDED	\$0	\$147,983	\$676,003	\$823,986	\$641,046
WES GRANTS PAYABLE					
WES GRANTS	\$0	\$0	\$246	\$246	\$0
SUBTOTAL WES GRANTS PAYABLE	\$0	\$0	\$246	\$246	\$0
TOTAL LIABILITIES	\$672,799	\$148,824	\$676,249	\$1,497,872	\$1,303,974
NET ASSETS					
OPERATING NET ASSETS					
DESIGNATED-OPERATING RESERVE	\$489,805	\$0	\$0	\$489,805	\$344,015
DESIGNATED-PRESIDENT'S CIRCLE ENDOWMEN	\$10,000	\$0	\$0	\$10,000	\$10,000
DESIGNATED-EQUIPMENT	\$15,000	\$0	\$0	\$15,000	\$15,000
DESIGNATED-HURD TRIBUTE	\$294,302	\$0	\$0	\$294,302	\$294,302
DESIGNATED-RETIREE MEDICAL BENEFITS	\$60,705	\$0	\$0	\$60,705	\$54,078
UNDESIGNATED	\$247,902	\$0	\$0	\$247,902	\$257,513
SUBTOTAL OPERATING NET ASSETS	\$1,117,713	\$0	\$0	\$1,117,713	\$974,909

	Operating 3/31/20 A	Nonendowed 3/31/20 B	Endowed 3/31/20 C	Total 3/31/20 D	TotaL 3/31/19 E
NET ASSETS - NONENDOWED	\$0	\$3,727,054	\$0	\$3,727,054	\$3,964,749
NET ASSETS - ENDOWED	\$0	\$0	\$27,894,028	\$27,894,028	\$29,376,030
TOTAL NET ASSETS	\$1,117,713	\$3,727,054	\$27,894,028	\$32,738,796	\$34,315,688
TOTAL LIABILITIES AND NET ASSETS	\$1,790,512	\$3,875,879	\$28,570,277	\$34,236,668	\$35,619,663
BEGINNING BALANCE WITH CURRENT YEAR ADJUSTMENTS	\$905,129	\$3,273,932	\$31,103,044	\$35,282,105	\$32,843,644
NET SURPLUS/(DEFICIT)	\$212,584	\$453,123	(\$3,209,016)	(\$2,543,309)	\$1,472,045
ENDING NET ASSETS	\$1,117,713	\$3,727,054	\$27,894,028	\$32,738,796	\$34,315,688

Cabrillo College Foundation Income Statement by Fund as of March 31, 2020

Patrick Patr		Operating 3/31/20 A	Nonendowed 3/31/20 B	Endowed 3/31/20 C	Total 3/31/20 D	Total 3/31/19 E
INTEREST AND DIVIDENDS 566,824 S \$22,012 \$88,836 \$697,699 UNREALIZED GAINALOSS ON SECURITIES 69,473 50 (\$2,324,412) (\$2,333,885) (\$3,126,411) REALIZED GAINALOSSES \$5,824 \$0 (\$1,461,12) (\$1,481,875) \$2,800,71 FEI INCOME \$34,316 \$0 \$0 \$34,316 \$53,329 OPERATIONAL ENDOWMENT PAYOUT \$14,276 \$0 \$0 \$34,307 \$14,122 ENDOWMENT MANAGEMENT FEE \$334,307 \$0 \$0 \$334,307 \$318,488 TOTAL EARNED INCOME \$446,076 \$0 \$3,266,112 \$2,287,213 CONTRIBUTED INCOME \$40 \$0 \$0 \$1,106 \$0 RESTECTED CONTRIBUTIONS \$10,076 \$0 \$0 \$1,1076 \$0 \$0 \$1,076 \$0 PRESIDENTS CURCLE GIFTS \$10,076 \$0 \$0 \$1,076 \$31,877 \$1,076 \$1,076 \$1,076 \$1,076 \$1,076 \$1,076 \$1,076 \$1,076 \$1,077 \$1,077 </td <td>REVENUE</td> <td></td> <td></td> <td></td> <td></td> <td></td>	REVENUE					
UNREALIZED GAIN/LOSS ON SECURITIES (59,475) 50 (52,524,412) (52,533,885) (53,126,411) REALIZED GAIN/LOSSES \$5,824 40 (\$1,464,012) (\$1,488,187) \$2,680,071 FEE INCOME \$34,316 50 50 \$34,316 \$53,420 OPERATIONAL ENDOWMENT PAYOUT \$14,276 50 60 \$34,307 \$14,122 ENDOWMENT MANAGEMENT FEE \$334,307 50 60 \$343,307 \$318,488 TOTAL EARNED INCOME \$446,076 30 (\$3,366,412) (\$2,920,337) \$637,488 CONTRIBUTED INCOME \$41,067 50 \$852,305 \$2,187,512 \$2,387,213 OTHER INCOME \$41,96 50 50 \$41,96 \$0 \$0 \$41,96 \$0 ANNULL FUND \$10,769 \$0 50 \$41,96 \$0 \$0 \$10,769 \$3,80 PRESIDENTS CIRCLE GIFTS \$107,894 \$0 \$0 \$10,769 \$3,80 \$1,87 \$1,87 \$1,87 \$1,87 \$1,87 \$1,87 <	EARNED INCOME					
REALIZED GAINSLOSSES \$5.824 \$0 (\$1.464.012) (\$1.458.187) \$2.680.071 FEE INCOME \$34,316 \$30 \$0 \$34,316 \$53.429 OPERATIONAL ENDOWMENT PAYOUT \$14,276 \$0 \$0 \$14,276 \$1,4122 ENDOWMENT MANAGEMENT FEE \$334,307 \$0 \$0 \$33,307 \$31.846 TOTAL EARNED INCOME \$446,076 \$0 \$(\$3,366,412) \$(\$2,920,337) \$677,448 CONTRIBUTED INCOME \$1 \$0 \$1,335,207 \$882,305 \$2,187,512 \$2,387,213 OTHER INCOME \$4,196 \$0 \$0 \$1,076 \$6 \$0 PRESIDENTS CIRCLE GIFTS \$41,96 \$0 \$0 \$10,769 \$6 \$10,769 \$6 \$10,769 \$6 \$10,769 \$6 \$10,769 \$6 \$10,769 \$6 \$10,769 \$6 \$10,769 \$6 \$0 \$10,769 \$6 \$10,769 \$6 \$10,769 \$6 \$10,769 \$10,769 \$10,769 \$10,769 \$10,769 <	INTEREST AND DIVIDENDS	\$66,824	\$0	\$622,012	\$688,836	\$697,699
FEE INCOME \$34,316 \$0 \$0 \$34,316 \$53,429 OPERATIONAL ENDOWMENT PAYOUT \$14,276 \$0 \$0 \$14,276 \$14,122 ENDOWMENT MANAGEMENT FEE \$334,307 \$0 \$0 \$334,307 \$318,468 TOTAL EARNED INCOME \$446,076 \$0 \$(\$3,366,412) \$(\$2,20,337) \$5637,488 CONTRIBUTED INCOME \$1 \$0 \$1,335,207 \$852,305 \$2,187,512 \$2,387,213 OTHER INCOME \$41,96 \$0 \$0 \$1,076 \$0 ANNUAL FUND \$10,769 \$0 \$0 \$10,769 \$0 \$407,894 \$37,154 UNRESTRICTED GIFTS \$407,894 \$0 \$0 \$407,894 \$37,154 UNRESTRICTED GIFTS \$43,300 \$0 \$0 \$407,894 \$37,154 UNRESTRICTED GIFTS \$43,300 \$0 \$0 \$407,894 \$37,636 IN KIND REVENUE \$0 \$10,764 \$30 \$10,764 \$37,636 IN KIND REVENUE-RENT \$17,784	UNREALIZED GAIN/LOSS ON SECURITIES	(\$9,473)	\$0	(\$2,524,412)	(\$2,533,885)	(\$3,126,341)
OPERATIONAL ENDOWMENT PAYOUT \$14,276 \$0 \$0 \$14,276 \$14,122 ENDOWMENT MANAGEMENT FEE \$334,307 \$0 \$0 \$334,307 \$318,468 TOTAL EARNED INCOME \$446,076 \$0 \$53,366,4120 \$52,203,377 \$637,448 CONTRIBUTED INCOME \$0 \$1,335,207 \$8852,305 \$2,187,512 \$2,387,213 OTHER INCOME \$4,196 \$0 \$0 \$4,196 \$63,860 ANNUAL FUND \$10,769 \$0 \$0 \$10,769 \$63,860 PRESIDENTS CIRCLE GIFTS \$440,894 \$0 \$0 \$40,984 \$371,554 UNRESTRICTED GIFTS \$43,300 \$0 \$0 \$43,300 \$31,877 INTERPRUND CONTRIBUTIONS \$0 \$10,566 \$0 \$0 \$0 IN KIND REVENUE \$0 \$10,764 \$371,634 \$17,784 \$0 \$0 \$17,784 \$37,634 TOTAL REVENUE \$93,019 \$1,329,406 \$868,871 \$2,682,219 \$2,682,219 \$2,682,219 \$2,682,219	REALIZED GAINS/LOSSES	\$5,824	\$0	(\$1,464,012)	(\$1,458,187)	\$2,680,071
S	FEE INCOME	\$34,316	\$0	\$0	\$34,316	\$53,429
TOTAL EARNED INCOME \$446,076 \$0 \$(\$3,366,412) \$(\$2,90,337) \$637,484 CONTRIBUTED INCOME \$8 \$1,335,207 \$852,305 \$2,187,512 \$2,387,213 OTHER INCOME \$4,196 \$0 \$0 \$4,196 \$0 ANNUAL FUND \$10,769 \$0 \$0 \$10,769 \$63,860 PESIDENTS CIRCLE GIFTS \$430,894 \$0 \$0 \$407,894 \$371,554 UNRESTRICTED GIFTS \$430,800 \$0 \$0 \$407,894 \$371,554 UNRESTRICTED GIFTS \$430,800 \$0 \$0 \$407,894 \$371,554 UNRESTRICTED GIFTS \$430,7894 \$0 \$0 \$43,300 \$31,775 UNRESTRICTED GIFTS \$430,7894 \$0 \$0 \$43,300 \$31,775 UNRESTRICTED GIFTS \$430,7894 \$0 \$0 \$10,766 \$0 \$0 IN KIND REVENUE \$17,764 \$0 \$0 \$10,764 \$17,764 \$10,764 \$10,764 \$10,764 \$10,764 \$10,764 \$1	OPERATIONAL ENDOWMENT PAYOUT	\$14,276	\$0	\$0	\$14,276	\$14,122
CONTRIBUTED INCOME RESTRICTED CONTRIBUTIONS S0 \$1,335,207 \$852,305 \$2,187,512 \$2,387,213 \$2,000 \$1,000 \$3,000 \$4,196 \$3,000	ENDOWMENT MANAGEMENT FEE	\$334,307	\$0	\$0	\$334,307	\$318,468
RESTRICTED CONTRIBUTIONS \$0 \$1,335,207 \$852,305 \$2,187,512 \$2,387,213 OTHER INCOME \$4,196 \$0 \$0 \$4,196 \$0 ANNUAL FUND \$10,769 \$0 \$0 \$10,769 \$63,860 PRESIDENTS CIRCLE GIFTS \$407,894 \$0 \$0 \$407,894 \$371,554 UNRESTRICTED GIFTS \$43,300 \$0 \$0 \$43,300 \$30 \$43,300 \$30 \$43,300 \$31,877 INTERFUND CONTRIBUTIONS \$0 \$(\$16,566) \$16,566 \$0 <t< td=""><td>TOTAL EARNED INCOME</td><td>\$446,076</td><td>\$0</td><td>(\$3,366,412)</td><td>(\$2,920,337)</td><td>\$637,448</td></t<>	TOTAL EARNED INCOME	\$446,076	\$0	(\$3,366,412)	(\$2,920,337)	\$637,448
OTHER INCOME \$4,196 \$0 \$0 \$4,196 \$0 ANNUAL FUND \$10,769 \$0 \$0 \$10,769 \$63,860 PRESIDENTS CIRCLE GIFTS \$407,894 \$0 \$0 \$407,894 \$371,554 UNRESTRICTED GIFTS \$43,300 \$0 \$0 \$43,300 \$31,877 INTERFUND CONTRIBUTIONS \$0 \$10,6566 \$0 \$0 IN KIND REVENUE \$0 \$10,764 \$0 \$10,764 \$37,636 IN KIND REVENUE-RENT \$17,784 \$0 \$0 \$17,784 \$17,784 \$0 \$0 \$17,784 \$17,784 \$17,784 \$17,784 \$1,78	CONTRIBUTED INCOME					
ANNUAL FUND \$10,769 \$0 \$0 \$10,769 \$63,860 PRESIDENT'S CIRCLE GIFTS \$407,894 \$0 \$0 \$407,894 \$371,554 UNRESTRICTED GIFTS \$43,300 \$0 \$0 \$43,300 \$31,877 INTERFUND CONTRIBUTIONS \$0 \$16,566 \$0 \$0 \$0 IN KIND REVENUE \$0 \$10,764 \$0 \$17,784 \$0 \$0 \$17,784 \$17,784 \$0 \$0 \$17,784	RESTRICTED CONTRIBUTIONS	\$0	\$1,335,207	\$852,305	\$2,187,512	\$2,387,213
PRESIDENT'S CIRCLE GIFTS \$407,894 \$0 \$0 \$407,894 \$371,554 UNRESTRICTED GIFTS \$43,300 \$0 \$0 \$43,300 \$30 \$31,877 INTERFUND CONTRIBUTIONS \$0 \$(\$16,566) \$16,566 \$0 \$0 IN KIND REVENUE \$0 \$10,764 \$0 \$10,764 \$37,636 IN KIND REVENUE-RENT \$17,784 \$0 \$0 \$17,784 \$17,784 TOTAL CONTRIBUTED INCOME \$483,943 \$1,329,406 \$868,871 \$2,682,219 \$2,909,923 TOTAL REVENUE \$930,019 \$1,329,406 \$86,871 \$2,682,219 \$2,909,923 EXPENSES \$341,320 \$1,329,406 \$2,497,542 \$34,117 \$3,547,371 EXPENSES \$341,320 \$0 \$5,724 \$347,044 \$356,549 TOTAL SALARIES & WAGES \$341,320 \$0 \$5,724 \$347,044 \$356,549 PAYROLL TAXES, BENEFITS \$175,027 \$0 \$612 \$175,639 \$168,568 TOTAL PAYROLL TAXES, BENEFITS \$175	OTHER INCOME	\$4,196	\$0	\$0	\$4,196	\$0
UNRESTRICTED GIFTS \$43,300 \$0 \$0 \$43,300 \$31,870 INTERFUND CONTRIBUTIONS \$0 \$(\$16,566) \$16,566 \$0 \$0 IN KIND REVENUE \$0 \$10,764 \$0 \$10,764 \$37,636 IN KIND REVENUE-RENT \$17,784 \$0 \$0 \$17,784 \$17,784 TOTAL CONTRIBUTED INCOME \$483,943 \$1,329,406 \$868,871 \$2,682,219 \$2,909,923 TOTAL REVENUE \$930,019 \$1,329,406 \$868,871 \$2,682,219 \$3,547,371 EXPENSES SALARIES & WAGES \$341,320 \$0 \$5,724 \$347,044 \$356,549 PAYROLL TAXES, BENEFITS \$175,627 \$0 \$612	ANNUAL FUND	\$10,769	\$0	\$0	\$10,769	\$63,860
INTERFUND CONTRIBUTIONS \$0	PRESIDENT'S CIRCLE GIFTS	\$407,894	\$0	\$0	\$407,894	\$371,554
IN KIND REVENUE \$0 \$10,764 \$0 \$10,764 \$37,636 IN KIND REVENUE-RENT \$17,784 \$0 \$0 \$17,784 \$17,784 TOTAL CONTRIBUTED INCOME \$483,943 \$1,329,406 \$868,871 \$2,682,219 \$2,909,923 TOTAL REVENUE \$930,019 \$1,329,406 \$2,47,542 \$238,117 \$3,547,371 EXPENSES \$341,320 \$0 \$5,724 \$347,044 \$356,549 TOTAL SALARIES & WAGES \$341,320 \$0 \$5,724 \$347,044 \$356,549 PAYROLL TAXES, BENEFITS \$175,027 \$0 \$612 \$175,639 \$168,568 TOTAL PAYROLL TAXES, BENEFITS \$175,027 \$0 \$612 \$175,639 \$168,568 ADVERTISING \$75 \$0 \$0 \$75 \$113 PRINTING \$12,644 \$0 \$0 \$12,644 \$18,568	UNRESTRICTED GIFTS	\$43,300	\$0	\$0	\$43,300	\$31,877
IN KIND REVENUE-RENT \$17,784 \$0 \$0 \$17,784 \$0,90 \$17,784 \$17,284 <	INTERFUND CONTRIBUTIONS	\$0	(\$16,566)	\$16,566	\$0	\$0
TOTAL CONTRIBUTED INCOME \$483,943 \$1,329,406 \$868,871 \$2,682,219 \$2,909,923 TOTAL REVENUE \$930,019 \$1,329,406 \$2,497,542 \$238,117 \$3,547,371 EXPENSES SALARIES & WAGES \$341,320 \$0 \$5,724 \$347,044 \$356,549 TOTAL SALARIES & WAGES \$341,320 \$0 \$5,724 \$347,044 \$356,549 PAYROLL TAXES, BENEFITS \$175,027 \$0 \$612 \$175,639 \$168,568 TOTAL PAYROLL TAXES, BENEFITS \$175,027 \$0 \$612 \$175,639 \$168,568 ADVERTISING \$75 \$0 \$0 \$75 \$113 PRINTING \$12,644 \$0 \$0 \$12,644 \$18,568	IN KIND REVENUE	\$0	\$10,764	\$0	\$10,764	\$37,636
TOTAL REVENUE \$930,019 \$1,329,406 (\$2,497,542) (\$238,117) \$3,547,371 EXPENSES SALARIES & WAGES \$341,320 \$0 \$5,724 \$347,044 \$356,549 TOTAL SALARIES & WAGES \$341,320 \$0 \$5,724 \$347,044 \$356,549 PAYROLL TAXES, BENEFITS \$175,027 \$0 \$612 \$175,639 \$168,568 TOTAL PAYROLL TAXES, BENEFITS \$175,027 \$0 \$612 \$175,639 \$168,568 ADVERTISING \$75 \$0 \$0 \$75 \$113 PRINTING \$12,644 \$0 \$0 \$12,644 \$18,568	IN KIND REVENUE-RENT	\$17,784	\$0	\$0	\$17,784	\$17,784
EXPENSES SALARIES & WAGES SALARIES & WAGES \$341,320 \$0 \$5,724 \$347,044 \$356,549 TOTAL SALARIES & WAGES \$341,320 \$0 \$5,724 \$347,044 \$356,549 PAYROLL TAXES, BENEFITS PAYROLL TAXES, BENEFITS \$175,027 \$0 \$612 \$175,639 \$168,568 TOTAL PAYROLL TAXES, BENEFITS \$175,027 \$0 \$612 \$175,639 \$168,568 ADVERTISING \$75 \$0 \$0 \$612 \$175,639 \$168,568 ADVERTISING \$75 \$0 \$0 \$0 \$75 \$113 PRINTING \$12,644 \$0 \$0 \$0 \$12,644 \$18,568	TOTAL CONTRIBUTED INCOME	\$483,943	\$1,329,406	\$868,871	\$2,682,219	\$2,909,923
SALARIES & WAGES SALARIES & WAGES \$341,320 \$0 \$5,724 \$347,044 \$356,549 TOTAL SALARIES & WAGES \$341,320 \$0 \$5,724 \$347,044 \$356,549 PAYROLL TAXES, BENEFITS \$175,027 \$0 \$612 \$175,639 \$168,568 TOTAL PAYROLL TAXES, BENEFITS \$175,027 \$0 \$612 \$175,639 \$168,568 ADVERTISING \$175,027 \$0 \$0 \$75 \$113 PRINTING \$12,644 \$0 \$0 \$12,644 \$18,568	TOTAL REVENUE	\$930,019	\$1,329,406	(\$2,497,542)	(\$238,117)	\$3,547,371
SALARIES & WAGES \$341,320 \$0 \$5,724 \$347,044 \$356,549 TOTAL SALARIES & WAGES \$341,320 \$0 \$5,724 \$347,044 \$356,549 PAYROLL TAXES, BENEFITS \$175,027 \$0 \$612 \$175,639 \$168,568 TOTAL PAYROLL TAXES, BENEFITS \$175,027 \$0 \$612 \$175,639 \$168,568 ADVERTISING \$75 \$0 \$0 \$75 \$113 PRINTING \$12,644 \$0 \$0 \$12,644 \$18,568	EXPENSES					
TOTAL SALARIES & WAGES \$341,320 \$0 \$5,724 \$347,044 \$356,549 PAYROLL TAXES, BENEFITS \$175,027 \$0 \$612 \$175,639 \$168,568 TOTAL PAYROLL TAXES, BENEFITS \$175,027 \$0 \$612 \$175,639 \$168,568 ADVERTISING \$75 \$0 \$0 \$75 \$113 PRINTING \$12,644 \$0 \$0 \$12,644 \$18,568	SALARIES & WAGES					
PAYROLL TAXES, BENEFITS \$175,027 \$0 \$612 \$175,639 \$168,568 TOTAL PAYROLL TAXES, BENEFITS \$175,027 \$0 \$612 \$175,639 \$168,568 ADVERTISING \$75 \$0 \$0 \$75 \$113 PRINTING \$12,644 \$0 \$0 \$12,644 \$18,568	SALARIES & WAGES	\$341,320	\$0	\$5,724	\$347,044	\$356,549
PAYROLL TAXES, BENEFITS \$175,027 \$0 \$612 \$175,639 \$168,568 TOTAL PAYROLL TAXES, BENEFITS \$175,027 \$0 \$612 \$175,639 \$168,568 ADVERTISING \$75 \$0 \$0 \$75 \$113 PRINTING \$12,644 \$0 \$0 \$12,644 \$18,568	TOTAL SALARIES & WAGES	\$341,320	\$0	\$5,724	\$347,044	\$356,549
TOTAL PAYROLL TAXES, BENEFITS \$175,027 \$0 \$612 \$175,639 \$168,568 ADVERTISING \$75 \$0 \$0 \$75 \$113 PRINTING \$12,644 \$0 \$0 \$12,644 \$18,568	PAYROLL TAXES, BENEFITS					
ADVERTISING \$75 \$0 \$0 \$75 \$113 PRINTING \$12,644 \$0 \$0 \$12,644 \$18,568	PAYROLL TAXES, BENEFITS	\$175,027	\$0	\$612	\$175,639	\$168,568
PRINTING \$12,644 \$0 \$0 \$12,644 \$18,568	TOTAL PAYROLL TAXES, BENEFITS	\$175,027	\$0	\$612	\$175,639	\$168,568
	ADVERTISING	\$75	\$0	\$0	\$75	\$113
PHOTOS \$2,350 \$0 \$0 \$2,350 \$950	PRINTING	\$12,644	\$0	\$0	\$12,644	\$18,568
	PHOTOS	\$2,350	\$0	\$0	\$2,350	\$950

Cabrillo College Foundation Income Statement by Fund as of March 31, 2020

	Operating 3/31/20 A	Nonendowed 3/31/20 B	Endowed 3/31/20 C	Total 3/31/20 D	Total 3/31/19 E
CONSULTANTS	\$26,382	\$0	\$0	\$26,382	\$27,422
FOOD	\$0	\$0	\$0	\$0	\$196
FUNDRAISING/EVENTS/PUBLIC RELATIONS	\$29,755	\$0	\$0	\$29,755	\$12,831
OFFICE EQUIP & MAINTENANCE					
OFFICE EQUIPMENT	\$658	\$0	\$0	\$658	\$530
DEPRECIATION EXPENSE	\$908	\$0	\$0	\$908	\$908
SOFTWARE MAINTENANCE	\$9,408	\$0	\$0	\$9,408	\$11,708
SOFTWARE	\$0	\$0	\$0	\$0	\$159
TOTAL OFFICE EQUIP & MAINTENANCE	\$10,974	\$0	\$0	\$10,974	\$13,305
BOOKS/PUBLICATIONS/MEMBERSHIPS	\$1,395	\$0	\$0	\$1,395	\$584
OFFICE SUPPLIES	\$4,808	\$0	\$0	\$4,808	\$5,843
POSTAGE & MAILING SERVICE	\$5,612	\$0	\$0	\$5,612	\$5,624
BOARD EXPENSES	\$3,305	\$0	\$0	\$3,305	\$262
OTHER EXPENSES					
MISCELLANEOUS	\$2,274	\$0	\$0	\$2,274	\$493
UNCOLLECTIBLE PLEDGES	\$8,813	\$0	\$0	\$8,813	\$31,855
BOND CAMPAIGN SUPPORT-DIRECT EXPENSES	\$49,999	\$0	\$0	\$49,999	\$0
MILEAGE & PARKING	\$463	\$0	\$0	\$463	\$185
INTERNET SERVICE	\$921	\$0	\$0	\$921	\$974
IT HOSTING SERVICE	\$9,355	\$0	\$0	\$9,355	\$9,355
BANK CHARGES	\$6,104	\$0	\$0	\$6,104	\$4,679
INVESTMENT FEES	\$2,853	\$0	\$100,077	\$102,930	\$137,651
MANAGEMENT FEES	\$0	\$0	\$334,307	\$334,307	\$318,468
DIRECTOR/OFFICER LIABILITY INS	\$2,294	\$0	\$0	\$2,294	\$2,256
LIABILITY AND PROPERTY INSURANCE	\$2,929	\$0	\$0	\$2,929	\$2,911
TOTAL OTHER EXPENSES	\$86,004	\$0	\$434,384	\$520,388	\$508,826
IN KIND EXPENSE	\$0	\$10,764	\$0	\$10,764	\$37,636
IN KIND EXPENSE - RENT	\$17,784	\$0	\$0	\$17,784	\$17,784
NONENDOWED PROGRAM EXPENSES	\$0	\$526,351	\$0	\$526,351	\$371,866
ENDOWED PROGRAM EXPENSES	\$0	\$0	\$145,604	\$145,604	\$314,884

Cabrillo College Foundation Income Statement by Fund as of March 31, 2020

	Operating 3/31/20 A	Nonendowed 3/31/20 B	Endowed 3/31/20 C	Total 3/31/20 D	Total 3/31/19 E
SCHOLARSHIPS	\$0	\$339,167	\$125,150	\$464,317	\$213,515
TOTAL EXPENSES	\$717,434	\$876,283	\$711,475	\$2,305,192	\$2,075,326
NET SURPLUS/(DEFICIT)	\$212,584	\$453,123	(\$3,209,016)	(\$2,543,309)	\$1,472,045

Cabrillo College Foundation Income Statement - Operating Budget as of 3/31/20

With Comparative Totals as of 3/31/19

	18-19 Actual 9 Months A	19-20 Actual 9 Months B	19-20 Budget 9 Months C	Variance 19-20 Actual To 19-20 9 Mo. Budget D	19-20 9 Mos. actual and 3 Mos. Projected E	19-20 Annual Budget (Approved 5/14/19) F	Variance 19-20 9 Mos. Actual & 3 Mos. Projected to 19-20 Budget G
REVENUE							
EARNED INCOME							
INTEREST AND DIVIDENDS	\$57,226	\$66,824	\$51,750	\$15,074	\$61,102	\$69,000	(\$7,898)
UNREALIZED GAIN/LOSS ON SECURITIES	(\$1,050)	(\$9,473)	\$0	(\$9,473)	(\$6,372)	\$0	(\$6,372)
REALIZED GAINS/LOSSES	\$768	\$5,824	\$0	\$5,824	\$4,752	\$0	\$4,752
FEE INCOME	\$53,429	\$34,316	\$37,540	(\$3,224)	\$90,021	\$97,785	(\$7,764)
OPERATIONAL ENDOWMENT PAYOUT	\$14,122	\$14,276	\$15,500	(\$1,224)	\$16,565	\$15,500	\$1,065
ENDOWMENT MANAGEMENT FEE	\$318,468	\$334,307	\$312,721	\$21,586	\$416,961	\$416,961	\$0
TOTAL EARNED INCOME	\$442,964	\$446,076	\$417,511	\$28,564	\$583,029	\$599,246	(\$16,217)
CONTRIBUTED INCOME							
OTHER INCOME	\$0	\$4,196	\$0	\$4,196	\$4,196	\$0	\$4,196
ANNUAL FUND	\$63,860	\$10,769	\$43,500	(\$32,731)	\$10,000	\$50,000	(\$40,000)
PRESIDENT'S CIRCLE GIFTS	\$371,554	\$407,894	\$354,000	\$53,894	\$415,000	\$366,000	\$49,000
UNRESTRICTED GIFTS	\$31,877	\$43,300	\$15,000	\$28,300	\$42,786	\$20,000	\$22,786
INTERFUND CONTRIBUTIONS	\$4,000	\$0	\$0	\$0	\$0	\$0	\$0
IN KIND REVENUE-RENT	\$17,784	\$17,784	\$17,784	\$0	\$23,712	\$23,712	\$0
TOTAL CONTRIBUTED INCOME	\$489,075	\$483,943	\$430,284	\$53,660	\$495,694	\$459,712	\$35,982
TOTAL REVENUE	\$932,038	\$930,019	\$847,795	\$82,224	\$1,078,723	\$1,058,958	\$19,765
EXPENSES							
SALARIES & WAGES							
SALARIES & WAGES	\$350,846	\$341,320	\$365,244	\$23,924	\$476,146	\$488,905	\$12,759
TOTAL SALARIES & WAGES	\$350,846	\$341,320	\$365,244	\$23,924	\$476,146	\$488,905	\$12,759
PAYROLL TAXES, BENEFITS							
PAYROLL TAXES, BENEFITS	\$167,865	\$175,027	\$191,785	\$16,758	\$245,069	\$255,714	\$10,645
TOTAL PAYROLL TAXES, BENEFITS	\$167,865	\$175,027	\$191,785	\$16,758	\$245,069	\$255,714	\$10,645
ADVERTISING	\$113	\$75	\$1,000	\$925	\$200	\$1,000	\$800
PRINTING	\$18,568	\$12,644	\$15,000	\$2,356	\$15,000	\$20,000	\$5,000
PHOTOS	\$950	\$2,350	\$2,925	\$575	\$2,350	\$3,900	\$1,550
CONSULTANTS	\$27,422	\$26,382	\$33,769	\$7,387	\$33,725	\$45,025	\$11,300

Cabrillo College Foundation Income Statement - Operating Budget as of 3/31/20

With Comparative Totals as of 3/31/19

	18-19 Actual 9 Months A	19-20 Actual 9 Months B	19-20 Budget 9 Months C	Variance 19-20 Actual To 19-20 9 Mo. Budget D	19-20 9 Mos. actual and 3 Mos. Projected E	19-20 Annual Budget (Approved 5/14/19) F	Variance 19-20 9 Mos. Actual & 3 Mos. Projected to 19-20 Budget G
FOOD	\$196	\$0	\$0	\$0	\$0	\$0	\$0
FUNDRAISING/EVENTS/PUBLIC RELATIONS	\$12,831	\$29,755	\$35,265	\$5,510	\$30,404	\$59,278	\$28,874
OFFICE EQUIP & MAINTENANCE							
OFFICE EQUIPMENT	\$530	\$658	\$1,005	\$347	\$1,340	\$1,340	\$0
DEPRECIATION EXPENSE	\$908	\$908	\$908	\$0	\$1,211	\$1,211	\$0
SOFTWARE MAINTENANCE	\$11,708	\$9,408	\$9,365	(\$43)	\$12,486	\$12,486	\$0
SOFTWARE	\$159	\$0	\$0	\$0	\$0	\$0	\$0
TOTAL OFFICE EQUIP & MAINTENANCE	\$13,305	\$10,974	\$11,278	\$304	\$15,037	\$15,037	\$0
BOOKS/PUBLICATIONS/MEMBERSHIPS	\$584	\$1,395	\$1,242	(\$153)	\$1,656	\$1,656	\$0
OFFICE SUPPLIES	\$5,843	\$4,808	\$5,259	\$451	\$6,000	\$7,012	\$1,012
POSTAGE & MAILING SERVICE	\$5,624	\$5,612	\$7,667	\$2,056	\$7,500	\$10,223	\$2,723
BOARD EXPENSES	\$262	\$3,305	\$600	(\$2,705)	\$3,231	\$2,393	(\$838)
OTHER EXPENSES							
MISCELLANEOUS	\$493	\$2,274	\$413	(\$1,861)	\$2,274	\$550	(\$1,724)
UNCOLLECTIBLE PLEDGES	\$31,160	\$8,813	\$13,125	\$4,312	\$3,500	\$17,500	\$14,000
BOND CAMPAIGN SUPPORT-DIRECT EXPENSE	\$0	\$49,999	\$0	(\$49,999)	\$49,999	\$0	(\$49,999)
MILEAGE & PARKING	\$185	\$463	\$484	\$20	\$500	\$645	\$145
INTERNET SERVICE	\$974	\$921	\$1,080	\$159	\$1,440	\$1,440	\$0
IT HOSTING SERVICE	\$9,355	\$9,355	\$9,355	\$1	\$9,355	\$9,355	\$0
BANK CHARGES	\$4,679	\$6,104	\$6,000	(\$104)	\$8,000	\$8,000	\$0
INVESTMENT FEES	\$319	\$2,853	\$278	(\$2,575)	\$2,853	\$370	(\$2,483)
DIRECTOR/OFFICER LIABILITY INS	\$2,256	\$2,294	\$2,769	\$475	\$3,692	\$3,692	\$0
LIABILITY AND PROPERTY INSURANCE	\$2,911	\$2,929	\$3,151	\$223	\$4,202	\$4,202	\$0
TOTAL OTHER EXPENSES	\$52,331	\$86,004	\$36,654	(\$49,350)	\$85,815	\$45,754	(\$40,061)
IN KIND EXPENSE - RENT	\$17,784	\$17,784	\$17,784	\$0	\$23,712	\$23,712	\$0
TOTAL EXPENSES	\$674,525	\$717,434	\$725,472	\$8,038	\$945,845	\$979,609	\$33,764
NET SURPLUS/(DEFICIT)	\$257,513	\$212,584	\$122,323	\$90,262	\$132,878	\$79,349	\$53,529



MEMORANDUM

DATE: May 5, 2020

TO: Board of Directors

FROM: Eileen Hill

SUBJECT: 2020-21 Operating Budget Overview

OVERVIEW

The Finance Committee and Executive Committee have approved the proposed 2020-21 Operating Budget. The proposed revenue is \$961,868 and expenses are \$1,019,989, resulting in a projected \$58,121 deficit. There is \$622,682 projected Ending Reserve.

PROJECTED REVENUE REDUCTIONS

	20-21	21-22	22-23
Interest and Dividends	Brian Sharpes forecasted a .50 interest rate for 20- 21. Used a \$4.2M average balance (current level) for mid- term pool and nonendowed fund.	Assumed no change to rates.	Assumed interest rates will increase to 19-20 projected actual levels.
Endowment Management Fee (EMF)	The 2008-09 reduction in EMF was 12%. Assumed the EMF will be 18% less than 19-20 Budget, projecting a greater downturn in the market.	Assumed a 12% decrease in the EMF – mirroring the reduction in 2008-09.	Assumed EMF will increase to the 19-20 budget level.
President's Circle (PC) Donations	The 2008-09 reduction in PC donations was 4%. Assumed PC donations will be 6% down from 19-20 Actual, projecting a greater reduction in donations.	Assumed a 4% decrease in PC donations – mirroring the level of decrease in 2008-09.	Assumed PC donations will return to the 19-20 level.

EXPENSE REDUCTIONS FOR 2020-21

- Reduced Consultants \$3,000
- Reduced Fundraising/Events/Public Relations \$18,534

RECOMMENDED MOTION

Approve the proposed 2020-21 Operating Budget.

DESCRIPTION:	PROJECTED 2020-21	PROJECTED 2021-22	PROJECTED 2022-23
INCOME:			
INTEREST AND DIVIDENDS	Assume \$4,200,000 (year average of operating and nonendowed cash balances @ .50% unless rates change.	Assume \$4,200,000 (year average of operating and nonendowed cash balances @ .50% unless rates change.	Assume levels return to 19-20 projected actual
FEE INCOME - PROPOSAL INDIRECT	\$5,000	\$5,000	\$5,000
FEE INCOME - OTHER	CAP 6% and WES 2.1% of total employee costs excluding Annual Fund; Grove \$10K; Girls in Engineering \$2,500	CAP 6% and WES 2.0% of total employee costs excluding Annual Fund; Grove \$10K; Girls in Engineering \$2,500	CAP 6% and WES 2.0% of total employee costs excluding Annual Fund; Grove \$10K; Girls in Engineering \$2,500
FEE INCOME - GIFT FACILITATION	19-20 projected actual plus 5%	20-21 budget plus 5%	21-22 budget plus 5%
OPERATIONAL ENDOWMENT PAYOUT	4% of daily fund balance for previous 12 Trailing Quarters, no increase in fund balance from gifts (GL #8801, #8859,#8322 & 8896)	4% of daily fund balance for previous 12 Trailing Quarters, no increase in fund balance from gifts (GL #8801, #8859,#8322 & 8896)	4% of daily fund balance for previous 12 Trailing Quarters, no increase in fund balance from gifts (GL #8801, #8859,#8322 & 8896)
ENDOWMENT MANAGEMENT FEE	Assume 18% down from 19-20 budget	Assume 12% down from 19-20 budget	Assume levels return to 19-20 projected actual
OTHER INCOME	\$2,000	\$2,000	\$2,000
ANNUAL FUND	\$50,000	\$50,000	\$50,000
PRESIDENT'S CIRCLE GIFTS	Assume 6% decrease from 19-20 budget	Assume 4% decrease from 19-20 budget	Assume President's Circle returns to 19-20 projected actual
UNRESTRICTED GIFTS	Project \$20,000 per year	Project \$20,000 per year	Project \$20,000 per year
IN KIND REVENUE	In kind rent is provided by Cabrillo College and was valued at \$23,712 as of June 30, 2018. The next valuation will be in 2021 as part of the Master Agreement between Cabrillo College Foundation and Cabrillo College. The review is every three years.	In kind rent is provided by Cabrillo College and was valued at \$23,712 as of June 30, 2018. The next valuation will be in 2021 as part of the Master Agreement between Cabrillo College Foundation and Cabrillo College. The review is every three years.	In kind rent is provided by Cabrillo College and was valued at \$23,712 as of June 30, 2018. The next valuation will be in 2021 as part of the Master Agreement between Cabrillo College Foundation and Cabrillo College. The review is every three years.

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DESCRIPTION:	PROJECTED 2020-21	PROJECTED 2021-22	PROJECTED 2022-23
EXPENSES			
EXECUTIVE DIRECTOR 1.0 FTE	Increase 4.6% on July 1st	Increase 4.6% on July 1st	Increase 4.6% on July 1st
ACCOUNTING & HUMAN RESOURCES MANAGER 1.0 FTE	0% increase on July 1st. Reclassification deferred.	Increase 5% on July 1st	Increase 5% on July 1st
DEVELOPMENT OFFICER 1.0 FTE	Increase 5% on July 1st	Increase 5% on July 1st	Increase 5% on July 1st
OPERATIONS & COMMUNICATIONS DIRECTOR 1.0 FTE	Increase 5% on July 1st. Reclassification deferred.	Increase 5% on July 1st	Increase 5% on July 1st
EVENTS COORDINATOR/EXECUTIVE ASSISTANT .49FTE	0% increase on July 1st. Reclassification deferred.	Increase 5% on July 1st	Increase 5% on July 1st
ACCOUNTING & HUMAN RESOURCES SPECIALIST II .49 FTE	Increase 5% on July 1st	\$0 increase on July 1st	\$0 increase on July 1st
FOUNDATION ASSISTANT .49 FTE	Increase 5% on July 1st	Increase 5% on July 1st	Increase 5% on July 1st
ACCOUNTING ASSISTANT II .49 FTE	Increase 5% on July 1st	Increase 5% on July 1st	Increase 5% on July 1st
ANNUAL FUND COORDINATOR	\$3,500	\$3,500	\$3,500
ANNUAL FUND CALLERS	\$7,486	\$8,062	\$8,638
PAYROLL TAXES	Same percentage rates as 19-20 and including Social Security @ 6.2%	Same percentage rates as 20-21 and including Social Security @ 6.2%	Same percentage rates as 21-22 and including Social Security @ 6.2%
HEALTH BENEFITS-EXECUTIVE DIRECTOR	19-20 Rates plus 2%. Reflects cost sharing.	20-21 Rates plus 2%. Reflects cost sharing.	21-22 Rates plus 2%. Reflects cost sharing.
HEALTH BENEFITS-ACCOUNTING & HUMAN RESOURCES MANAGER	19-20 Rates plus 2%. Reflects cost sharing.	20-21 Rates plus 2%. Reflects cost sharing.	\$2,040 - For one mo. Employee becomes eligible for Medicare in July 2022
HEALTH BENEFITS-DEVELOPMENT OFFICER	19-20 Rates plus 2%. Reflects cost sharing.	20-21 Rates plus 2%. Reflects cost sharing.	21-22 Rates plus 2%. Reflects cost sharing.
HEALTH BENEFITS-OPERATIONS & MARKETING DIRECTOR	19-20 Rates plus 2%. Reflects cost sharing.	20-21 Rates plus 2%. Reflects cost sharing.	21-22 Rates plus 2%. Reflects cost sharing.

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DESCRIPTION:	PROJECTED 2020-21	PROJECTED 2021-22	PROJECTED 2022-23
HEALTH BENEFITS-RETIREE	19-20 Rates plus 2%.	20-21 Rates plus 2%.	21-22 Rates plus 2%. For 9 mos. Benefit sunsets for retiree on April 1, 2023
WORKERS COMP	Rate based on 19-20 Budget + .05%	Rate based on 20-21 Budget + .05%	Rate based on 21-22 Budget + .05%
LIFE AND DISABILITY INSURANCE	Based on 19-20 actual + 5%	Looked at 20-21 Budget to Actual + 5%	Looked at 21-22 Budget to Actual + 5%
TRAINING/CONFERENCES	Assume \$11,100 for (3) attendees to CASE conference and (3) attendees to AFP Conference. \$1,950 other 1-day conferences and staff training	Assume \$12,450 for (3) attendees to CASE conference and (3) attendees to AFP Conference. \$2,300 other 1-day conferences and staff training	Assume \$13,800 for (3) attendees to CASE conference and (3) attendees to AFP Conference. \$2,650 for other 1-day conferences and staff training
PAYROLL PROCESS FEES	Based on 19-20 Budget plus 5%	Based on 20-21 Budget plus 5%	Based on 21-22 Budget plus 5%
RETIREMENT PLAN	Based on 20-21 Actuarial Projection: 10.484% for EJH/NAM/GW and 7.732% for KS/CB plus \$31,584 (projected unfunded liability) + \$6,310 side fund pay off. First payment on side fund was 7/1/12 and final payment on side fund pay off is 6/30/21.	Based on difference between 19-20 and 20-21 rates: 11.284% for EJH/NAM/GW and 8.479% for KS/CB plus difference between 19-20 and 20- 21 unfunded liability figures to project \$31,584 unfunded liability.	•
ADVERTISING	\$1,000 per year	\$1,000 per year	\$1,000 per year
PRINTING	Based on 19-20 Budget +1,000	Based on 20-21 Budget plus \$1,000	Based on 21-22 Budget plus \$1,000
PHOTOS	Based on 19-20 Budget + \$100	Based on 20-21 Budget + \$100	Based on 21-22 Budget + \$100

DESCRIPTION:	PROJECTED 2020-21	PROJECTED 2021-22	PROJECTED 2022-23
CONSULTANTS	Graphic Artist \$3,000; Web Maintenance \$2,200; Proposal Writer \$8,000; Form 5500 \$800; Form 990 \$800; Accounting \$4,450 Audit, \$14,500, Legal \$9,000, CalPERS actuarial \$1,700; Retiree Benefits actuarial \$3,000	Graphic Artist \$3,200; Web Maintenance \$2,400; Proposal Writer \$8,500; Form 5500 \$900; Form 990 \$900; Accounting \$4,650 Audit, \$15,000 Legal \$9,500, CalPERS actuarial \$1,800; Retiree Benefits actuarial \$0	Graphic Artist \$3,400; Web Maintenance \$2,600; Proposal Writer \$9,000; Form 5500 \$1000; Form 990 \$1,000; Accounting \$4,850 Audit, \$115,500 Legal \$10,000, CalPERS actuarial \$1,900; Retiree Benefits actuarial \$3,250
FUNDRAISING/EVENTS/PUBLIC RELATIONS	19-20 Budget less cancelled Cabrillo Stage event. Does not include postage or printing for invitations to events. President's endowment supplements \$2,000 for Pres. Holiday Party	19-20 Budget plus 5% . Does not include postage or printing for invitations to events. President's endowment supplements \$2,000 for Pres. Holiday Party	21-22 Budget plus 5%. Does not include postage or printing for invitations to events. President's endowment supplements \$2,000 for Pres. Holiday Party
OFFICE EQUIPMENT	Based on 19-20 Budget plus \$80	Based on 20-21 Budget plus \$80	Based on 21-22 Budget plus \$80
DEPRECIATION EXPENSE	Actual \$1,210.92 (12 mos.)	Actual \$1,210.92 (12 mos.)	Actual \$1,210.92 (12 mos.)
SOFTWARE MAINTENANCE	Based on 19-20 Budget + \$750	Based on 20-21 Budget + \$750	Based on 21-22 Budget + \$750
BOOKS/PUBLICATIONS/MEMBERSHIPS	Based on 19-20 Budget +5%	Based on 20-21 Budget +5%	Based on 21-22 Budget +5%
OFFICE SUPPLIES	Based on 19-20 Budget +5%	Based on 20-21 Budget +5%	Based on 21-22 Budget +5%
POSTAGE & MAILING SERVICE	Based on 19-20 Budget + \$100	Based on 20-21 Budget + \$100	Based on 21-22 Budget + \$100
BOARD EXPENSES	Based on 19-20 Budget +5%	Based on 20-21 Budget +5%	Based on 21-22 Budget +5%
MISCELLANEOUS	Based on 19-20 Budget plus \$50	Based on 20-21 Budget plus \$50	Based on 21-22 Budget plus \$50
UNCOLLECTIBLE PLEDGES	35% of Annual Fund revenue is \$17,500	35% of Annual Fund revenue is \$17,500	35% of Annual Fund revenue is \$17,500
MILEAGE & PARKING	Based on 19-20 Budget plus \$50	Based on 20-21 Budget plus \$50	Based on 21-22 Budget plus \$50

O:\Foundation\Committees\Board of Directors\Agendas for Meetings\2019-20 Agendas\2020 05 12\Drafts\Planning Parameters 20-21 through 22-23

DESCRIPTION:	PROJECTED 2020-21	PROJECTED 2021-22	PROJECTED 2022-23
INTERNET SERVICE	\$130 for 12 months	\$140 for 12 months	\$150 for 12 months
IT HOSTING SERVICE	Based on 19-20 + 15%	Based on 20-21 Actual (assume fixed for 3 years ending in 22-23)	Based on 20-21 Actual (assume fixed for 3 years ending in 22-23)
BANK CHARGES	Based on 19-20 Budget plus \$500	Based on 20-21 Budget plus \$500	Based on 21-22 Budget plus \$500
INVESTMENT MANAGEMENT FEE (Mid Term Pool)	Based on 19-20 Projected actual of \$2,853. Reduced in anticipation of less money moves in the coming year.	Based on 20-21 Budget +\$200	Based on 21-22 Budget +\$200
DIRECTOR/OFFICER LIABILITY INS	Based on 19-20 Budget +4%	Based on 20-21 Budget + 4%	Based on 21-22 Budget + 4%
LIABILITY AND PROPERTY INSURANCE	Based on 19-20 Budget +4%	Based on 20-21 Budget + 4%	Based on 21-22 Budget +4%
IN KIND EXPENSE	In kind rent is provided by Cabrillo College and was valued at \$23,712 as of June 30, 2018. The next valuation will be in 2021 as part of the Master Agreement between Cabrillo College Foundation and Cabrillo College. The review is every three years.	In kind rent is provided by Cabrillo College and was valued at \$23,712 as of June 30, 2018. The next valuation will be in 2021 as part of the Master Agreement between Cabrillo College Foundation and Cabrillo College. The review is every three years.	In kind rent is provided by Cabrillo College and was valued at \$23,712 as of June 30, 2018. The next valuation will be in 2021 as part of the Master Agreement between Cabrillo College Foundation and Cabrillo College. The review is every three years.
SURPLUS/DEFICIT	-\$58,121	-\$55,873	\$5,589
Beginning Reserve	\$489,804.77	,	
Surplus 19-20	\$132,878.00		
Ending Reserve	\$622,682.77	<u>'</u>	

Cabrillo College Foundation Draft 2021-2023 Budget 5/6/2020

			19-20	20-21	21-22	22-23
			8 mos. and 4	Interest .5%	Interest .5%	Interest, EMF,
	18-19	19-20 Board		EMF 18% ↓	EMF 12% ↓	PC back to 19-
	Actual	Approved	Projected	PC 6% ↓	PC 4% ↓	20 proj. actual
REVENUE					_	_
INTEREST AND DIVIDENDS	\$80,350	\$69,000		\$21,000	\$21,000	\$59,482
FEE INCOME - PROPOSAL INDIRECT	\$15,876	\$5,000		\$5,000	\$5,000	· ·
FEE INCOME - OTHER	\$69,176	\$72,023	\$72,023	\$75,232	\$77,425	\$79,762
FEE INCOME-GIFT FACILITATION	\$29,288	\$20,762	\$16,396	\$17,216	\$18,077	\$19,929
OPERATIONAL ENDOWMENTS PAYOUT	\$14,122	\$15,500	\$16,565	\$15,700	\$18,000	\$18,000
ENDOWMENT MANAGEMENT FEE	\$446,027	\$416,961	\$416,961	\$341,908	\$366,926	\$416,961
OTHER INCOME	\$4,000	\$0	\$4,196	\$2,000	\$2,000	\$2,000
ANNUAL FUND	\$66,325	\$50,000	\$10,000	\$50,000	\$50,000	\$50,000
PRESIDENT'S CIRCLE GIFTS	\$382,267	\$366,000	\$415,000	\$390,100	\$398,400	\$415,000
UNRESTRICTED GIFTS	\$23,186	\$20,000	\$42,786	\$20,000	\$20,000	\$20,000
IN KIND REVENUE	\$23,556	\$23,712	\$23,712	\$23,712	\$23,712	\$23,712
TOTAL REVENUE	\$1,154,173	\$1,058,958	\$1,078,723	\$961,868	\$1,000,540	\$1,109,846
EXPENSES						
TOTAL SALARIES	\$447,956	\$488,905	\$476,146	\$521,271	\$537,071	\$559,395
TOTAL PAYROLL TAXES AND BENEFITS	\$297,311	\$255,716	\$245,069	\$269,023	\$261,517	\$274,591
ADVERTISING	\$480	\$1,000	\$200	\$1,000	\$1,000	\$1,000
PRINTING	\$18,485	\$20,000	\$15,000	\$21,000	\$22,000	\$23,000
PHOTOS	\$1,450	\$3,900	\$2,350	\$4,000	\$4,100	\$4,200
CONSULTANTS	\$42,366	\$45,025	\$33,725	\$47,450	\$49,850	\$55,500
FOOD	\$196	\$0	\$0	\$0	\$0	\$0
FUNDRAISING/EVENTS/PUBLIC RELATIONS	\$41,054	\$59,278	\$30,404	\$43,558	\$65,046	\$68,149
OFFICE EQUIPMENT	\$8,905	\$1,340	\$1,340	\$1,420	\$1,500	\$1,580
DEPRECIATION EXPENSE	\$1,211	\$1,211	\$1,211	\$1,211	\$1,211	\$1,291
SOFTWARE MAINTENANCE	\$11,867	\$12,486			\$13,986	
BOOKS/PUBLICATIONS/MEMBERSHIPS	\$665	\$1,656			\$1,823	

Cabrillo College Foundation Draft 2021-2023 Budget 5/6/2020

			19-20	20-21	21-22	22-23
			8 mos. and 4	Interest .5%	Interest .5%	Interest, EMF,
	18-19	19-20 Board	mos.	EMF 18% ↓	EMF 12% ↓	PC back to 19-
	Actual	Approved	Projected	PC 6% ↓	PC 4% ↓	20 proj. actual
OFFICE SUPPLIES	\$9,322	\$7,012	\$6,000	\$7,362	\$7,731	\$8,118
POSTAGE & MAILING SERVICE	\$9,123	\$10,223	\$7,500	\$10,323	\$10,423	\$10,523
BOARD EXPENSES	\$1,119	\$2,393	\$3,231	\$3,393	\$3,562	\$3,393
MISCELLANEOUS	\$724	\$550	\$2,274	\$600	\$650	\$700
UNCOLLECTIBLE PLEDGES - 35%	\$26,293	\$17,500	\$3,500	\$17,500	\$17,500	\$17,500
BOND CAMPAIGN SUPPORT	\$0	\$0	\$49,999	\$0	\$0	\$0
MILEAGE & PARKING	\$448	\$645	\$500	\$695	\$745	\$795
INTERNET SERVICE	\$1,299	\$1,440	\$1,440	\$1,560	\$1,680	\$1,800
IT HOSTING SERVICE	\$9,355	\$9,355	\$9,355	\$11,226	\$11,226	\$11,226
BANK CHARGES	\$5,655	\$8,000	\$8,000	\$8,500	\$9,000	\$9,500
INVESTMENT MANAGEMENT FEES (Mid Term Pool)	\$710	\$370	\$2,853	\$2,000	\$2,200	\$2,400
DIRECTOR/OFFICER LIABILITY INS	\$3,008	\$3,692	\$3,692	\$3,840	\$4,153	\$4,319
LIABILITY AND PROPERTY INSURANCE	\$3,881	\$4,202	\$4,202	\$4,370	\$4,726	\$4,915
IN KIND EXPENSE	\$23,556	\$23,712	\$23,712	\$23,712	\$23,712	\$23,712
TOTAL EXPENSES	\$966,439	\$979,610	\$945,845	\$1,019,989	\$1,056,412	\$1,104,257
SURPLUS/DEFICIT	\$187,734	\$79,348	\$132,878	-\$58,121	-\$55,873	\$5,589

 Beginning Reserve
 \$489,804.77

 Projected Surplus 19-20
 \$132,878.00

 Ending Reserve
 \$622,682.77



DATE: May 5, 2020

TO: Board of Directors

FROM: Eileen Hill

SUBJECT: Approve 2020-21 Fundraising Goal

BACKGROUND

The Cabrillo College Foundation staff recommends a \$3M fundraising goal in outright and unbooked planned gifts. It is unknown how Covid-19 will affect giving in our community. The following is an outline of the specific fundraising targets for the year to reach \$3M, which represents a 6% reduction from the 2019-20 actual totals, with the exception of unbooked planned gifts which remains at the annual \$500,000 target.

2020-21 Target	
ANNUAL APPEALS	
\$390,000	President's Circle
\$50,000	Annual Fund
\$188,000	Women's Educational Success
\$204,000	Cabrillo Advancement Program (Endowed)
\$280,000	Scholarships (Endowed)
\$441,000	Scholarships (Nonendowed)
\$465,000	Faculty/Department Support (Faculty Grants, Allied Health, Athletics, VAPA, etc.)
\$215,000	Student Support Services (Disabled student services, internships, tutoring, etc.)
\$267,000	Donor directed interests
\$500,000	Unbooked Planned Gifts
\$3,000,000	TOTAL

RECOMMENDED MOTION

Approve setting \$3,000,000 fundraising goal for outright and unbooked planned gifts for 2020-21.



DATE: May 5, 2020

TO: Board of Directors

FROM: Owen Brown

SUBJECT: Board Recommendations for 2020-21

BACKGROUND

The Executive Committee approved the following recommendations on 4/16/20.

New Board Members

Erica Ow

Trevor Strudley

• Julie Thiebaut

2019-20 Officers

President: Claire Biancalana **Vice President:** Gun Ruder

Treasurer: Pegi Ard **Secretary:** Patty Quillin

Assistant Secretary: Matt Wetstein Assistant Treasurer: Bradley Olin Past President: Owen Brown

College Representatives:

President – Matthew Wetstein

Vice President, Student Services – Sue Gochis

Vice President, Administrative Services – Bradley Olin

Vice President, Instruction – Kathleen Welch

Faculty – Kristin Wilson

Trustee - Rachael Spencer

Trustee - Ed Banks

Trustee – Donna Ziel

Audit Committee:

- Carrie Birkhofer
- David Heald
- Barbara Scherer
- Norm Schwartz
- Karen Semingson Chair

RECOMMENDED MOTION

Approve the above mentioned new Board members, officers, college representatives, and Audit Committee members.

New Board Members



Erica Ow - Erica has been the controller for University Business Park for the last 16 years. Erica manages the project known as The Old Wrigley Building, forming the successful business, art and community hub on the Westside of Santa Cruz. Erica also assists in the management of real estate investments through Ow Properties with her husband William for the last two decades and projects with Ow Family Trust.

Prior to working in real estate, Erica had been a district manager for a top 500 fortune company with multiple President's circle and other top performer awards. Erica holds a BS, summa cum laude, in Business Administration/Marketing from San Francisco State University and has held her Real Estate license for over fifteen years.

Erica and the Ow Family have been longtime supporters of Cabrillo through the American Dream Scholarships for incoming high school seniors to Cabrillo. Erica and her husband, William have been President's Circle members since 2011, and hosted a party at their home for President's Circle donors in 2018. Erica has hosted and chaired fundraising events for many local schools and nonprofits. Erica has twins age 16 at Santa Cruz High and Pacific Collegiate School. Erica has taken courses at Cabrillo and her daughter is currently enrolled at Cabrillo.



Trevor Strudley – Trevor has three decades' experience in technology: high-tech, clean-tech and biotech. He spent two decades launching new technology products and companies, internationally and domestically, from small startups to large multi-national corporations. After the excitement of pre-IPOs, IPOs and private equity investing, he became a partner in his wife's private wealth management firm, focused on making work optional for Silicon Valley technology executives and their families.

Trevor is a CERTIFIED FINANCIAL PLANNER™ professional, with extensive experience in financial planning, retirement planning, asset management, risk management, estate planning and philanthropic planning. Trevor serves on the board of Community Foundation Santa Cruz, and the Pacific Collegiate School Finance Committee. Trevor wrote the book "TECH SUCCESS" to answer the question "How do Technology Executives and their Families Manage Meaningful Wealth?"

When not in the office, Trevor enjoys the challenge of endurance events, such as the 100 mile Western States trail run over the Sierras from Squaw Valley to Auburn, California.



Julie Thiebaut - Julie spent over 25 years in the Financial Services Industry. Twenty of those were at Charles Schwab as a senior executive primarily responsible for sales territories and retail branch offices throughout the US and Asia. Julie is still involved in the industry as a Non-public Arbitration panelist for FINRA. Julie has 10 years experience and is still a judge of professional wine competitions throughout Northern California. She is very interested in all aspects of wine and has successfully earned two Wine Certifications from Cabrillo, Wine Sales/ Service and World Wines. Julie has been on the CAHM Advisory Board for the past 3 years.

Julie is currently on the Board of Directors of Agri-culture. Previously, she has served on the Board of Directors and Executive Committee of Arts Council of Santa Cruz County, Visit Santa Cruz County (CVC) Monterey Bay Master Gardeners and Coyote Point Museum in San Mateo County. Julie has served on numerous other non-profit committees in Santa Cruz/ Capitola and the SF Bay Area.

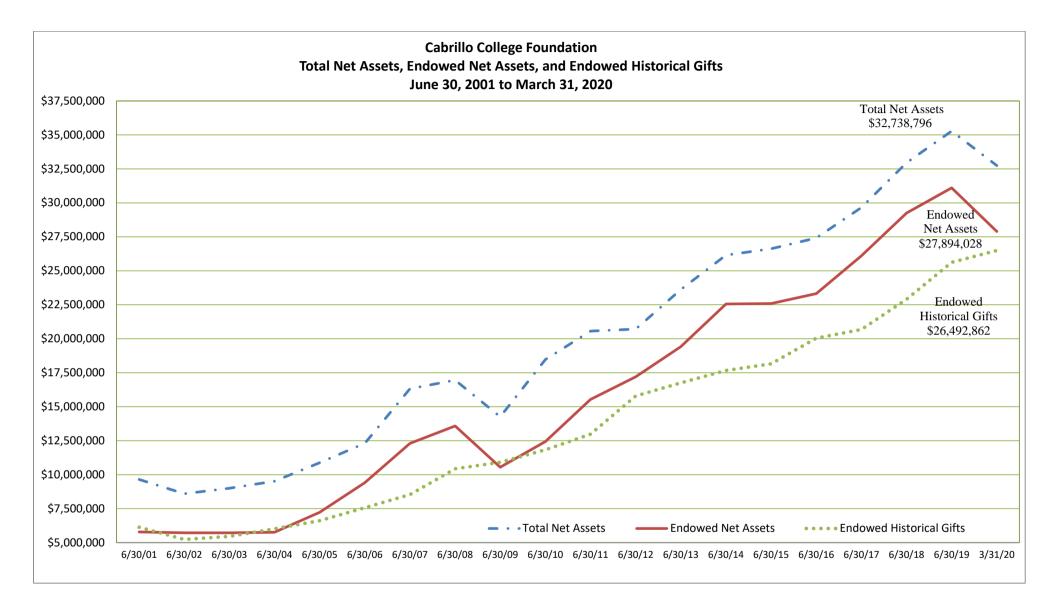
Cabrillo College Foundation Board 2019-20 Terms of Office Effective July 1, 2019

	Name	Community Director/	Current Term	Current Term	Final Term
		College Representative		Expires June 30	Expires June 30
_			- 1		
	Linda Downing	Community Director	2nd	2020	2020
_	William Ow	Community Director	PP	2020	2020
_	Claire Biancalana	Community Director	2nd	2021	2021
_	Owen Brown	Community Director	2nd	2021	2021
_	Linda Burroughs	Community Director	2nd	2021	2021
	David Heald	Community Director	2nd	2021	2021
7	June Padilla Ponce	Community Director	2nd	2021	2021
8	Ceil Cirillo	Community Director	2nd	2022	2022
9	Kelly Nesheim	Community Director	2nd	2022	2022
10	Patty Quillin	Community Director	2nd	2020	2023
11	Maria Esther Rodriguez	Community Director	2nd	2020	2023
12	Gun Ruder	Community Director	2nd	2020	2023
13	Amy Newell	Community Director	1st	2021	2024
14	Kate Terrell	Community Director	1st	2021	2024
	Rob Allen	Community Director	1st	2022	2025
16	Karen Semingson	Community Director	1st	2022	2025
17	Rachel Wedeen	Community Director	1st	2022	2025
18	Pegi Ard	Community Director i		2020	2026
19	Michele Bassi	Community Director	initial	2020	2026
20	Matt Huffaker	Community Director	initial	2020	2026
21	Ed Newman	Community Director	initial	2020	2026
	College Representatives				
22	Matt Wetstein	President	N/A	N/A	N/A
23	Sue Gochis	Vice President	N/A	N/A	N/A
24	Bradley Olin	Vice President	N/A	N/A	N/A
25	Kathleen Welch	Vice President	N/A	N/A	N/A
26	Kristin Wilson	Faculty	1st	2022	N/A
27	Ed Banks	Trustee	1st	2020	N/A
28	Rachael Spencer	Trustee	2nd	2021	N/A
29	Donna Ziel	Trustee	1st	2020	N/A

Board nominates and approves all members. Initial appointments are one-year term. Subsequent appointments are three-year terms. Community Directors may serve a maximum of seven years. Past Presidents serve additional bonus year beyond regular term limit. All appointments end June 30, of expiration year.

Eight (8) of the Directors shall be representatives of Cabrillo College, at least one (1) of whom shall be a full-time faculty member of Cabrillo College. The College's Superintendent/President, three (3) Vice Presidents, and three (3) College Trustees will be selected to serve on the Foundation Board.

Cabrillo College Representatives shall hold office for three (3) years, except in the event of an earlier termination of any such Director's status as a representative of the College. In that event, such a Director's term of office shall end at the same time as that Director ceases to be a College representative. There is no limit on the number of consecutive three-year terms a Director who is a representative of Cabrillo College may serve.



Total Net Assets highest level was \$37,313,820 as of December 31, 2019 Endowed Net Assets highest level was \$32,835,368 as of December 31, 2019 Endowed Historical Gifts highest level was \$26,492,862 as of March 31, 2020



DATE: May 5, 2020

TO: Board of Directors

FROM: Eileen Hill

SUBJECT: Form 990

BACKGROUND

The Cabrillo College Foundation Form 990 Draft will be emailed to the Board of Directors. Board Members must email any questions to Nancy Machado by May 13th.

Form 990 provides a snapshot of the organization's purpose, staffing, sources of financial support, and use of funds. We are required to furnish the Form 990 draft to the Board of Directors prior to filing.

Form 990 must be filed by May 15, 2020.



DATE: May 5, 2020

TO: Board of Directors

FROM: Michele Bassi

SUBJECT: President's Circle Campaign

2019-20 President's Circle Campaign

Michele Bassi and Duf and Paula Fischer are co-chairs of the 2019-20 President's Circle Committee.

As of May 1, 2020:

- \$422,377 has been raised, surpassing our goal of \$386,000
- 229 members have joined
- 28 NEW members have joined
- 14 renewing donors increased their support this year
- 89% retention rate of past PC donors

A 2019-20 member list and history report are attached

Due to concerns regarding COVID-19, we have cancelled our President's Circle events through the summer, but we are exploring some creative and fun ways to keep in touch with our President's Circle donors.

We are looking forward to being with our \$5,000+ donors on Thursday, May 14th for a Virtual Happy Hour with Matt! We have provided care packages to our guests that include ingredients for our signature lemon drop cocktail recipe. We'll connect using Zoom and enjoy libations from afar.

Ideas for more virtual events are in the works!

CABRILLO COLLEGE FOUNDATION President's Circle Members 2019-20

Updated 05/01/2020

\$15,000+

Edward Newman and Leslie Christie Patty Quillin and Reed Hastings

\$10,000+

Bright Horizon Fund Esther and Gerry Levandoski Rick and Ruth Moe Miles and Roseanne Reiter Thomas Sourisseau

\$5,000+

Claire Biancalana and William Kelsay
Harry and Mary Blanchard
Barbara Canfield
John and Judy Eiskamp
Therese Johnson
Julie Packard
Elio and Joy Rodoni
Mary Solari
Rachel Wedeen

\$2,500+

Phillip and Robin Adkins
Pegi and Tom Ard
Jim Baker and Nancy Millslagle
Judy Boemer
Jess Brown
Owen Brown and Mary Akin
Ken and Kathy Doctor
Lee and Emily Duffus
Jack Farr
Duf and Paula Fischer
Joan Griffiths
Kimberly Hallinan and Ken
Helms
Trisha and Brandon Kett

Vance Landis-Carey and Robert
Carey
Leola Lapides and Bob Katz
Marilyn Manning Lonergan and
Richard Lonergan
John and Megan Martinelli /S.
Martinelli & Co.
Robert Millslagle and Bjorg
Yonts
Joe and Susan Mingione
Bill and Karen Moncovich
Ned and Dinny Nemacheck
Kelly and Maria Nesheim
Amy Newell

Gayle and Joseph Ortiz
William and Erica Ow
Pat and Rowland Rebele
Shadowbrook and Crow's Nest
Restaurants
Brian and Michelle Sharpes
Stephen and Gail Snodgrass
Ginny Solari Mazry
Rachael Spencer and Kevin
Rooney
James Thompson
W. Todd and Corinne Wipke

\$1,500+

Mike and Kalena Allard Lowell and Ernestine Anderson Edward and Kathleen Banks Tila Bañuelos Carrie Birkhofer/Bay Federal Credit Union Jonathan H. Boutelle Blaine and Connie Brokaw John and Sydney Brokaw
John and Linda Burroughs
Andrew and Marilyn Calciano
Gordon and Mary Jane Chambers
Al Cheney
Ceil Cirillo
Diane Craddock and David Hogue

Richard and Theresa Crocker David and Elizabeth Doolin Dwayne and Linda Downing Roberta Dunton Charles and Sandra Eldridge Lou Falek and Lyn MacDonald Mahlon and Joel-Ann Foote

CABRILLO COLLEGE FOUNDATION President's Circle Members 2019-20

Updated 05/01/2020

Geo. H. Wilson, Inc.
John and Sue Graulty
Stephen Green
Ken Haber
David and Jacqueline Heald
Eileen and Dave Hill
Harold and Dorothy Hyde
Mary James and George Cook
Erik and Judy Johnson–Erik's DeliCafé
Judy B. Jones
Ralph and Julie Kimball

Thomas Lehrer
Karen and Charles Leigh-Wood
Dominic and Karen Massaro
Keith and Della McKenzie
Albert Nanez
George Newell
Fane and Corie Opperman
Earleen Overend and Wayne Palmer
Laura Pease and Bill Scurr
Burton and Cynthia Rees
Nancy Rice Bradley

Maria Esther and Jose Raul Rodriguez
Santa Cruz County Bank
Barbara and William Scherer
Carol and Kirk Schmidt
Robert Scott
Greg and Tangie Solow
Jerry and Robynn Walters
Matt Wetstein and Cindy Ostberg
Evans Whitaker and Deborah Bronstein
Theo Wierdsma and Julie Hamilton
Wierdsma
Sue Wilson
Thomas and Connie Wilson

\$1,000+

Anonymous
Michael and Toby Alexander
Walter and Janet Alexander
Mary Altier Walker and John Walker
Ann Asche/Locatelli Moving and
Storage

Carlos and Jane Arcangeli Charles and Janet Banovac Brian and Maryann Barry William and Pat Barton Bob and Susan Bosso Bowman and Williams Shannon and Tom Brady Alan and Gweneth Brown

Priscilla Brown George and Elizabeth Bunch Thomas Bush and Grace Sanchez

Nancy Campeau

Charles and Betty Canfield

Paul Carrubba and Teresa O'Connell

Carrubba

Brian and Kay Cayton Linda Charman

Frederick and Kate Chen

Sara Clarenbach

Michael and Barbara Clark

Sarah Clark Joanne Clever Virginia Coe

Bill and Cloy Codiga

Karen Cogswell and John Maenchen

Diane and Donald Cooley

Margaret Cottle Arne and Carol Croce Bud and Martina Cummings

Wallace Dale Robert Darrow

Doug and Diane Deaver Daryl Dichek and Kenneth Smith

Terry Dowell

Geoff and Sandy Eisenberg

James Emerson and Michelle Van Ooy Kristin Fabos and Rye Livingston

Michele Finch

Finkelman Family Foundation/Herb Finkelman and Edda Tusinac Cynthia FitzGerald

Rocky and Judy Franich Lesley Franz Jeffrey Galipeaux

Mary Gaukel and Les Forster Robert Goff and Eleanor Littman Joe Graney/Santa Cruz Bicycles Diane and Conrad Hamako Richard and DeAnne Hart

Kathleen Hatfield Janet Heien Ken Helms

Donald and Diane Henrichsen Joseph and Bette Hirsch Ron and Evelyn Hirsch

David and Katharine Hopkins
John Hurd and Kate Kelly

Carolyn Hyatt Kent and Marie Imai

Ron Indra

Ronald and Linda Israel

Helen Jones

Ton and Thelma Jue
Tom and Nanette Kelsey
George and Janet Kennedy
Richard and Diane Klein
David and Sharon Kluger
George and Diane Koenig

Ko-Kahuna Trust

Ron Kusel and Carolyn Gong-Guy John Laird and John Flores

Julie Lambert

Linda Larkin and Harold Widom

Nancy Lenox

Mark Linder and Mary Dean Victoria and David Lewis

Rick Li Fo Sjoe and Virginia Morris Pamela Lowry and Allen Rozelle

Charlie and Georgia Mackh

Gerry Mandel Allen and Janet Martin Joseph and Lila Jean Marvin Mary Maselli

Mike and Bertie McElroy

Paul Meltzer

Mark Mesiti-Miller and Donna Murphy

Peter and Debbie Nelson Linda and Bruce Nicholson Harvey and Judy Nickelson

Rock Pfotenhauer and Linda Wilshusen

Sara Pope

James and Mary Ellen Poth Muriel Prolo and Jack Samuelson Colleen Quigley and Stanley Lanning

Paula and Robert Quinn Kenneth and *Barbara* Reed

Dixie Rees

Randy Repass and Sally-Christine

Rodgers

Phyllis Rosenblum

Craig Rowell and Cory Ray Cherri Rupert-Canfield Thomas Schmida Mark and Laurie Scurich Ronald and Cynthia Sekkel

Kathryn Shephard Karen Semingson

Melinda and Thomas Silverstein Ronnette and Sharen Smithcamp

Elaine-Maryse Solari

Carol and Stephen Spragens

Robert Stephens

Heather Stiles and Trevor Strudley

Gabrielle Stocker

Bruce and Barbara Swenson

Julie Thiebaut

James and Deborah Thoits

Anina Van Alstine

Susan True and Ben Wolfe Michael and Anne Watkins Susan and Nels Westman Brad and Linda Wiles

Kathleen Willot and Glen Joy Terrence Willett and Jennifer Cross

Neal and Paula Woods

CABRILLO COLLEGE FOUNDATION President's Circle Members 2019-20

Updated 05/01/2020

Founding President Robert E. Swenson's Lifetime Supporters*

Cornelia Ackley Kate Ashcraft	Granite Construction Graniterock	Walter S. Johnson Foundation	Porter Sesnon Foundation	Phyllis and Alan Simpkins
Jack Baskin and Peggy	Joan and Gerald	Eileen and Max Koppes	Rowland and Pat	Mary and <i>Richard</i>
Downes Baskin	Griffiths	Albert Leoni	Rebele	Solari
Mark and Barbara Beck	Penry and Marie	Jeane and Les Ley	Esther Rice	Rachael Spencer and
Greta Bell	Griffiths	Josie and Bailey Little	Iris and J. Arthur	Kevin Rooney
Neva Bournier	Grove Foundation	Fred and Linda	Rodgers	Robert and Frances
California Wellness	The William and Flora	McPherson	Barbara Samper	Swenson
Foundation	Hewlett Foundation	Louella Mehne	Erica Schilling	Union Bank of
Mary Frances Callantine	Hewlett-Packard	John Morgan	Ben Schneider	California
Diane and Donald	Company	Elice Neubauer	SD Trombetta	James and Karen
Cooley	Harold and Dorothy	George Ow and Gail	Foundation	Watson
Richard and Theresa	Hyde	Michaelis-Ow	Elinor and Keith Shaffer	Alice Weisenberger
Crocker	James Irvine	The David and Lucile	Paul and Pat Shirley	Wells Fargo
Dominican Hospital	Foundation	Packard Foundation	Bill and Brigid	Foundation
Jim and Dolores Graefe		Rena Perlino	Simpkins	

^{*}Donors who gave \$100,000 cumulatively during Robert E. Swenson's life (1918-2007). Deceased donors have been recognized in italics

CABRILLO COLLEGE FOUNDATION PRESIDENT'S CIRCLE HISTORY REPORT Updated 5/5/2020

	2011-12	2012-13	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20
Committee Chair	Jess Brown & Ted Burke	Ted Burke & Linda Burroughs	Diane Craddock & Linda Burroughs	Diane Craddock & Owen Brown	Claire Biancalana & Owen Brown	Claire Biancalana & Mahlon Foote	Mahlon Foote & Ceil Cirillo	Ceil Cirillo & Michele Bassi	Duf and Paula Fischer & Michele Bassi
# of Committee Members	37	37	36	29	36	33	37	44	50
# of Annual Members (\$1,000+)	176	192	190	189	206	214	227	227	229
# of Annual Members solicited for the first time through Annual Fund (\$1,000+)	3	2	1	1	2	3	2	1	0
# of New Annual Members (\$1,000+	26	30	20	16	23	19	32	20	28
# of Rejoining Annual Members (\$1,000+)	150	162	170	179	183	192	195	207	201
% of Rejoining Members	88%	92%	88%	94%	97%	93%	91%	91%	89%
# of \$15,000+						1	1	1	2
# of \$10,000+	0	0	2	3	3	2	3	3	5
# of \$5,000-\$9,999	8	10	7	7	8	7	9	10	9
# of \$2,500-\$4,999	16	13	13	13	14	15	23	27	33
# of \$1,500-\$2,499 (Starting 2011-2012)*	37	38	45	52	54	56	59	57	55
# of \$1,000 Donations	112	126	119	114	127	133	132	129	125
# of Donors Who Gave < \$1,000	8	9	7	8	9	8	3	4	6
# of Prospects Solicited	1,168	1,085	1,063	1,011	1,045	1,041	1,031	1,042	1044
Donations from Annual Fund	\$3,000	\$3,500	\$1,000	\$1,000	\$1,000	\$3,000	\$2,000	\$1,000	
Operational Budget Goal	\$225,000	\$250,000	\$280,000	\$285,000	\$317,000	\$318,000	\$332,000	\$380,000	\$386,000
Total Funds Raised	\$250,616	\$271,652	\$282,774	\$311,406	\$318,074	\$330,908	\$377,795	\$384,697	\$422,377
Percent Increase/ Decrease Over Previous Year	11%	8%	4%	10%	2%	4%	14%	2%	10%



DATE: May 4, 2020

TO: Board of Directors

FROM: Eileen Hill

SUBJECT: Cabrillo Advancement Program (CAP) Update

Program Changes due to Covid-19

March 24th 30th annual CAP Ceremony cancelled

- CAP Coordinator will be working with individual schools to honor each new 6th grader that was unable to participate in ceremony
- Exploring ways to recognize CAP High School seniors who will be graduating
- CAP Family Pool Party at the Simpkins Swim Center cancelled
- CAP Summer Institute cancelled
- Planning a condensed version of the CAP Summer Institute on a Saturday in November
- CAP Advisors are reaching out to students and their families, finding ways to support CAP High School seniors as they navigate their next step
- CAP middle school girls are still eligible for Baskin Girls in Engineering Camp in August until further notice

CAP Ceremony Keynote Speaker, Lucy Sanchez

Lucy was a CAP students who went to UC Berkeley after attending Cabrillo and then earned her Master's degree. She now works as a Budget Analyst for the County of Monterey, is mother to three kids, donates to the CAP program every month.

"For me, CAP made the idea of going to college a concrete reality. I grew up in a single-parent household, the youngest of 6. We were really poor. My mother had a 3rd grade education and worked at a cannery her whole life. One of the main factors for going to college was CAP."

- Lucy Sanchez





DATE: May 5, 2020

TO: Board of Directors

FROM: Kate Terrell

SUBJECT: 2020 Women's Educational Success (WES)

Rhonda Bonett and Tonée Picard are co-chairs for the 2020 WES Campaign and we are thrilled to welcome Cynthia Druley and Peggy Flynn to our committee of now 25 women.

\$20,500 has been raised toward our goal of \$26,000 for Luncheon Sponsorships to cover the cost of the campaign.

The WES Luncheon is scheduled to be held in the Cabrillo Horticulture Center on Friday, September 25, 2020. With the uncertainty around public gatherings, we are exploring the possibilities of a virtual luncheon, as well as using Zoom for our committee meetings. WES grants are a critical resource for faculty on campus, empowering them to send a lifeline to a struggling student. With today's current financial instability, these grants will be relied on more than ever to keep deserving students in school.



Nursing Student, Annalisa Anderson, recently wrote to the foundation, reflecting on the WES Grant she had received in 2018:

"I am very appreciative of your help in my first semester of nursing school. I am currently finishing my third semester at Cabrillo and am on my way into my FINAL SEMESTER. With the assistance of the \$750 grant, I was able to pay my rent to keep me in school that first semester while I waited for my financial aid to come in. It certainly alleviated a sizable amount of stress for me being a new Cabrillo Nursing student. Thank you."



DATE: May 5, 2020

TO: Board of Directors

FROM: Rachael Spencer

SUBJECT: Scholarship Program

While Cabrillo is affordable, rising textbook prices and the high cost of living in Santa Cruz County continue to be huge financial obstacles for our students. Cabrillo is fortunate to have a robust scholarship program that helps alleviate some of these burdens, allowing our students reach their educational goals. During the uncertainty of Covid-19, scholarships help students plan for their future — knowing that they have financial support can encourage them to stay enrolled and gives them hope during challenging times.

SCHOLARSHIP PROGRAM

- Last year we awarded \$1 million in scholarships to 1358 students
- Recipient selection for the 2020 scholarship cycle is in progress and the foundation is working closely with the Financial Aid office to administer 375 scholarships in four different categories:
 - 1. Department Scholarships
 - Foundation works with over 50 faculty members to ensure 210 scholarships are awarded to eligible students
 - 2. Organization/Donor Scholarships
 - Foundation works with outside organizations and individual donors to create applications and/or supply eligible applicants from "general applicant pool", as well as provide guidance to selection committees and assistance in awarding scholarships.
 - 3. General Scholarships
 - Foundation provides Financial Aid office with a list of 100 scholarships that are awarded through the General Scholarship application and selection process.
 - 4. High School Scholarships
 - Foundation and Financial Aid office work with local high schools, encouraging students to complete online applications. Foundation manages awarding process.
 Several hundred high school scholarships are awarded each year.
- This year's scholarship recipients will be notified of their awards at the end of May by the Financial
 Aid Office and will receive instructions on obtaining their scholarship funds. Awards will be
 distributed at the beginning of the fall Semester.

Due to concerns regarding COVID-19, we have cancelled many of our scholarship events.

Scholarship committee members serve as community ambassadors for our scholarship program. Committee members include: Rachael Spencer (Chair), Claire Biancalana, Jess Brown, Ceil Cirillo, Virginia Coe, Linda Downing, Jan Furman, Rich Hart, Adele Miller, Corinne Miller, Julie Thiebaut, Rachel Wedeen and Jill Wilson

2019-20 Cabrillo College Foundation Committee Meetings and Events

Updated 4/30/2020

BOARD OF DIRECTORS

Tuesdays, 12:00-2:00 pm Sesnon House Room 1804 New Member Orientation

September 10, 2019 10:00-11:00am (Sesnon House Room 1824)

Walking Tour for Full Board:

September 10, 2019 11:00-11:45am

Meetings:

September 10, 2019 November 12, 2019 February 11, 2020 May 12, 2020 (Watsonville Center)

AUDIT

10:00-11:00 am Sesnon House Room 1824

> October 11, 2019 May 29, 2020

EXECUTIVE

Thursdays, 9:00-10:00 am Sesnon House Room 1824

August 29, 2019 (9:00 – 10:30) October 24, 2019 January 23, 2020 April 16, 2020

FINANCE AND INVESTMENT

Thursdays, 9:00-10:00 am Sesnon House Room 1824

August 15, 2019 October 10, 2019 December 5, 2019 (9:00 – 10:30) March 26, 2020 (9:00 – 10:30)

CABRILLO ADVANCEMENT PROGRAM (CAP)

Sesnon House Room 1824

February 20, 2020 10:00 – 11:00 am

FACULTY GRANTS

Sesnon House Room 1824

November 20, 2019 2:00 – 5:00 pm

NOMINATING

Sesnon House Room 1824

PRESIDENT'S CIRCLE

Sesnon House Room 1804

September 18, 2019 5:30 – 7:00 pm (kick-off party)

October 23, 2019 9:00 am – 12:00 pm (signing party)

February 25, 2020 5:30 pm – 7:00 pm (wrap-up party)

WOMEN'S EDUCATIONAL SUCCESS (WES)

Sesnon House Room 1824

June 2, 2020 10:00 am – 11:00 am

July 15, 2020 1:00 pm – 5:00 pm (signing meeting)

September 25, 2020 11:30 am – 1:30 pm (Luncheon) Horticulture Center

SCHOLARSHIP

Sesnon House Room 1824

August 13, 2019 10:00 – 11:00 am

November 19, 2019 10:00 – 11:00 am

EXCLUSIVE EVENTS FOR PRESIDENT'S CIRCLE MEMBERS

Feasting with Faculty Sesnon House

\$10,000+ Members
April 2, 2020
CANCELED FOR 2020

Happy Hour with CC President

\$5,000 + Members May 14, 2020 Zoom

Sandy Lydon Historical Tour

\$1,000 + Members Sunday, May 3, 2020 POSTPONED

Winemakers Dinner Sesnon House

\$2,500+ Members
May 14, 2020
6:00 pm
POSTPONED

Party at Cabrillo's Horticulture and Ag Tech Center

\$1,500+ Members

May 28, 2020

CANCELED FOR 2020

Cabrillo Stage Play, Candide, and PC Reception

\$1,000+ Members August 7, 2020 CANCELED FOR 2020

EVENT DATES

Faculty and Staff Grants Reception

January 23, 2020 4:00-6:00 pm Sesnon House

Cabrillo Advancement Program Ceremony

March 24, 2020 6:00 8:00 pm Crocker Theater CANCELED FOR 2020

High Achiever Scholarship Ceremony

April 29, 2020 4:00 6:00 pm Sesnon House CANCELED FOR 2020

American Dream Scholarship Ceremony

May 19, 2020 CANCELED FOR 2020

Colligan Family Scholarship Ceremony

August 20, 2020 4:00 – 5:00 pm Samper Recital Hall

2019-20 Cabrillo College Foundation Committee Roster - Updated 3/23/2020

BOARD OF DIRECTORS

Rob Allen

Pegi Ard, CFO

Ed Banks, College Trustee

Michele Bassi

Claire Biancalana, Vice President

Owen Brown, President

Linda Burroughs

Ceil Cirillo

Linda Downing

Sue Gochis, CC VP Student

Services

David Heald

Matt Huffaker

Kelly Nesheim

Amy Newell

Ed Newman

Bradley Olin, VP Admin.

Services, Asst. Treasurer

William Ow, Past President

June Padilla Ponce

Patty Quillin

Maria Esther Rodriguez

Gun Ruder, Secretary

Karen Semingson

Rachael Spencer, College

Trustee

Kate Terrell

Rachel Wedeen

Kathie Welch, VP of Instruction

Matt Wetstein, Asst. Secretary,

CC President

Kristin Wilson, Faculty

Representative

Donna Ziel, College Trustee

AUDIT

Chair: Lee Duffus

Carrie Birkhofer

David Heald

Barbara Scherer

Norm Schwartz

Karen Semingson

Staff: Eileen Hill

Nancy Machado

EXECUTIVE

Pegi Ard, CFO

Claire Biancalana, Vice President

Owen Brown, President

Linda Burroughs

David Heald

William Ow, Past President

Gun Ruder

Rachael Spencer

Matt Wetstein, CC President

Staff: Eileen Hill

Nancy Machado

FINANCE & INVESTMENTS

CFO: Pegi Ard

Owen Brown

Marshall Delk David Heald

Michael W. Machado

Kelly Nesheim Gun Ruder

Steve Snodgrass Staff: Eileen Hill

Nancy Machado

CABRILLO ADVANCEMENT

PROGRAM (CAP)

Chair: Carrie Birkhofer

Rob Allen

Enrique Buelna

Sesario Escoto

Leola Lapides

Rachel Mayo

Amy Newell

June Padilla Ponce

Maria Esther Rodriguez

Eva Acosta

College Advisors:

Liz Dominguez

Michelle Donohue

Staff: Eileen Hill, Caitlin Bonura

FACULTY GRANTS

Cherie Barkey

Owen Brown

Ted Burke

Linda Burroughs

Ceil Cirillo

Les Forster

Matt Huffaker

Francisco Íñiquez **Tobin Keller**

Amy Newell Gun Ruder

David Schwartz

Natalie Vanoli

Staff: Eileen Hill, Caitlin Bonura

NOMINATING

Chair: Owen Brown

Claire Biancalana

Jess Brown

Linda Burroughs

Ceil Cirillo

William Ow

Gun Ruder

Rachael Spencer

Lead Staff: Eileen Hill

PRESIDENT'S CIRCLE

Co-chairs:

Michele Bassi

Duf Fischer

Paula Fischer

Pegi Ard

Jim Baker

Ed Banks

Pat Barton Claire Biancalana Mary Blanchard

Jess Brown

Owen Brown

Ted Burke Linda Burroughs

Ceil Cirillo

Karen Cogswell Wally Dale

Linda Downing

Lee Duffus John Eiskamp

Kristin Fabos

Peggy Flynn

Joel-Ann Foote

Mahlon Foote DeAnne Hart

Rich Hart

Jackie Heald

Hal Hyde

Kent Imai

Julie Lambert

Vance Landis-Carey

Marilyn Manning Lonergan Richard Lonergan

Keith McKenzie

Fred McPherson

Bob Millslagle

Kelly Nesheim

Ed Newman William Ow

June Padilla Ponce

Ginny Solari Mazry

Greg Solow

Tangie Solow

Rachael Spencer

Rachel Wedeen

Matt Wetstein

Theo Wierdsma Biora Yonts

Staff: Caitlin Bonura

SCHOLARSHIP

Chair: Rachael Spencer

Claire Biancalana

Jess Brown

Ceil Cirillo

Virginia Coe Linda Downing

Jan Furman

Rich Hart

Adele Miller

Corinne Miller

Julie Thiebaut

Rachel Wedeen Jill Wilson Staff: Caitlin Bonura

WOMEN'S EDUCATIONAL

SUCCESS (WES) Co-chairs:

Rhonda Bonett

Tonée Picard

Peggy Downes Baskin, cofounder

Sue Broadston

Lynette Cleland Cathy Conway

Freny Cooper Mary Culley

Corrine Flanagan

Pam Goodman

Julie Hanks Kathleen Jones

Janet Krassow

Angie McClellan Mara Paladrani

Carolyn Parham Patty Quillin

Karen Semingson Rachael Spencer, cofounder

Bunny Tavares

Kate Terrell

Karri White Kristin Wilson Donna Ziel

WES Advisors:

Marcy Alancraig

Leti Amezcua

Jenna Becker Rosemary Brogan

Sue Bruckner

Lauren Cole

Olga Diaz Mario Garcia

Ofelia Garcia

Irma Gil Holly Goodman

Gabby Huezo

Jay Jackson

Teresa Kidwiler

Elissa Kurk

Michelle Morton

Shirley Flores-Munoz

Diego Navarro

Christina Ortega

Beth Regardz Ana Rodriguez

Barbara Schultz-Perez

Nancy Spangler

Tasha Sturm

Laura Thurman Windy Valdez